

Urban Choice Charter School

2011-12

Annual Report

To

NYSED

August 1, 2012

School Information and Cover Page

School Name: **Urban Choice Charter School**

School Leader: **Edward Cavalier, CEO**

Primary address: **545 Humboldt Street, Rochester, NY 14610**

School website: **www.urbanchoicecharter.org**

School email: **ecavalier@urbanchoicecharter.org**

Telephone: **(585) 288-5702** Fax: **(585) 654-9882**

BEDS # **261600860877**

District/CSD of Location: **Rochester City School District**

Charter authorizer: **New York State Board of Regents**

Chair, Board of Trustees: **Hanif Abdul-Wahid**

Date school first opened for instruction: **September 2005**

2011-2012 Enrollment: **397**

2011-2012 Grades Served: **K-8**

Our signatures below attest that all of the information contained herein is truthful and accurate.

Edward J. Cavalier
Print Name, Head of Charter School

Edward Cavalier 8/1/12
Signature and Date

HANIF ABDUL-WAHID
Print Name, President, Board of Trustees

W. P. L. P. 8-1-12
Signature and Date

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Appendix D: Unaudited Financial Statements

Appendix E: FY 2013 Budget

Appendix F: Disclosure of Financial Interest Forms

Appendix G: Board of Trustees Membership Table

III. New York State School Report Card

The 2010-11 Urban Choice Charter School New York State School Report Card can be found at:

[UCCS 2010-11 NYS Report Card](#)

Link Detail: <https://reportcards.nysed.gov/schools.php?year=2011&instid=800000058267>

IV. Key Focus Areas

1. Progress Towards Goals

This section will be completed by no later than November 1, 2012, as directed by the 2011-12 Annual Report Guidelines.

2. Instructional Time

This information is found on Appendix B, Instructional Timetable.

3. Financial Information

This information is found in Appendices:

- C: Total Expenditures and Administration Expenses
- D: Unaudited Financial Statements (Balance Sheet and Income Statement)
- E: FY 2012 Budget

4. Charter Revisions

There have been no revisions to the Charter during the 2011-12 School year.

5. Board of Trustees

a. Disclosure of Financial Interest Forms

This information is found on the forms completed by all 2011-12 Board of trustees members, as outlined in Appendix F.

b. Board of Trustees Membership Table

This information is found on Appendix G, Board of trustees Membership table.

6. Enrollment and Retention Targets

For the year 2011-12 UCCS enrollment included 45 students with disabilities, an 81% poverty rate, 83 students of Hispanic origin but no ELL students based on the BEDS data gathered on October of 2011.

We rely on word of mouth, distribution of brochures, a website presence and the diversity provided by the lottery to represent the body of students we teach. Our waiting list for 2011-12 was comprised of 272 applicants.

We provide dedicated resources and an extensive list of services to our students with disabilities and ensure all efforts are put in place to address any issues that may arise and jeopardize retention. The number of students with disabilities has increased from 37 students last year to 43 this year. This represents 11% of the population, a 5% increase since inception. The number of students classified with disabilities who remain enrolled each year is greater than the number of students classified with disabilities who leave UCCS, and we expect this trend to continue.

Given our high percentage of students eligible for free and reduced lunch programs, our staff is aware of the population we teach. Our school sense of community reinforces the bonds between child and teacher, promoting a nurturing environment to each student. We provide services that go beyond the requirements for our school like a full-time nurse, who focuses on our children's health and wellbeing beyond and above the minimum necessary services. A ratio of 4 adults per student gives us the opportunity to provide a more meaningful relationship with our students and promote their hopes and dreams.

For the year 2012-13 new efforts for recruitment are being implemented. Flyers were created and distributed to Hispanic institutions and areas of high poverty in an effort to attract ELL students and students eligible for free and reduced price lunch programs.

Two new members of board of trustees have a background recruiting, overseeing or teaching ELL students and we will use their knowledge to create and implement a plan to attract and retain a body of ELL students.

Our website is being revamped and updated, keeping the main focus as the effort of attracting a diversity of students. Plans are being discussed on proper translation of the website content into Spanish and other languages and this will be part of the new website.

Appendix A: Progress Toward Charter Goals

Academic Goals Table

2011-2012 Progress Toward Attainment of Academic Charter Goals			
Academic goal or objective	Measure used to evaluate progress toward attainment of goal or objective	2011-2012 progress toward attainment of goal or objective	If not met, describe efforts to be undertaken to meet goal or objective
TO BE SUBMITTED ON OR BEFORE 9/1/2012 PER NYSED			

Organizational Goals Table

2011-2012 Progress Toward Attainment of Organizational Charter Goals			
Organizational goal or objective	Measure used to evaluate progress toward attainment of goal or objective	2011-2012 progress toward attainment of goal or objective	If not met, describe efforts to be undertaken to meet goal or objective
TO BE SUBMITTED ON OR BEFORE 9/1/2012 PER NYSED			

Financial Goals Table

2011-2012 Progress Toward Attainment of Financial Charter Goals			
Financial goal or objective	Measure used to evaluate progress toward attainment of goal or objective	2011-2012 progress toward attainment of goal or objective	If not met, describe efforts to be undertaken to meet goal or objective
TO BE SUBMITTED ON OR BEFORE 9/1/2012 PER NYSED			

Charter-Specific Goals Table¹

2011-2012 Progress Toward Attainment of Charter-Specific Goals			
Charter-specific goal or objective	Measure used to evaluate progress toward attainment of goal or objective	2011-2012 progress toward attainment of goal or objective	If not met, describe efforts to be undertaken to meet goal or objective
TO BE SUBMITTED ON OR BEFORE 9/1/2012 PER NYSED			

Appendix B: Instructional Timetable

This Table is required only of Board of Regents-authorized charter schools.

2011-2012 Instructional Time	
Total number of instructional days for the 2011-2012 school year	181
First and last day of the 2011-2012 school year	9/7/2011 to 6/20/2012
Length of school day (please note if schedule varies throughout the week or the year)	K-6: 8:45 – 4:30 7-8: 8:30 – 4:00

Appendix C: Total Expenditures
UCCS -Per Pupil Operating Income Statement
For the Twelve Months Ending June 30, 2012

Expenses	
50000 Breakfast Food Expense	38,954.40
50001 Lunch Food Expense	114,576.22
50002 - Snack Food Expense	11,525.53
60000 Classroom Supplis-Reg Ed	27,270.13
60000 Classroom Supplies - MS	2,799.24
60002 Textbooks	27,984.67
60002 Textbooks - MS	3,666.06
60003 Student Incentives	3,148.77
60003 Student Incentives - MS	520.74
60004 Software/Special Program	12,619.22
60005 Technology	14,134.42
60006 Assessments	12,035.29
60006 Assessments - MS	9.26
60007 Nurse's Supplies Expense	1,310.09
60008 Special Events	5,303.73
60008 Special Events - MS	447.84
60010 Friday Celebrations	2,688.07
60010 Friday Celebration - MS	131.72
60011 Library & Reference	7,082.85
60013 Off Site Rental	1,824.00
60014 Field Trip Transportatin	8,327.11
60014 Field Trip Transp - MS	3,086.32
60015 Field Trips	12,932.40
60015 Field Trips - MS	1,833.54
60016 Middle School Class Trip	16,507.70
60017 Grade 8 Graduation	3,268.25
60018 Classroom Furniture	1,242.96
60019 Parent/Community Events	332.98
60100 Summer School Expenses	23,342.96
Summer School Interns	7,270.00
60200 Sat School Expenses	463.01
60500 After School Expenses	224.00

Appendix C: Total Expenditures
UCCS -Per Pupil Operating Income Statement
For the Twelve Months Ending June 30, 2012
 Basketball Program Expense

	705.98
90110 - IDEA	50,491.01
90111 TITLE 1 - Prof Salaries	44,833.05
90111-EX Extended Day Profess	1,688.34
90111-SS Summer School Profes	46,007.00
90111-AS After School Support	4,233.00
90111-EX Extended Day Support	270.00
90111-SS Summer School Support	15,275.00
90111 TITLE 1 - Purch Serv	1,177.30
90111-AS - After School Suppl	487.64
90111-SS - Summer Sch Supplies	1,370.44
90111-SS - Summer School Trans	14,780.00
90111 TITLE 1 - Benefits	12.00
90111-SS - Summer School Benef	5,105.68
90112-Cook_Kick Expenses	8,689.47
90112 Title 1 -Prof Sal	71,744.88
90112-AS After School Prof	3,449.00
90112-EX Extended Day Prof	1,330.00
90112-EX Extended Day Support	47.50
Title 1-Purch Services	2,375.53
90112-AS After School Purch Se	346.40
90112-Ext Day Purchase Serv	6,847.24
90112-Summer School Purch Serv	185.56
90112-AS-After Sch Supplies	789.01
90112-Ext Day Supplies	101.60
LOCAL GRANT -2011	500.00
February Camp	6,014.03

Appendix C: Total Expenditures

**UCCS -Per Pupil Operating Income Statement
For the Twelve Months Ending June 30, 2012**

70000 Administration Compnustn	191,124.75	Salaries
70100 Office Staff Compensation	345,147.57	
70110 Technology Compensation	34,452.98	
70120 Comm Engagement Compensa	49,183.94	
70200 Custodial Compensation	136,868.83	
70300 Food Service Compensation	95,908.48	
70400 Health Compensation	59,162.04	
70410 Counselors	6,282.00	
70420 Special Ed/Literacy	168,207.39	
70500 Teacher Compensation	1,344,088.95	
70510 Teaching Assistants	446,372.47	
70520 Teacher Aide Comp	43,117.74	
70530 Student Aide	22,708.78	
70540 Substitutes Comp	25,762.16	
70550 Extra Help Compensation	6,963.80	
70570 Sick Day Buy Out/Vacation	6,817.18	
70700 Payroll Tax Expense	244,402.12	Benefits
70701 403B Plan Expense	58,438.40	
70702 FSA Expense	1,064.46	
70703 Health/Dental Ins Exp	428,451.49	
70704 Disability Insurance	2,371.77	
70705 Workers' Comp Ins	21,602.43	
70706 Unemployment Ins	31,468.29	
70707 Life Insurance	11,087.91	
70708 Employment Incentives	57,511.99	
70900 Professional Development	64,520.55	Staff Development
70910 Staff Development	6,008.32	
80000 Payroll Service	8,650.74	Business Expenses
80001 Advertising Expense	1,615.00	
80002 Legal Fees	7,312.15	
80003 CPA/Audit	14,530.00	

Appendix C: Total Expenditures

**UCCS -Per Pupil Operating Income Statement
 For the Twelve Months Ending June 30, 2012**

80004 Board Expenses	5,373.25
80005 Bank Fees	238.62
80006 Postage & Shipping Exp	6,352.70
80007 Printing	4,287.66
80008 Fingerprinting Expense	566.50
80009 Office Supplies	14,367.18
80009 Office Supplies - MS	773.91
80012 Membership/Subsription	14,068.06
80013 Gifts	835.66
80014 Travel Expense	3,619.23
80015 Equipment Rental Expense	16,274.67
80015 Equip Rental - MS	7,043.59
80017 Kitchen Supplies & Equip	2,738.16
80017 Kitchen Supp & Equip MS	1,193.62
80019 Yearbook Expense	1,740.06
80020 PTA Funds	1,500.00
80200 Professional Services	45,165.31
80201 IT Specialist	29,932.50
80203 Bookkeeper	17,061.90
80204 Health Director	2,500.00
80205 Security	730.74
80205 Security-Sullivan Center	70.54
80300 Computer/Data Equip	13,069.80
80300 Computer/Data Equip - MS	95.00
80301 Office Equip/Furniture	3,605.85
80301 Office Equip/Furn - MS	360.00
80302 Phones	19,037.28
80303 Internet	1,300.00
80304 Cable-TV	330.24
80900 Development Expenses	5,812.70
80901 Fundraising Expenses	1,855.80
80400 Facilities Lease	232,455.91
80402 Umbrella Insurance	6,645.00
	Facility Management
	6,645.00

Appendix C: Total Expenditures

**UCCS -Per Pupil Operating Income Statement
 For the Twelve Months Ending June 30, 2012**

80406 Property Insurance	21,225.00
80406 Property Insurance - MS	3,674.00
80407 Property Taxes	17,373.23
80407 Property Tax - MS	8,689.22
80408 Utilities	15,638.41
80408 Utilities - MS	7,505.26
80410 Bldg/Maintenance Expense	34,254.92
80410 Bldg/Maintnce Exp - MS	11,762.91
80411 Trash Removal	3,648.18
80414 - Work in Progress	11,866.35
80415 Miscellaneous Expense	<u>20,915.17</u> Miscellaneous
Total Expenses	<u>5,214,478.91</u>
Number of Enrolled Students (June 20, 2012)	<u>397.00</u>
Total Expenditures Per Child	<u>13,135</u>

Appendix C: Total Expenditures and Administrative Expenditures per Child

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**UCCS -Per Pupil Operating Income Statement
For the Twelve Months Ending June 30, 2012**

Administrative Expenses

70000 Administration Compnstn	191,124.75	Salaries for the CEO, Principal, Director of Business & Finance & Dean of Students
70900 Professional Development	64,520.55	Staff Development
70910 Staff Development	6,008.32	
80000 Payroll Service	8,650.74	Business Expenses
80001 Advertising Expense	1,615.00	
80002 Legal Fees	7,312.15	
80003 CPA/Audit	14,530.00	
80004 Board Expenses	5,373.25	
80005 Bank Fees	238.62	
80006 Postage & Shipping Exp	6,352.70	
80007 Printing	4,287.66	
80008 Fingerprinting Expense	566.50	
80009 Office Supplies	14,367.18	
80009 Office Supplies - MS	773.91	
80012 Membership/Subscription	14,068.06	
80013 Gifts	835.66	
80014 Travel Expense	3,619.23	
80015 Equipment Rental Expense	16,274.67	
80015 Equip Rental - MS	7,043.59	
80017 Kitchen Supplies & Equip	2,738.16	
80017 Kitchen Supp & Equip MS	1,193.62	
80019 Yearbook Expense	1,740.06	
80020 PTA Funds	1,500.00	
80200 Professional Services	45,165.31	
80201 IT Specialist	29,932.50	
80203 Bookkeeper	17,061.90	
80204 Health Director	2,500.00	
80205 Security	730.74	
80205 Security-Sullivan Center	70.54	
80300 Computer/Data Equip	13,069.80	
80300 Computer/Data Equip - MS	95.00	
80301 Office Equip/Furniture	3,605.85	
80301 Office Equip/Furn - MS	360.00	
80302 Phones	19,037.28	
80303 Internet	1,300.00	
80304 Cable-TV	330.24	
80900 Development Expenses	5,812.70	
80901 Fundraising Expenses	1,855.80	
80400 Facilities Lease	232,455.91	Facility Management
80402 Umbrella Insurance	6,645.00	
80406 Property Insurance	21,225.00	
80406 Property Insurance - MS	3,674.00	
80407 Property Taxes	17,373.23	
80407 Property Tax - MS	8,689.22	

Appendix C: Total Expenditures and Administrative Expenditures per Child

Page 2 of 2

80408 Utilities	15,638.41
80408 Utilities - MS	7,505.26
80410 Bldg/Maintenance Expense	34,254.92
80410 Bldg/Maintnce Exp - MS	11,762.91
80411 Trash Removal	3,648.18
80414 - Work in Progress	11,866.35
80415 Miscellaneous Expense	<u>20,915.17</u> Miscellaneous
Total Expenses	<u>911,315.60</u>
Number of Enrolled Students (June 20, 2012)	<u>397.00</u>
Total Expenditures Per Child	<u>2,296</u>

Appendix D: Unaudited Financial Statements

Income Statement

Page 1 of 4

**UCCS -Per Pupil - Income Statement
For the Twelve Months Ending June 30, 2012**

	Year to Date
Revenues	
40000 Fundraising Revenue	\$ 19,889.90
40002 UCCS Parents' Assoc	807.00
40003 Yearbook	1,685.29
40100 Interest Income	1,317.68
40100 CD Interest	257.23
40111 Title One - (F)	203,630.00
40211 - Title Two (F)	1,918.00
40500 Suburban Districts - S	172,640.33
40600 Rochester CSD - S	4,614,350.00
40700 High Cost Aid - S	120,885.51
40800 IDEA Flow-Thru Rev - (F)	34,274.00
41200 Local Grants	9,747.00
41600 Misc Income	4,221.10
41700 Field Trip Income	9,727.05
41800 Food Service Payment (F)	179,351.00
41802 Food Service - Parents	14,287.27
41900 E-rate - F	11,319.47
	<hr/>
Total Revenues	5,400,307.83
Expenses	
50000 Breakfast Food Expense	38,954.40
50001 Lunch Food Expense	114,576.22
50002 - Snack Food Expense	11,525.53
60000 Classroom Supplis-Reg Ed	27,270.13
60000 Classroom Supplies - MS	2,799.24
60002 Textbooks	27,984.67
60002 Textbooks - MS	3,666.06
60003 Student Incentives	3,148.77
60003 Student Incentives - MS	520.74
60004 Software/Special Program	12,619.22
60005 Technology	14,134.42
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60006 Assessments - MS	9.26
60007 Nurse's Supplies Expense	1,310.09
60008 Special Events	5,303.73
60008 Special Events - MS	447.84
60010 Friday Celebrations	2,688.07

Appendix D: Unaudited Financial Statements

Income Statement

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60010 Friday Celebration - MS	131.72
60011 Library & Reference	7,082.85
60013 Off Site Rental	1,824.00
60014 Field Trip Transportatin	8,327.11
60014 Field Trip Transp - MS	3,086.32
60015 Field Trips	12,932.40
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60016 Middle School Class Trip	16,507.70
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70704 Disability Insurance	2,371.77
70705 Workers' Comp Ins	21,602.43
70706 Unemployment Ins	31,468.29
70707 Life Insurance	11,087.91
70708 Employment Incentives	57,511.99
70900 Professional Development	64,520.55
70910 Staff Development	6,008.32
80000 Payroll Service	8,650.74

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Income Statement

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80001 Advertising Expense	1,615.00
80002 Legal Fees	7,312.15
80003 CPA/Audit	—
80004 Board Expenses	5,373.25
80005 Bank Fees	238.62
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Appendix D: Unaudited Financial Statements

Income Statement

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80900 Development Expenses	5,812.70
80901 Fundraising Expenses —	1,855.80
February Camp	6,014.03
90110 - IDEA	1,730.93
90111 - IDEA	15,578.27
90111 TITLE 1 - Prof Salaries	44,833.05
90111-EX Extended Day Profess	1,688.34
90111-SS Summer School Profes	46,007.00
90111-AS After School Support	4,233.00
90111-EX Extended Day Support	270.00
90111-SS Summer School Support	15,275.00
90111 TITLE 1 - Purch Serv	1,177.30
90111-AS - After School Suppl	487.64
90111-SS - Summer Sch Supplies	1,370.44
90111-SS - Summer School Trans	14,780.00
90111 TITLE 1 - Benefits	12.00
90111-SS - Summer School Benef	5,105.68
90112-Cook_Kick Expenses	8,689.47
90112-IDEA	33,181.81
90112 Title 1 -Prof Sal	71,744.88
90112-AS After School Prof	3,449.00
90112-EX Extended Day Prof	1,330.00
90112-EX Extended Day Support	47.50
Title 1-Purch Services	2,375.53
90112-AS After School Purch Se	346.40
90112-Ext Day Purchase Serv	6,847.24
90112-Summer School Purch Serv	185.56
90112-AS-After Sch Supplies	789.01
90112-Ext Day Supplies	101.60
LOCAL GRANT -2011	<u>500.00</u>
Total Expenses	<u>5,214,478.91</u>
Net Income	<u>\$ 185,828.92</u>

UCCS -Per Pupil - Balance Sheet
 For the Twelve Months Ending June 30, 2012

ASSETS

Current Assets	\$	
10250 Petty Cash		135.10
10400 Fundrng Acct #1598		18,527.11
10500 CD Account-HSBC #9724		505,789.50
10600 PER PUPIL - M&T #6276		1,134,996.39
10610 PER PUPIL-HSBC#3648		145,405.03
10800 Disolution Account#9927		76,775.97
10900 Rochester CSD-Receiveable		11,802.00
11100 Grant Receiveable		73.00
11200 Food Service Receiveable		5,539.00
14000 Prepaid Expenses		25,000.00
14001 Prepaid FSA		(8,344.15)
		<hr/>

Total Current Assets

Property and Equipment		
15000 Furniture and Fixtures		33,754.13
15100 Equipment		35,054.84
15300 Computer Equipment		135,121.17
15400 Leasehold Improvements		33,508.74
15600 Leasehold Improv - SC		1,049,560.44
17000 Accum Deprecion - Furni		(28,435.58)
17100 Accum Deprecion - Equip		(19,004.47)
17300 Accum Deprtion -Computer		(114,927.88)
17400 Accum Depr- Leasehold		(10,681.10)
17600 Accum. Depreciation - SC		(303,360.06)
		<hr/>

Total Property and Equipment

Other Assets		
19000 Security Deposit w/ POC		35,000.00
		<hr/>

Total Other Assets

Appendix D: Unaudited Financial Statements
Balance Sheet
Page 2 of 2

UCCS -Per Pupil - Balance Sheet

Total Assets \$ 2,761,289.18

LIABILITIES AND CAPITAL

Current Liabilities	
23200 Wages Payable	\$ 293,155.10
23000 Deductions Payable	1,152.33
24800 - Unearned Revenue - STEM Grant	50,000.00
27000 - Accounts Payable	<u>63,221.27</u>

Total Current Liabilities 407,528.70

Long-Term Liabilities	
28100 LT Liability - Lease Exp	<u>127,652.00</u>

Total Long-Term Liabilities 127,652.00

Total Liabilities 535,180.70

Capital	
30000 - Net Assets	2,040,279.56
Net Income	<u>185,828.92</u>

Total Capital 2,226,108.48

Total Liabilities & Capital \$ 2,761,289.18

Appendix E: FY 2013 Budget

	K-8		2011 - 2012 Budget	2011 - 2012 Actual	2012 - 2013 Budget
	2010 - 2011 Budget	2010 - 2011 Actual			
Number of Students - RCSD	385		388		400
Number of Students - Suburban	15		12		
Total Students	400	398	400		
Per Pupil RCSD	10,868		12,090		12,090
Per Pupil Suburban (Average)	10,700		11,577		
Operational Revenue:					
Rochester CSD	4,184,180	4,623,888	4,690,920		4,836,000
Suburban Districts	160,500	159,528	138,924		-
E-Rate Reimbursements	15,000	11,621	25,000		25,000
High Cost Aid	190,000	125,857	190,000		190,000
Flow-Through Revenue	72,662	51,870	72,000		72,000
Title I	156,809	157,656	135,000		135,000
Title II	25,554	25,554	25,000		25,000
Title IV					-
ARRA Monies	47,496	49,610			-
Title Revenue (July and August Only)	105,846	99,657	100,000		100,000
State/Local Grants		23,800			
Food Service Income	170,000	194,118	165,000		165,000
Food Service - Parents	3,500	10,371	7,500		7,500
Interest Income	2,500	1,978	2,500		2,500
Field Trip Income	1,000	5,149	2,000		2,000
Fundraising Revenue	10,000	11,096	10,000		10,000
Miscellaneous Income		5,115			
Transfer from Savings					
Total Revenues	5,145,047	5,556,867	5,563,844		5,570,000
Operational Expenses:					
	86				
	Employees				

Urban Choice Charter School 2011-12 Annual Report

K-8 Payroll	2,835,000	2,851,969	2,942,583	2,985,108
INCENTIVES	65,000	54,846	85,000	-
Winter/Holiday Appreciation - \$30k				30,000
Performance Incentive Year End - \$70k				70,000
Vacation Buyout				20,000
TOTAL SALARIES	2,900,000	2,906,815	3,027,583	3,105,108
Payroll Expenses	775,820	767,829	836,180	961,607
Total Salaries/Benefits	3,675,820	3,674,644	3,863,763	4,066,715
Regular Education				
Curriculum/textbooks, etc	16,000	8,429	10,000	20,000
Music Instruments				5,000
Classroom Supplies	27,000	20,351	20,000	20,000
Friday Celebration	5,000	2,906	5,000	5,000
Upper School Sports (Offsite)	25,000	14,944	20,000	20,000
Staff and Professional Development				60,000
Summer Staff Meetings/Training - \$15k	5,000	4,531	40,000	-
Curriculum Work and Research - \$5k	11,500	13,640	20,000	-
Conferences, Trips, Expenses - \$10k	7,000	13,584	8,000	-
Guest Speakers, webinars -\$5k				
Memberships - \$5k				
Administrative Development - \$20k				
Special Events/Staff/Parent Events	10,000	4,391	10,300	20,000
Staff Summer Trip - \$10,000				
School Picnic - \$1,000				
Arts Night - \$1,000				
Middle School Orientation - \$500				
New Family Night - \$500				
Curriculum Night - \$500				
Staff Holiday Party - \$4,000				
Partnership Events - \$500				
Saturday Forum School Base - \$500				
Other Events - \$1,500				
Nurse's Supplies Expense	4,000	1,670	2,500	2,500

Urban Choice Charter School 2011-12 Annual Report

Assessments	19,200	478	3,000	19,000
NYS Exam Scoring - \$8k				
Stanfords - \$3,500				
DRA Costs \$2k				
AIMSWEB \$2,500				
Bracken \$1,000				
Practice Exams and Grading \$2k				
Classroom and School Furniture	7,500	110	7,500	7,500
Technology/Computers	20,000	2,213	40,000	30,000
Software	5,000	2,134	7,500	7,500
Boces				5,000
Artist in Residence	5,000	2,035	5,000	-
Library & Reference	5,000	4,973	6,000	2,000
Field Trips	2,500	6,626	3,500	5,000
Field Trip Transportation	11,000	5,843	12,000	15,000
MS Class Trips	10,000	10,260	10,000	15,000
Grade 8 - \$11k				
Grade 7 - \$3k				
Grade 6 - \$1,000 RBTL				
Student Incentives	10,000	8,724	15,000	8,200
Exceptional Gesture Gifts - \$500				
Homeroom Teacher Total - \$5,700				
Middle School Dashboards, Gifts, Trips, - \$2,000				
Grade 8 Graduation	5,000	2,498	5,000	5,000
Sub-Total	210,700	130,338	250,300	271,700
Summer School Expenses			35,000	35,000
Summer School_Non Title Students		3,756		10,000
Extended Day School				
After School Expenses_Non Title Students	5,000			28,146
After School Clubs_Non Title Students				-
Counseling Camp			15,000	15,000
February Camp				8,000
Summer School Interns	2,000	471	5,000	5,000

Urban Choice Charter School 2011-12 Annual Report

Urban Choice Charter School				
	K-8			
	2010 - 2011 Budget		2011 - 2012 Budget	
Total School Expenses	217,700	134,566	305,300	372,846
Title Expenses (incl IDEA)	291,048	299,361	300,000	300,000
Title Expenses - Prior Year	105,846	107,483		
Arts Grant	-	(409)		
Food Service				
Food Service Expense	165,000	164,639	175,000	175,000
Snacks	6,000	6,761	10,000	10,000
Kitchen Supplies & Equip	8,000	3,627	5,000	5,000
Sub-Total	179,000	175,027	190,000	190,000
Facilities Management				
Facilities Lease - POC	214,338	214,047	220,768	235,719
Property taxes	40,000	38,449	42,800	42,800
Property Insurance	25,000	17,651	26,750	26,750
Accid & Med Insurance	850	179	910	-
Umbrella Insurance	7,300	6,076	6,269	6,269
Utilities	45,000	29,358	45,000	30,000
Building Maintenance	20,000	28,167	25,000	25,000
Building Improvements	15,000		10,000	25,000
Trash Removal	4,500	3,433	3,500	3,500
Security	32,800	25,616	33,784	5,000
Sub-Total	404,788	362,975	414,781	400,038
Professional Fees				
Payroll Service/Benefit Admin	7,254	8,246	8,500	8,500
Legal Fees	20,000	3,955	10,000	10,000
CPA/Audit	16,000	13,050	17,000	17,000
Professional Svcs/Consultants	15,000	22,238	35,000	50,000
Bookkeeper	6,000	1,084	5,000	-
IT Specialist	15,000	27,729	27,500	10,000

Urban Choice Charter School 2011-12 Annual Report

Counseling Services	1,000	-			
Health Director Services	5,000	5,000	5,150		5,150
Web Site Management			5,000		10,000
Sub-Total	85,254	81,301	113,150		110,650
Office Expenses					
Phones, Internet, Cable	25,000	18,228	25,000		25,000
Computer/Data Equipment	10,000	14,651	10,000		see technology
Office Equipment/Furniture	6,000	1,012	5,000		5,000
Office Supplies	23,000	20,216	20,000		20,000
Postage and Shipping Expense	10,000	11,152	12,000		12,000
Equipment Rental Expense (Copier)	27,000	19,588	20,000		20,000
Fingerprinting Expense	1,500	471	4,000		4,000
Miscellaneous Expense	851	538	2,500		2,500
Gifts	2,000	782	1,500		1,500
Prior Year Expense	-	3,175			
Sub-Total	105,351	89,812	100,000		90,000
Promotional Expenses					
Fundraising Expense	-	6,544			
Travel Expense (Conferences/Wkshops)	14,000	3,081	10,000		5,000
Development Expenses	40,000	7,357	20,000		
Advertising	5,000	4,883	7,500		15,000
Printing, Newsletter	5,000	6,262	10,000		5,000
Parent/Community Events	5,000	1,088	5,000		-
Parent Teacher Association			1,500		1,500
Yearbook Expense	-	1,960			
High School Projection	-	12			
Sub-Total	69,000	31,187	54,000		26,500
Board Expenses					
Board Insurance	3,000	2,571	2,751		2,751
Board Expenses	7,500	5,400	10,000		10,000
Board Secretary					
Board Mailings					
Sub-Total	10,500	7,971	12,751		12,751
Bank Charges	740				500

Urban Choice Charter School 2011-12 Annual Report

		101	500		
Total Expenses	5,145,047	4,964,019	5,354,245		5,570,000
Surplus/(Deficit)	-	592,848	209,599		-
Depreciation: (non-cash)	-	130,494	-	-	-
Total Expenses including Depreciation Expense	na	<u>5,094,513</u>			
Surplus including depreciation	-	<u>462,354</u>			

Appendix F: Disclosure of Financial Interest Forms

Disclosures attached.

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2011-2012**

**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

- 1. Trustee Name (print) Hanif Abdul-Wahid
- 2. Charter School Name Urban Choice Charter School
- 3. Charter Authorizer Entity _____
- 4. Home Address* _____
- 5. Business Address* _____
- 6. Daytime Phone* _____
- 7. E-Mail Address* _____
- 8. List all positions held on board (e.g., chair, treasurer, parent representative)
President

9. Is the trustee an employee of the school? ___Yes ___No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee ~~or~~ agent of the management company or institutional partner of the charter school? ___Yes ___No

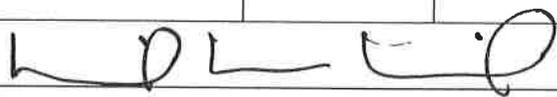
If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>Please write "None" if applicable. Do not leave this space blank.</i>			
	N/A	N/A	N/A

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

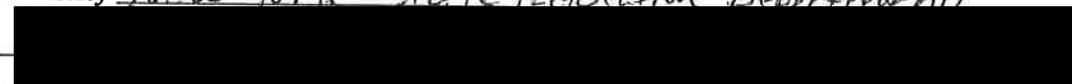
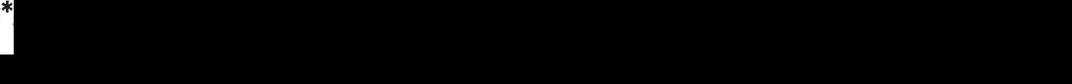
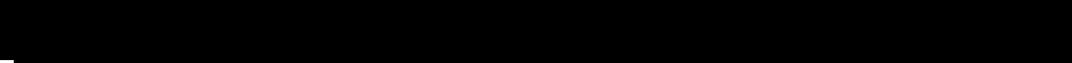
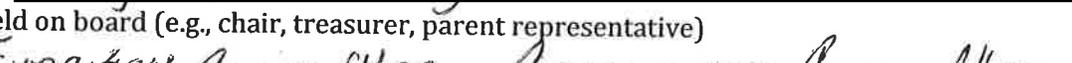
Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
N/A	N/A	N/A	N/A	N/A

Signature 

Date August 1, 2012

Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2011-2012

*Note: This Disclosure is a public record, but asterisked data fields will be redacted.

- 1. Trustee Name (print) Sidney C Moore
- 2. Charter School Name Urban Choice Charter School
- 3. Charter Authorizer Entity New York State Education Department
- 4. Home Address* 
- 5. Business Address* 
- 6. Daytime Phone* 
- 7. E-Mail Address* 
- 8. List all positions held on board (e.g., chair, treasurer, parent representative)
Vice Chair, Executive Committee, Governance Committee

9. Is the trustee an employee of the school? Yes No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? Yes No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>Please write "None" if applicable. Do not leave this space blank.</i>			
/	None	/	/

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

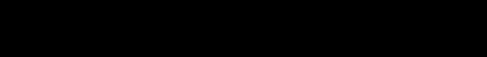
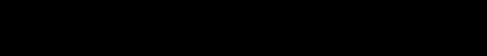
Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
/	None	/	/	/


Signature

9/23/12
Date

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2011-2012**

**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print) Edward Cavalier _____
2. Charter School Name Urban Choice Charter School _____
3. Charter Authorizer Entity State Education Department _____
4. Home Address  _____
5. Business Address  _____
6. Daytime Phone  _____
7. E-Mail Address  _____
8. List all positions held on board (e.g., chair, treasurer, parent representative)
Secretary; Member, Governance and Executive Committee _____

9. Is the trustee an employee of the school? ___Yes ___X___No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? ___Yes ___X___No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<p>NONE <i>Please write "None" if applicable. Do not leave this space blank.</i></p>			

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>NONE <i>Please write "None" if applicable. Do not leave this space blank.</i></p>				

Edward Cavalier
 Signature

7/24/2012
 Date

Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2011-2012

*Note: This Disclosure is a public record, but asterisked data fields will be redacted.

- 1. Trustee Name (print) SPIRO ZIOGAS
- 2. Charter School Name Urban Choice Charter School
- 3. Charter Authorizer Entity SED
- 4. Home Address* [REDACTED]
- 5. Business Address* [REDACTED]
- 6. Daytime Phone* [REDACTED]
- 7. E-Mail Address* [REDACTED]
- 8. List all positions held on board (e.g., chair, treasurer, parent representative)
Treasurer, Finance Committee Chairman

9. Is the trustee an employee of the school? ___ Yes No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? Yes ___ No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

The school currently has a banking relationship with [REDACTED] which is my employer. We are in the process of moving that relationship to First Niagara Bank.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<p>Please write "None" if applicable. Do not leave this space blank.</p> <p style="text-align: center;">_____ NONE _____</p>			

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

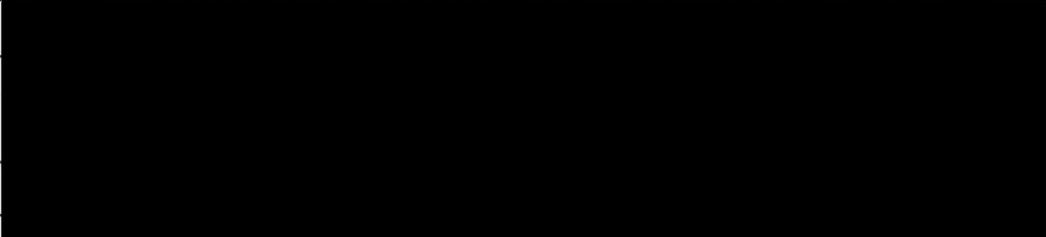
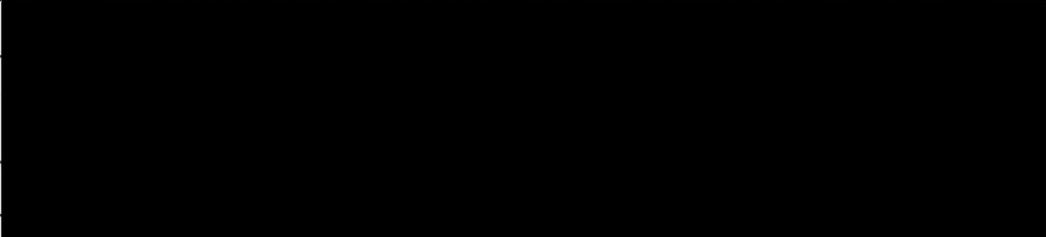
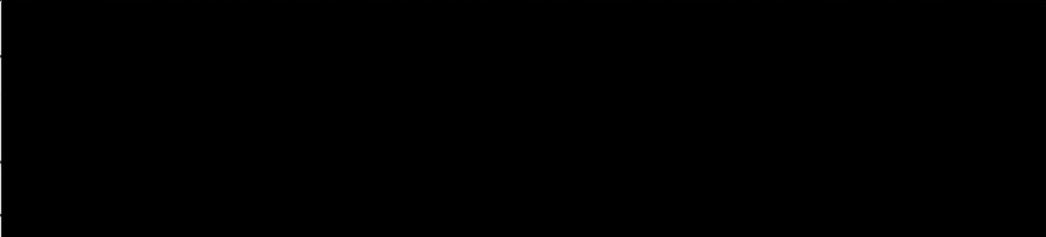
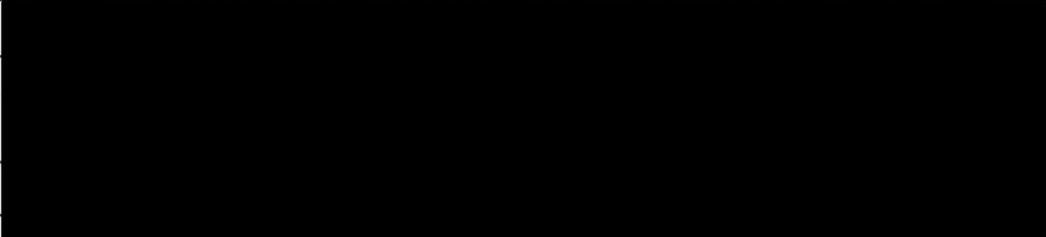
Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>Please write "None" if applicable.</p> <div style="background-color: black; width: 100px; height: 30px; margin-bottom: 5px;"></div>	Banking	0	I am an employee of the bank	moving the relationship elsewhere

Signature 

7.27.12
Date

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2011-2012**

**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print) Susan Wichman Fox
2. Charter School Name Urban Choice Charter School
3. Charter Authorizer Entity State Education Dept New York
4. Home Address* 
5. Business Address 
6. Daytime Phone* 
7. E-Mail Address* 
8. List all positions held on board (e.g., chair, treasurer, parent representative)
~~Retired~~ Current: Chair of Governance Committee
Former Chair of Board
9. Is the trustee an employee of the school? Yes No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? Yes No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<p><i>Please write "None" if applicable. Do not leave this space blank.</i></p> <p style="font-size: 2em; font-family: cursive;">NONE</p>			

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p><i>Please write "None" if applicable. Do not leave this space blank.</i></p> <p style="font-size: 2em; font-family: cursive;">NONE</p>				

[Handwritten Signature]
 Signature

7/27/12
 Date

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2011-2012**

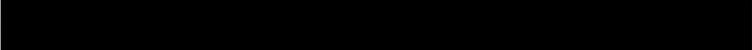
**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

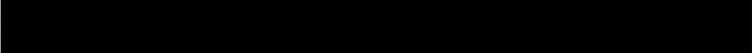
1. Trustee Name (print) Lisa T Richards _____

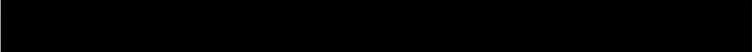
2. Charter School Name Urban Choice Charter School _____

3. Charter Authorizer Entity _____

4. Home Address*  _____

5. Business Address  _____

6. Daytime Phone*  _____

7. E-Mail Address*  _____

8. List all positions held on board (e.g., chair, treasurer, parent representative)

N/A _____

9. Is the trustee an employee of the school? ___Yes ___X___No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? ___Yes ___X___No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>None</i>			

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>None</i>				

Jessie J. Richards
Signature

1-29-12
Date

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2011-2012**

**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. **Trustee Name (print)** Frank Rossi
2. **Charter School Name** __Urban Choice Charter School
3. **Charter Authorizer Entity** NYSED

4. **Home Address***

5. **Business Address**

6. **Daytime Phone***

7. **E-Mail Address***

8. List all positions held on board (e.g., chair, treasurer, parent representative)

Secretary – Board of Trustees, Member – Governance Committee, Chair – Teacher Quality Committee

9. Is the trustee an employee of the school? ___Yes xNo

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? ___Yes xNo

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>write "None" if applicable. Do not leave this space blank</i>	None		

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>	None			

Frank D. Rossi
Signature

7/23/2012
Date

Appendix G: Board of Trustees Membership Table

Current Board Members				
Name	Position on the Board	Committee affiliation(s)	Area of expertise, and/or additional role at school (parent, staff member etc.)	Number of terms served and length of each, including date of election and expiration
Hanif Abdul-Wahid	Chair	Executive	Community Relations	1 st term completed (3 years), 3 rd year of 2 nd term expires 6/13
Sidney Moore	Vice Chair	Executive/Governance	Human Resources	1 st term completed (3 years), 1 st year of 2 nd term expires 6/15
Edward Cavalier	Secretary	Executive/Governance	Education	3 rd year of 1 st term Concluded on 6/12 (CEO Appointee)
Spiro Ziogas	Treasurer	Executive/Finance	Finance, Parent	1 st term completed (3 years), 1 st year of 2 nd term expires 6/15
Thomas Felton, Jr.		Finance	Parent	1 st term completed (3 years), 2 nd year of 2 nd term expires 6/14
Susan Fox	Governance Chair	Governance	Finance/Business	1 st term completed (3 years), 3 rd year of 2 nd Term expires 6/13
John Page		Finance	Community Engagement	3 rd year of 1 st term expire 6/13
Lisa Richards		Finance	Finance	3 rd year of 1 st term expire 6/13
Frank Rossi		Governance	Education	1 st of 1 st Term Expires 6/15
Lynn Vacanti				1 st of 1 st Term Expires 6/14
Total Members joining the board the 2011-12 school year				2
Total Members departing the board during the 2011-12 school year				0

Appendix A: Progress toward Charter Goals
Absolute goals

2011-2012 Progress Toward Attainment of Academic Charter Goals				
Goals/Objective Desired level of attainment	Actual Results Observed level of attainment	Measure used to indicate attainment of goal/objective	Was the goal met?	Explanation if not met, efforts to be undertaken
81% of grade 3 will meet or exceed standards in ELA	52% At level 3 or 4	NYSTP 2011-12	N	See text that follows
81% of grade 4 will meet or exceed standards in ELA	49%	NYSTP 2011-12	N	See text that follows
81% of grade 6 will meet or exceed standards in ELA	48%	NYSTP 2011-12	N	See text that follows
81% of grade 8 will meet or exceed standards in ELA	15%	NYSTP 2011-12	N	See text that follows
81% of grade 4 will meet or exceed standards in math	51%	NYSTP 2011-12	N	See text that follows
81% of grade 7 will meet or exceed standards in math	56%	NYSTP 2011-12	N	See text that follows
81% of grade 8 will meet or exceed standards in math	27%	NYSTP 2011-12	N	See text that follows
86% of grade 4 will meet or exceed standards in science	91%	NYSTP 2011-12	Y	
76% of grade 8 will meet or exceed standards in science	54%	NYSTP 2011-12	N	See text that follows
86% of grade 5 will meet or exceed standards in social studies	NA	NA		
76% of grade 8 will meet or exceed standards in social studies	NA	NA		
76% minimum passing rate for DRA level 24 for grade 2	78%		Y	
77% minimum passing rate for DRA level 40 for grade 4	69%		N	See text that follows

Comparative goals

2011-12 Progress toward attainment of academic charter goals				
Goal/objective Desired level of attainment	Actual results	Measure used	Was goal met?	Explanation if not met. Efforts taken
Grades 3-8 passing rates for ELA 10% higher than the RCSD	UCCS: 39% RCSD: 21%	NYSTP	Y	
Grades 3-8 passing rates for Math 10% higher than the RCSD	UCCS: 50% RCSD: 27%	NYSTP	Y	

Growth goals

2011-12 Progress toward attainment of charter-specific goals				
Goal/Objective Desired level of attainment	Actual results	Measure used	Was goal met?	Explanation if not met. Efforts taken
1 yr of academic growth for students in grades 1-5 with grade level or higher achievement in Reading, Language Arts	1.3	Stanford Achievement Test Series, Tenth Edition	Y	
1 yr of academic growth for students in grades 1-5 with grade level or higher achievement in Math	1.2	Stanford Achievement Test Series, Tenth Edition	Y	
1.2 yrs of academic growth for students in grades 1-5 with below grade level achievement in Reading, Language Arts	.8	Stanford Achievement Test Series, Tenth Edition	N	See text that follows
1.2 yrs of academic growth for students in grades 1-5 with below grade level achievement in Math	1.4	Stanford Achievement Test Series, Tenth Edition	Y	

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Annual Goals

2011-12 Progress toward attainment of charter-specific goals	
Percent of all students in each grade (3-8) who will make honor roll on the spring report card (Goal: 50%)	33.3% Did not meet goal-see text
Percent of those students in grades 3-8 who failed the NYS ELA exams who will enroll in the summer remediation program (Goal: 75%)	58% Did not meet goal-see text
Percent of all parents or guardians who will attend “two” in-school conferences (Confirmed by signed conference forms) (Goal: 80%)	10% Did not meet goal-see text
Number of volunteer hours in 2011-12 (with a 10% increase each successive year) (Goal: 2200)	2507 hours Y

General summary for all goals

Urban Choice showed progress in many goal areas from 2010-11 to 2011-12, including far outperforming the Rochester City School District on *comparative goals*, and surpassing most of our *growth goals*. However, the school fell short on its self-imposed *annual goals*, and its *absolute academic goals*, although generally much improved from the previous year.

These absolute academic goals were, of course, set before the Regents’ recalibration of the cut scores required to achieve proficiency. UCCS recognizes the need to ensure that all NYS students are on track throughout K-12 to meet higher standards by the time they graduate, and supports these higher NYSTP standards. While we were hoping for more growth than we saw this year, we are pleased to see the progress that has been made, particularly in the elementary grades. Given the concrete strategic steps taken within the school, we anticipate far larger gains next year.

In addition to the fact that essentially we are still playing catch-up to reach our current charter goals, we attribute many of the academic and other shortfalls to leadership challenges, which have now been addressed. UCCS had new Principals during both 2010-11 and 2011-12, while the founder served as CEO. One of the school’s founding leadership team members is now serving as Principal, and we have brought on board a CEO with 40 years of educational leadership experience (including former Principal of East High in Rochester, and former UCCS board member). This team is already providing more clear instructional and administrative direction and cohesiveness, integrating the many new initiatives

begun almost a year ago (see “Actions Taken”, below). Stability and leadership are in place.

Academic Goals: Absolute

As stated earlier, the school has not reached charter goals for NYSTP ELA and Math, although an examination of 2010-11 scores compared to 2011-12 results will show progress at almost every level. In many cases these increases are double-digit. Results in grades 3-8 continue to improve but not with the predictability or consistency as leadership would like. Improved use of data this year will help.

As a whole, middle school NYS examination scores went up, but these grades continue to lag behind lower grades. This is true at many schools, but UCCS leaders and staff continue to believe that middle-school results *can* sequentially increase in stride through grade 8. The school’s 2011-12 Grade 8 cohort presented a particular challenge. This had been a demanding group of students for many years, which was compounded this past year due to enrollment fluctuations. The announcement that UCCS would not pursue a high school extension led to significant Grade 8 withdrawals, and thus brand-new eighth-graders with less than a year at UCCS created significant challenges. Grade 7 results were significantly higher.

We did meet our reading goal for Grade 2 DRA pass rates, but missed our Grade 4 goal by 8 percentage points. Note however – this past year, we added several aspects to DRA training and best practices (through our ELA coach) to increase accuracy and tighten standards. We expect to see more growth next year.

Academic Goals: Comparative

Urban Choice continues to outperform the RCSD by more than the 10 average percentage points as defined in the charter (by 18 points in ELA and 23 points in math). This is expected and we continue to aim for the far higher goals in our charter.

However, we do want to note that 2011-12 was the first year in which schools were truly able to plan instruction and assessment based upon the NYSTP pass rate recalibrations. During this year, UCCS gained an average of 4.3 percentage points in ELA and 6.7 points in math. While we know we have far to go – we are moving in the right direction. During this same initial period of adjustment, the RCSD *dropped* 3.6 points in ELA and 2.6 in math – resulting in an aggregate UCCS difference of 7.9 (ELA) and 9.3 (math) percentage points of total growth over the District.

Academic Goals: Growth

Growth goals were based on progress in ELA and Math Stanford 10 Achievement Test results for grades 1-5. Three of the four goals were met or surpassed. The only goal that fell short involved students severely struggling in reading. Four significant steps have been taken to improve growth for this group:

- The school employs both a certified ELA coach as well as a literacy teacher.

- The school has an updated K-8 sequential ELA scope and sequence aligned with the Common Core.
- Professional development for teachers is aligned to address this need.
- AIMSWEB (see description below) will be used as an ongoing benchmark assessment to identify and target specific skill deficits within the RtI framework

Academic Actions Taken

A six-month comprehensive improvement plan has been set in place. The work plan began in the winter of 2012, involved all stakeholders, took shape this summer, and is currently being implemented in full under the new leadership team.

- Instructional schedules were completed much earlier, allowing teachers months to plan in advance. These schedules include common planning times, common school-wide ELA and math times, sufficient planning time, and increased instructional time due to shortened arrival and dismissal periods.
- The school has a K-8 scope and sequence aligned with Common Core standards. Previous to this, curriculum cohesiveness was lacking.
- The school implemented a new math program (*Math Expressions*) aligned with Common Core standards. This provides strategies for differentiation and creates aligned math expectations in grades K-8.
- There are now Math and Literacy *Coaches* that not only train and support staff, but also oversee the implementation of AIMSWEB. This is a web-based, data-driven assessment program that gives staff academic *dashboards*. Results are easy to understand, skill-centered and student-specific.
- RtI (Response to Intervention) is more organized. Qualified staff works with identified students and progress is closely monitored.
- Assessments are being monitored by coaches to ensure test integrity.
- The original *Pinwheel* classroom-learning model has been reintroduced and has become a best practice in all classrooms.
- Classroom observations now take place daily and feedback is immediate. The visibility and participation of the school Principal has increased dramatically and as a result, school leaders have a much better pulse on classroom culture and practices.
- The school no longer does out-of-school suspensions. In the past, this resulted in many hours of lost instruction. We have now implemented an Alternative to Suspension (ATS) Program through which students receive both instruction and counseling.

In summary, school leaders were proactive in planning for change and improvement. These adjustments were carefully constructed to integrate well, and were developed from input received from everyone. Resources were identified, goals were defined and timely implementation plans are underway.

Annual goals

Other than surpassing the volunteering hours, progress towards annual goals was disappointing. The percentage of students in grades 3-8 making honor roll on the spring report card went up from 28% (2010-11) to 33% (2011-12) but this was well short of the 50% goal. This number is obviously aligned with the absolute (academic) goals so the action taken to raise those scores (see previous page) should also have a positive effect on the number of students making honor roll.

We believe that the previously-mentioned leadership issues are a primary reason for not meeting the other two goals (number of parent in-school conferences and number of failing students attending summer school). The new leadership team, under a CEO with decades of administrative experience, will be more proactive in monitoring these and similar issues to ensure these key supports. Please note further:

- While our goal is still to greatly increase and document in-school conferences, given our population, we continue to reach out to communicate with many parents via alternate methods as some parents cannot easily come in person to the school. We have made efforts to increase home visits, and continue to have phone conferences with parents on a daily basis.
- A parent survey on the summer program indicated that several would have preferred a longer program. This poses several logistical, staffing, and financial challenges, but we are looking into it as it would likely have a positive impact on the number of students who enroll.

Conclusion

There was progress made, and in some cases growth was dramatic, but improvement was not as consistent or substantial as was hoped. The good news is that much-needed, major instructional improvements were implemented. Coupled with the strong leadership team now in place, UCCS is poised to make significant gains in coming years.

Urban Choice Charter School

2011-12

Annual Report

To

NYSED

August 1, 2012

School Information and Cover Page

School Name: **Urban Choice Charter School**
School Leader: **Edward Cavalier, CEO**
Primary address: **545 Humboldt Street, Rochester, NY 14610**
School website: **www.urbanchoicecharter.org**
School email: **ecavalier@urbanchoicecharter.org**
Telephone: **(585) 288-5702** Fax: **(585) 654-9882**
BEDS # **261600860877**
District/CSD of Location: **Rochester City School District**
Charter authorizer: **New York State Board of Regents**
Chair, Board of Trustees: **Hanif Abdul-Wahid**
Date school first opened for instruction: **September 2005**
2011-2012 Enrollment: **397**
2011-2012 Grades Served: **K-8**

Our signatures below attest that all of the information contained herein is truthful and accurate.

Edward J. Cavalier
Print Name, Head of Charter School

Edward Cavalier 8/1/12
Signature and Date

HANIF ABDUL-WAHID
Print Name, President, Board of Trustees

W. P. L. L. P. 8-1-12
Signature and Date

II. Table of Contents

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Appendix A: Progress Towards Goals (Due on November 1, 2012)

Appendix B: Instructional Table

Appendix C: Total Expenditures and Administrative Expenditures per Child

Appendix D: Unaudited Financial Statements

Appendix E: FY 2013 Budget

Appendix F: Disclosure of Financial Interest Forms

Appendix G: Board of Trustees Membership Table

III. New York State School Report Card

The 2010-11 Urban Choice Charter School New York State School Report Card can be found at:

[UCCS 2010-11 NYS Report Card](#)

Link Detail: <https://reportcards.nysed.gov/schools.php?year=2011&instid=800000058267>

IV. Key Focus Areas

1. Progress Towards Goals

This section will be completed by no later than November 1, 2012, as directed by the 2011-12 Annual Report Guidelines.

2. Instructional Time

This information is found on Appendix B, Instructional Timetable.

3. Financial Information

This information is found in Appendices:

- C: Total Expenditures and Administration Expenses
- D: Unaudited Financial Statements (Balance Sheet and Income Statement)
- E: FY 2012 Budget

4. Charter Revisions

There have been no revisions to the Charter during the 2011-12 School year.

5. Board of Trustees

a. Disclosure of Financial Interest Forms

This information is found on the forms completed by all 2011-12 Board of trustees members, as outlined in Appendix F.

b. Board of Trustees Membership Table

This information is found on Appendix G, Board of trustees Membership table.

6. Enrollment and Retention Targets

For the year 2011-12 UCCS enrollment included 45 students with disabilities, an 81% poverty rate, 83 students of Hispanic origin but no ELL students based on the BEDS data gathered on October of 2011.

We rely on word of mouth, distribution of brochures, a website presence and the diversity provided by the lottery to represent the body of students we teach. Our waiting list for 2011-12 was comprised of 272 applicants.

We provide dedicated resources and an extensive list of services to our students with disabilities and ensure all efforts are put in place to address any issues that may arise and jeopardize retention. The number of students with disabilities has increased from 37 students last year to 43 this year. This represents 11% of the population, a 5% increase since inception. The number of students classified with disabilities who remain enrolled each year is greater than the number of students classified with disabilities who leave UCCS, and we expect this trend to continue.

Given our high percentage of students eligible for free and reduced lunch programs, our staff is aware of the population we teach. Our school sense of community reinforces the bonds between child and teacher, promoting a nurturing environment to each student. We provide services that go beyond the requirements for our school like a full-time nurse, who focuses on our children's health and wellbeing beyond and above the minimum necessary services. A ratio of 4 adults per student gives us the opportunity to provide a more meaningful relationship with our students and promote their hopes and dreams.

For the year 2012-13 new efforts for recruitment are being implemented. Flyers were created and distributed to Hispanic institutions and areas of high poverty in an effort to attract ELL students and students eligible for free and reduced price lunch programs.

Two new members of board of trustees have a background recruiting, overseeing or teaching ELL students and we will use their knowledge to create and implement a plan to attract and retain a body of ELL students.

Our website is being revamped and updated, keeping the main focus as the effort of attracting a diversity of students. Plans are being discussed on proper translation of the website content into Spanish and other languages and this will be part of the new website.

Appendix A: Progress Toward Charter Goals

Academic Goals Table

2011-2012 Progress Toward Attainment of Academic Charter Goals			
Academic goal or objective	Measure used to evaluate progress toward attainment of goal or objective	2011-2012 progress toward attainment of goal or objective	If not met, describe efforts to be undertaken to meet goal or objective
TO BE SUBMITTED ON OR BEFORE 9/1/2012 PER NYSED			

Organizational Goals Table

2011-2012 Progress Toward Attainment of Organizational Charter Goals			
Organizational goal or objective	Measure used to evaluate progress toward attainment of goal or objective	2011-2012 progress toward attainment of goal or objective	If not met, describe efforts to be undertaken to meet goal or objective
TO BE SUBMITTED ON OR BEFORE 9/1/2012 PER NYSED			

Financial Goals Table

2011-2012 Progress Toward Attainment of Financial Charter Goals			
Financial goal or objective	Measure used to evaluate progress toward attainment of goal or objective	2011-2012 progress toward attainment of goal or objective	If not met, describe efforts to be undertaken to meet goal or objective
TO BE SUBMITTED ON OR BEFORE 9/1/2012 PER NYSED			

Charter-Specific Goals Table¹

2011-2012 Progress Toward Attainment of Charter-Specific Goals			
Charter-specific goal or objective	Measure used to evaluate progress toward attainment of goal or objective	2011-2012 progress toward attainment of goal or objective	If not met, describe efforts to be undertaken to meet goal or objective
TO BE SUBMITTED ON OR BEFORE 9/1/2012 PER NYSED			

Appendix B: Instructional Timetable

This Table is required only of Board of Regents-authorized charter schools.

2011-2012 Instructional Time	
Total number of instructional days for the 2011-2012 school year	181
First and last day of the 2011-2012 school year	9/7/2011 to 6/20/2012
Length of school day (please note if schedule varies throughout the week or the year)	K-6: 8:45 – 4:30 7-8: 8:30 – 4:00

Appendix C: Total Expenditures
UCCS -Per Pupil Operating Income Statement
For the Twelve Months Ending June 30, 2012

Expenses		
50000 Breakfast Food Expense	38,954.40	School and Student Expenses
50001 Lunch Food Expense	114,576.22	
50002 - Snack Food Expense	11,525.53	
60000 Classroom Supplis-Reg Ed	27,270.13	
60000 Classroom Supplies - MS	2,799.24	
60002 Textbooks	27,984.67	
60002 Textbooks - MS	3,666.06	
60003 Student Incentives	3,148.77	
60003 Student Incentives - MS	520.74	
60004 Software/Special Program	12,619.22	
60005 Technology	14,134.42	
60006 Assessments	12,035.29	
60006 Assessments - MS	9.26	
60007 Nurse's Supplies Expense	1,310.09	
60008 Special Events	5,303.73	
60008 Special Events - MS	447.84	
60010 Friday Celebrations	2,688.07	
60010 Friday Celebration - MS	131.72	
60011 Library & Reference	7,082.85	
60013 Off Site Rental	1,824.00	
60014 Field Trip Transportatin	8,327.11	
60014 Field Trip Transp - MS	3,086.32	
60015 Field Trips	12,932.40	
60015 Field Trips - MS	1,833.54	
60016 Middle School Class Trip	16,507.70	
60017 Grade 8 Graduation	3,268.25	
60018 Classroom Furniture	1,242.96	
60019 Parent/Community Events	332.98	
60100 Summer School Expenses	23,342.96	
Summer School Interns	7,270.00	
60200 Sat School Expenses	463.01	
60500 After School Expenses	224.00	

Appendix C: Total Expenditures
UCCS -Per Pupil Operating Income Statement
For the Twelve Months Ending June 30, 2012
Basketball Program Expense

	705.98
90110 - IDEA	50,491.01
90111 TITLE 1 - Prof Salaries	44,833.05
90111-EX Extended Day Profess	1,688.34
90111-SS Summer School Profes	46,007.00
90111-AS After School Support	4,233.00
90111-EX Extended Day Support	270.00
90111-SS Summer School Support	15,275.00
90111 TITLE 1 - Purch Serv	1,177.30
90111-AS - After School Suppl	487.64
90111-SS - Summer Sch Supplies	1,370.44
90111-SS - Summer School Trans	14,780.00
90111 TITLE 1 - Benefits	12.00
90111-SS - Summer School Benef	5,105.68
90112-Cook_Kick Expenses	8,689.47
90112 Title 1 -Prof Sal	71,744.88
90112-AS After School Prof	3,449.00
90112-EX Extended Day Prof	1,330.00
90112-EX Extended Day Support	47.50
Title 1-Purch Services	2,375.53
90112-AS After School Purch Se	346.40
90112-Ext Day Purchase Serv	6,847.24
90112-Summer School Purch Serv	185.56
90112-AS-After Sch Supplies	789.01
90112-Ext Day Supplies	101.60
LOCAL GRANT -2011	500.00
February Camp	6,014.03

Appendix C: Total Expenditures and Administrative Expenditures per Child
Page 3 of 5

Appendix C: Total Expenditures
UCCS -Per Pupil Operating Income Statement
For the Twelve Months Ending June 30, 2012

70000 Administration Compnstn	191,124.75	Salaries
70100 Office Staff Compensation	345,147.57	
70110 Technology Compensation	34,452.98	
70120 Comm Engagement Compensa	49,183.94	
70200 Custodial Compensation	136,868.83	
70300 Food Service Compensation	95,908.48	
70400 Health Compensation	59,162.04	
70410 Counselors	6,282.00	
70420 Special Ed/Literacy	168,207.39	
70500 Teacher Compensation	1,344,088.95	
70510 Teaching Assistants	446,372.47	
70520 Teacher Aide Comp	43,117.74	
70530 Student Aide	22,708.78	
70540 Substitutes Comp	25,762.16	
70550 Extra Help Compensation	6,963.80	
70570 Sick Day Buy Out/Vacation	6,817.18	
70700 Payroll Tax Expense	244,402.12	Benefits
70701 403B Plan Expense	58,438.40	
70702 FSA Expense	1,064.46	
70703 Health/Dental Ins Exp	428,451.49	
70704 Disability Insurance	2,371.77	
70705 Workers' Comp Ins	21,602.43	
70706 Unemployment Ins	31,468.29	
70707 Life Insurance	11,087.91	
70708 Employment Incentives	57,511.99	
70900 Professional Development	64,520.55	Staff Development
70910 Staff Development	6,008.32	
80000 Payroll Service	8,650.74	Business Expenses
80001 Advertising Expense	1,615.00	
80002 Legal Fees	7,312.15	
80003 CPA/Audit	14,530.00	

Appendix C: Total Expenditures
UCCS - Per Pupil Operating Income Statement
For the Twelve Months Ending June 30, 2012

80004 Board Expenses	5,373.25
80005 Bank Fees	238.62
80006 Postage & Shipping Exp	6,352.70
80007 Printing	4,287.66
80008 Fingerprinting Expense	566.50
80009 Office Supplies	14,367.18
80009 Office Supplies - MS	773.91
80012 Membership/Subscription	14,068.06
80013 Gifts	835.66
80014 Travel Expense	3,619.23
80015 Equipment Rental Expense	16,274.67
80015 Equip Rental - MS	7,043.59
80017 Kitchen Supplies & Equip	2,738.16
80017 Kitchen Supp & Equip MS	1,193.62
80019 Yearbook Expense	1,740.06
80020 PTA Funds	1,500.00
80200 Professional Services	45,165.31
80201 IT Specialist	29,932.50
80203 Bookkeeper	17,061.90
80204 Health Director	2,500.00
80205 Security	730.74
80205 Security-Sullivan Center	70.54
80300 Computer/Data Equip	13,069.80
80300 Computer/Data Equip - MS	95.00
80301 Office Equip/Furniture	3,605.85
80301 Office Equip/Furn - MS	360.00
80302 Phones	19,037.28
80303 Internet	1,300.00
80304 Cable-TV	330.24
80900 Development Expenses	5,812.70
80901 Fundraising Expenses	1,855.80
80400 Facilities Lease	232,455.91
80402 Umbrella Insurance	6,645.00
	Facility Management

Appendix C: Total Expenditures

**UCCS -Per Pupil Operating Income Statement
 For the Twelve Months Ending June 30, 2012**

80406 Property Insurance	21,225.00
80406 Property Insurance - MS	3,674.00
80407 Property Taxes	17,373.23
80407 Property Tax - MS	8,689.22
80408 Utilities	15,638.41
80408 Utilities - MS	7,505.26
80410 Bldg/Maintenance Expense	34,254.92
80410 Bldg/Maintnce Exp - MS	11,762.91
80411 Trash Removal	3,648.18
80414 - Work in Progress	11,866.35

80415 Miscellaneous Expense 20,915.17 Miscellaneous

Total Expenses	<u>5,214,478.91</u>
Number of Enrolled Students (June 20, 2012)	<u>397.00</u>
Total Expenditures Per Child	<u>13,135</u>

Appendix C: Total Expenditures and Administrative Expenditures per Child

Page 1 of 2

**UCCS -Per Pupil Operating Income Statement
For the Twelve Months Ending June 30, 2012**

Administrative Expenses

70000 Administration Compnstr	191,124.75	Salaries for the CEO, Principal, Director of Business & Finance & Dean of Students
70900 Professional Development	64,520.55	Staff Development
70910 Staff Development	6,008.32	
80000 Payroll Service	8,650.74	Business Expenses
80001 Advertising Expense	1,615.00	
80002 Legal Fees	7,312.15	
80003 CPA/Audit	14,530.00	
80004 Board Expenses	5,373.25	
80005 Bank Fees	238.62	
80006 Postage & Shipping Exp	6,352.70	
80007 Printing	4,287.66	
80008 Fingerprinting Expense	566.50	
80009 Office Supplies	14,367.18	
80009 Office Supplies - MS	773.91	
80012 Membership/Subscription	14,068.06	
80013 Gifts	835.66	
80014 Travel Expense	3,619.23	
80015 Equipment Rental Expense	16,274.67	
80015 Equip Rental - MS	7,043.59	
80017 Kitchen Supplies & Equip	2,738.16	
80017 Kitchen Supp & Equip MS	1,193.62	
80019 Yearbook Expense	1,740.06	
80020 PTA Funds	1,500.00	
80200 Professional Services	45,165.31	
80201 IT Specialist	29,932.50	
80203 Bookkeeper	17,061.90	
80204 Health Director	2,500.00	
80205 Security	730.74	
80205 Security-Sullivan Center	70.54	
80300 Computer/Data Equip	13,069.80	
80300 Computer/Data Equip - MS	95.00	
80301 Office Equip/Furniture	3,605.85	
80301 Office Equip/Furn - MS	360.00	
80302 Phones	19,037.28	
80303 Internet	1,300.00	
80304 Cable-TV	330.24	
80900 Development Expenses	5,812.70	
80901 Fundraising Expenses	1,855.80	
80400 Facilities Lease	232,455.91	Facility Management
80402 Umbrella Insurance	6,645.00	
80406 Property Insurance	21,225.00	
80406 Property Insurance - MS	3,674.00	
80407 Property Taxes	17,373.23	
80407 Property Tax - MS	8,689.22	

Appendix C: Total Expenditures and Administrative Expenditures per Child

Page 2 of 2

80408 Utilities	15,638.41	
80408 Utilities - MS	7,505.26	
80410 Bldg/Maintenance Expense	34,254.92	
80410 Bldg/Maintnce Exp - MS	11,762.91	
80411 Trash Removal	3,648.18	
80414 - Work in Progress	11,866.35	
80415 Miscellaneous Expense	<u>20,915.17</u>	Miscellaneous
Total Expenses	<u>911,315.60</u>	
Number of Enrolled Students (June 20, 2012)	<u>397.00</u>	
Total Expenditures Per Child	<u>2,296</u>	

Appendix D: Unaudited Financial Statements

Income Statement

Page 1 of 4

**UCCS -Per Pupil - Income Statement
For the Twelve Months Ending June 30, 2012**

	Year to Date
Revenues	
40000 Fundraising Revenue	\$ 19,889.90
40002 UCCS Parents' Assoc	807.00
40003 Yearbook	1,685.29
40100 Interest Income	1,317.68
40100 CD Interest	257.23
40111 Title One - (F)	203,630.00
40211 - Title Two (F)	1,918.00
40500 Suburban Districts - S	172,640.33
40600 Rochester CSD - S	4,614,350.00
40700 High Cost Aid - S	120,885.51
40800 IDEA Flow-Thru Rev - (F)	34,274.00
41200 Local Grants	9,747.00
41600 Misc Income	4,221.10
41700 Field Trip Income	9,727.05
41800 Food Service Payment (F)	179,351.00
41802 Food Service - Parents	14,287.27
41900 E-rate - F	11,319.47
	<hr/>
Total Revenues	5,400,307.83
Expenses	
50000 Breakfast Food Expense	38,954.40
50001 Lunch Food Expense	114,576.22
50002 - Snack Food Expense	11,525.53
60000 Classroom Supplis-Reg Ed	27,270.13
60000 Classroom Supplies - MS	2,799.24
60002 Textbooks	27,984.67
60002 Textbooks - MS	3,666.06
60003 Student Incentives	3,148.77
60003 Student Incentives - MS	520.74
60004 Software/Special Program	12,619.22
60005 Technology	14,134.42
60006 Assessments	12,035.29
60006 Assessments - MS	9.26
60007 Nurse's Supplies Expense	1,310.09
60008 Special Events	5,303.73
60008 Special Events - MS	447.84
60010 Friday Celebrations	2,688.07

Appendix D: Unaudited Financial Statements

Income Statement

Page 2 of 4

60010 Friday Celebration - MS	131.72
60011 Library & Reference	7,082.85
60013 Off Site Rental	1,824.00
60014 Field Trip Transportatin	8,327.11
60014 Field Trip Transp - MS	3,086.32
60015 Field Trips	12,932.40
60015 Field Trips - MS	1,833.54
60016 Middle School Class Trip	16,507.70
60017 Grade 8 Graduation	3,268.25
60018 Classroom Furniture	1,242.96
60019 Parent/Community Events	332.98
60100 Summer School Expenses	23,342.96
Summer School Interns	7,270.00
60200 Sat School Expenses	463.01
60500 After School Expenses	224.00
Basketball Program Expense	705.98
70000 Administration Compnstn	191,124.75
70100 Office Staff Compensation	345,147.57
70110 Technology Compensation	34,452.98
70120 Comm Engagement Compensa	49,183.94
70200 Custodial Compensation	136,868.83
70300 Food Service Compensation	95,908.48
70400 Health Compensation	59,162.04
70410 Counselors	6,282.00
70420 Special Ed/Literacy	168,207.39
70500 Teacher Compensation	1,344,088.95
70510 Teaching Assistants	446,372.47
70520 Teacher Aide Comp	43,117.74
70530 Student Aide	22,708.78
70540 Substitutes Comp	25,762.16
70550 Extra Help Compensation	6,963.80
70570 Sick Day Buy Out	6,817.18
70700 Payroll Tax Expense	244,402.12
70701 403B Plan Expense	58,438.40
70702 FSA Expense	1,064.46
70703 Health/Dental Ins Exp	428,451.49
70704 Disability Insurance	2,371.77
70705 Workers' Comp Ins	21,602.43
70706 Unemployment Ins	31,468.29
70707 Life Insurance	11,087.91
70708 Employment Incentives	57,511.99
70900 Professional Development	64,520.55
70910 Staff Development	6,008.32
80000 Payroll Service	8,650.74

Appendix D: Unaudited Financial Statements

Income Statement

Page 3 of 4

80001 Advertising Expense	1,615.00
80002 Legal Fees	7,312.15
80003 CPA/Audit	14,530.00
80004 Board Expenses	5,373.25
80005 Bank Fees	238.62
80006 Postage & Shipping Exp	6,352.70
80007 Printing	4,287.66
80008 Fingerprinting Expense	566.50
80009 Office Supplies	14,367.18
80009 Office Supplies - MS	773.91
80012 Membership/Subscription	14,068.06
80013 Gifts	835.66
80014 Travel Expense	3,619.23
80015 Equipment Rental Expense	16,274.67
80015 Equip Rental - MS	7,043.59
80017 Kitchen Supplies & Equip	2,738.16
80017 Kitchen Supp & Equip MS	1,193.62
80019 Yearbook Expense	1,740.06
80020 PTA Funds	1,500.00
80200 Professional Services	45,165.31
80201 IT Specialist	29,932.50
80203 Bookkeeper	17,061.90
80204 Health Director	2,500.00
80205 Security	730.74
80205 Security-Sullivan Center	70.54
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80300 Computer/Data Equip - MS	95.00
80301 Office Equip/Furniture	3,605.85
80301 Office Equip/Furn - MS	360.00
80302 Phones	19,037.28
80303 Internet	1,300.00
80304 Cable-TV	330.24
80400 Facilities Lease	232,455.91
80402 Umbrella Insurance	6,645.00
80406 Property Insurance	21,225.00
80406 Property Insurance - MS	3,674.00
80407 Property Taxes	17,373.23
80407 Property Tax - MS	8,689.22
80408 Utilities	15,638.41
80408 Utilities - MS	7,505.26
80410 Bldg/Maintenance Expense	34,254.92
80410 Bldg/Maintnce Exp - MS	11,762.91
80411 Trash Removal	3,648.18
80414 - Work in Progress	11,866.35

Appendix D: Unaudited Financial Statements

Income Statement

Page 4 of 4

80415 Miscellaneous Expense	20,915.17
80900 Development Expenses	5,812.70
80901 Fundraising Expenses —	1,855.80
February Camp	6,014.03
90110 - IDEA	1,730.93
90111 - IDEA	15,578.27
90111 TITLE 1 - Prof Salaries	44,833.05
90111-EX Extended Day Profess	1,688.34
90111-SS Summer School Profes	46,007.00
90111-AS After School Support	4,233.00
90111-EX Extended Day Support	270.00
90111-SS Summer School Support	15,275.00
90111 TITLE 1 - Purch Serv	1,177.30
90111-AS - After School Suppl	487.64
90111-SS - Summer Sch Supplies	1,370.44
90111-SS - Summer School Trans	14,780.00
90111 TITLE 1 - Benefits	12.00
90111-SS - Summer School Benef	5,105.68
90112-Cook_Kick Expenses	8,689.47
90112-IDEA	33,181.81
90112 Title 1 -Prof Sal	71,744.88
90112-AS After School Prof	3,449.00
90112-EX Extended Day Prof	1,330.00
90112-EX Extended Day Support	47.50
Title 1-Purch Services	2,375.53
90112-AS After School Purch Se	346.40
90112-Ext Day Purchase Serv	6,847.24
90112-Summer School Purch Serv	185.56
90112-AS-After Sch Supplies	789.01
90112-Ext Day Supplies	101.60
LOCAL GRANT -2011	500.00
	<hr/>
Total Expenses	5,214,478.91
	<hr/>
Net Income	\$ 185,828.92
	<hr/>

UCCS -Per Pupil - Balance Sheet
 For the Twelve Months Ending June 30, 2012

ASSETS

Current Assets	\$	
10250 Petty Cash		135.10
10400 Fundrng Acct #1598		18,527.11
10500 CD Account-HSBC #9724		505,789.50
10600 PER PUPIL - M&T #6276		1,134,996.39
10610 PER PUPIL-HSBC#3648		145,405.03
10800 Disolution Account#9927		76,775.97
10900 Rochester CSD-Receiveable		11,802.00
11100 Grant Receiveable		73.00
11200 Food Service Receiveable		5,539.00
14000 Prepaid Expenses		25,000.00
14001 Prepaid FSA		<u>(8,344.15)</u>

Total Current Assets 1,915,698.95

Property and Equipment		
15000 Furniture and Fixtures		33,754.13
15100 Equipment		35,054.84
15300 Computer Equipment		135,121.17
15400 Leasehold Improvements		33,508.74
15600 Leasehold Improv - SC		1,049,560.44
17000 Accum Deprecion - Furni		<u>(28,435.58)</u>
17100 Accum Deprecion - Equip		<u>(19,004.47)</u>
17300 Accum Deprtion - Computer		<u>(114,927.88)</u>
17400 Accum Depr- Leasehold		<u>(10,681.10)</u>
17600 Accum. Depreciation - SC		<u>(303,360.06)</u>

Total Property and Equipment 810,590.23

Other Assets		
19000 Security Deposit w/ POC		<u>35,000.00</u>

Total Other Assets 35,000.00

UCCS -Per Pupil - Balance Sheet

Total Assets \$ 2,761,289.18

LIABILITIES AND CAPITAL

Current Liabilities \$ 293,155.10
 23200 Wages Payable 1,152.33
 23000 Deductions Payable 50,000.00
 24800 - Unearned Revenue - STEM Grant 63,221.27
 27000 - Accounts Payable

Total Current Liabilities 407,528.70

Long-Term Liabilities
 28100 LT Liability - Lease Exp 127,652.00

Total Long-Term Liabilities 127,652.00

Total Liabilities 535,180.70

Capital
 30000 - Net Assets 2,040,279.56
 Net Income 185,828.92

Total Capital 2,226,108.48

Total Liabilities & Capital \$ 2,761,289.18

Appendix E: FY 2013 Budget

	K-8				
	2010 - 2011 Budget	2010 - 2011 Actual	2011 - 2012 Budget	2011 - 2012 Actual	2012 - 2013 Budget
Number of Students - RCSD	385		388		400
Number of Students - Suburban	15		12		
Total Students	400	398	400		
Per Pupil RCSD	10,868		12,090		12,090
Per Pupil Suburban (Average)	10,700		11,577		
Operational Revenue:					
Rochester CSD	4,184,180	4,623,888	4,690,920		4,836,000
Suburban Districts	160,500	159,528	138,924		-
E-Rate Reimbursements	15,000	11,621	25,000		25,000
High Cost Aid	190,000	125,857	190,000		190,000
Flow-Through Revenue	72,662	51,870	72,000		72,000
Title I	156,809	157,656	135,000		135,000
Title II	25,554	25,554	25,000		25,000
Title IV					-
ARRA Monies	47,496	49,610			-
Title Revenue (July and August Only)	105,846	99,657	100,000		100,000
State/Local Grants		23,800			
Food Service Income	170,000	194,118	165,000		165,000
Food Service - Parents	3,500	10,371	7,500		7,500
Interest Income	2,500	1,978	2,500		2,500
Field Trip Income	1,000	5,149	2,000		2,000
Fundraising Revenue	10,000	11,096	10,000		10,000
Miscellaneous Income		5,115			
Transfer from Savings					
Total Revenues	5,145,047	5,556,867	5,563,844		5,570,000
Operational Expenses:					
	86				
	Employees				

Urban Choice Charter School 2011-12 Annual Report

K-8 Payroll	2,835,000	2,851,969	2,942,583	2,985,108
INCENTIVES	65,000	54,846	85,000	-
Winter/Holiday Appreciation - \$30k				30,000
Performance Incentive Year End - \$70k				70,000
Vacation Buyout				20,000
TOTAL SALARIES	2,900,000	2,906,815	3,027,583	3,105,108
Payroll Expenses	775,820	767,829	836,180	961,607
Total Salaries/Benefits	3,675,820	3,674,644	3,863,763	4,066,715
Regular Education				
Curriculum/textbooks, etc	16,000	8,429	10,000	20,000
Music Instruments				5,000
Classroom Supplies	27,000	20,351	20,000	20,000
Friday Celebration	5,000	2,906	5,000	5,000
Upper School Sports (Offsite)	25,000	14,944	20,000	20,000
Staff and Professional Development				60,000
Summer Staff Meetings/Training - \$15k	5,000	4,531	40,000	-
Currinculum Work and Research - \$5k	11,500	13,640	20,000	-
Conferences, Trips, Expenses - \$10k	7,000	13,584	8,000	-
Guest Speakers, webinars -\$5k				
Memberships - \$5k				
Administrative Development - \$20k				
Special Events/Staff/Parent Events	10,000	4,391	10,300	20,000
Staff Summer Trip - \$10,000				
School Picnic - \$1,000				
Arts Night - \$1,000				
Middle School Orientation - \$500				
New Family Night - \$500				
Curriculum Night - \$500				
Staff Holiday Party - \$4,000				
Partnership Events - \$500				
Saturday Forum School Base - \$500				
Other Events - \$1,500				
Nurse's Supplies Expense	4,000	1,670	2,500	2,500

Urban Choice Charter School 2011-12 Annual Report

Assessments	19,200	478	3,000	19,000
NYS Exam Scoring - \$8k				
Stanfords - \$3,500				
DRA Costs \$2k				
AIMSWEB \$2,500				
Bracken \$1,000				
Practice Exams and Grading \$2k				
Classroom and School Furniture	7,500	110	7,500	7,500
Technology/Computers	20,000	2,213	40,000	30,000
Software	5,000	2,134	7,500	7,500
Boces				5,000
Artist in Residence	5,000	2,035	5,000	-
Library & Reference	5,000	4,973	6,000	2,000
Field Trips	2,500	6,626	3,500	5,000
Field Trip Transportation	11,000	5,843	12,000	15,000
MS Class Trips	10,000	10,260	10,000	15,000
Grade 8 - \$11k				
Grade 7 - \$3k				
Grade 6 - \$1,000 RBTL				
Student Incentives	10,000	8,724	15,000	8,200
Exceptional Gesture Gifts - \$500				
Homeroom Teacher Total - \$5,700				
Middle School Dashboards, Gifts, Trips, - \$2,000				
Grade 8 Graduation	5,000	2,498	5,000	5,000
Sub-Total	210,700	130,338	250,300	271,700
Summer School Expenses			35,000	35,000
Summer School_Non Title Students		3,756		10,000
Extended Day School				
After School Expenses _ Non Title Students	5,000			28,146
After School Clubs Non Title Students				-
Counseling Camp			15,000	15,000
February Camp				8,000
Summer School Interns	2,000	471	5,000	5,000

Urban Choice Charter School 2011-12 Annual Report

Urban Choice Charter School				
	K-8			
	2010 - 2011 Budget		2011 - 2012 Budget	
Total School Expenses	217,700	134,566	305,300	372,846
Title Expenses (incl IDEA)	291,048	299,361	300,000	300,000
Title Expenses - Prior Year	105,846	107,483		
Arts Grant	-	(409)		
Food Service				
Food Service Expense	165,000	164,639	175,000	175,000
Snacks	6,000	6,761	10,000	10,000
Kitchen Supplies & Equip	8,000	3,627	5,000	5,000
Sub-Total	179,000	175,027	190,000	190,000
Facilities Management				
Facilities Lease - POC	214,338	214,047	220,768	235,719
Property taxes	40,000	38,449	42,800	42,800
Property Insurance	25,000	17,651	26,750	26,750
Accid & Med Insurance	850	179	910	-
Umbrella Insurance	7,300	6,076	6,269	6,269
Utilities	45,000	29,358	45,000	30,000
Building Maintenance	20,000	28,167	25,000	25,000
Building Improvements	15,000		10,000	25,000
Trash Removal	4,500	3,433	3,500	3,500
Security	32,800	25,616	33,784	5,000
Sub-Total	404,788	362,975	414,781	400,038
Professional Fees				
Payroll Service/Benefit Admin	7,254	8,246	8,500	8,500
Legal Fees	20,000	3,955	10,000	10,000
CPA/Audit	16,000	13,050	17,000	17,000
Professional Svcs/Consultants	15,000	22,238	35,000	50,000
Bookkeeper	6,000	1,084	5,000	-
IT Specialist	15,000	27,729	27,500	10,000

Urban Choice Charter School 2011-12 Annual Report

Counseling Services	1,000	-			
Health Director Services	5,000	5,000	5,150		5,150
Web Site Management			5,000		10,000
Sub-Total	85,254	81,301	113,150		110,650
Office Expenses					
Phones, Internet, Cable	25,000	18,228	25,000		25,000
Computer/Data Equipment	10,000	14,651	10,000		see technology
Office Equipment/Furniture	6,000	1,012	5,000		5,000
Office Supplies	23,000	20,216	20,000		20,000
Postage and Shipping Expense	10,000	11,152	12,000		12,000
Equipment Rental Expense (Copier)	27,000	19,588	20,000		20,000
Fingerprinting Expense	1,500	471	4,000		4,000
Miscellaneous Expense	851	538	2,500		2,500
Gifts	2,000	782	1,500		1,500
Prior Year Expense	-	3,175			
Sub-Total	105,351	89,812	100,000		90,000
Promotional Expenses					
Fundraising Expense	-	6,544			
Travel Expense (Conferences/Wkshops)	14,000	3,081	10,000		5,000
Development Expenses	40,000	7,357	20,000		
Advertising	5,000	4,883	7,500		15,000
Printing, Newsletter	5,000	6,262	10,000		5,000
Parent/Community Events	5,000	1,088	5,000		-
Parent Teacher Association			1,500		1,500
Yearbook Expense	-	1,960			
High School Projection	-	12			
Sub-Total	69,000	31,187	54,000		26,500
Board Expenses					
Board Insurance	3,000	2,571	2,751		2,751
Board Expenses	7,500	5,400	10,000		10,000
Board Secretary					
Board Mailings					
Sub-Total	10,500	7,971	12,751		12,751
Bank Charges	740				500

Urban Choice Charter School 2011-12 Annual Report

		101	500		
Total Expenses	5,145,047	4,964,019	5,354,245		5,570,000
Surplus/(Deficit)	-	592,848	209,599		-
Depreciation: (non-cash)	-	130,494	-	-	-
Total Expenses including Depreciation Expense	na	<u>5,094,513</u>			
Surplus including depreciation	-	<u>462,354</u>			

Appendix F: Disclosure of Financial Interest Forms

Disclosures attached.

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2011-2012**

**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

- 1. Trustee Name (print) Hanif Abdul-Wahid
- 2. Charter School Name Urban Choice Charter School
- 3. Charter Authorizer Entity _____
- 4. Home Address* _____
- 5. Business Address* _____
- 6. Daytime Phone* _____
- 7. E-Mail Address* _____
- 8. List all positions held on board (e.g., chair, treasurer, parent representative)
President

9. Is the trustee an employee of the school? ___ Yes ___ No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? ___ Yes ___ No

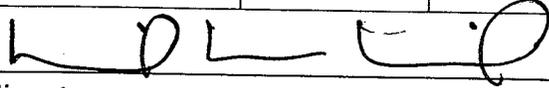
If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>Please write "None" if applicable. Do not leave this space blank.</i>			
	N/A	N/A	N/A

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
N/A	N/A	N/A	N/A	N/A


Signature

August 1, 2012
Date

Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2011-2012

*Note: This Disclosure is a public record, but asterisked data fields will be redacted.

1. Trustee Name (print) Sidney C Moore
2. Charter School Name Urban Choice Charter School
3. Charter Authorizer Entity New York State Education Department
4. Home Address* 
5. Business Address 
6. Daytime Phone* 
7. E-Mail Address* 
8. List all positions held Vice Chair, Executive Committee, Governance Committee

9. Is the trustee an employee of the school? Yes No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

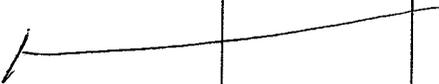
10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? Yes No

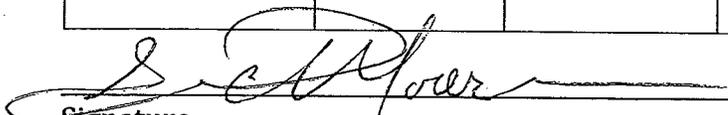
If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<i>Please write "None" if applicable. Do not leave this space blank.</i>			
 NONE 			

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

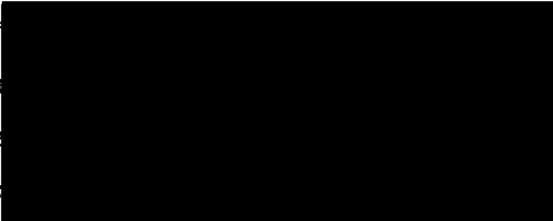
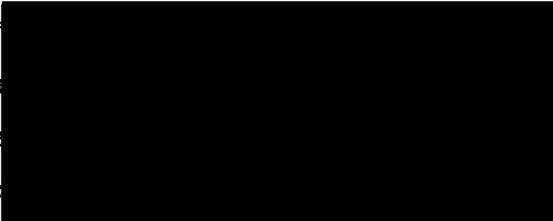
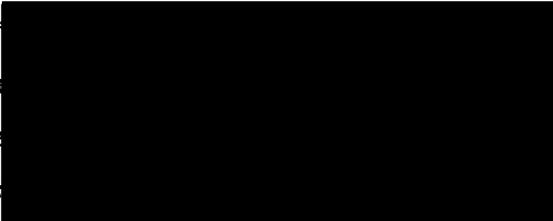
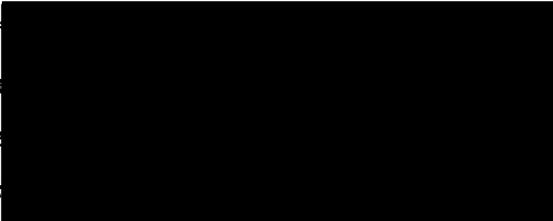
Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				
 NONE 				


Signature

9/23/12
Date

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2011-2012**

**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

- 1. Trustee Name (print) Edward Cavalier _____
- 2. Charter School Name Urban Choice Charter School _____
- 3. Charter Authorizer Entity State Education Department _____
- 4. Home Address  _____
- 5. Business Address  _____
- 6. Daytime Phone  _____
- 7. E-Mail Address  _____
- 8. List all positions held on board (e.g., chair, treasurer, parent representative)
Secretary; Member, Governance and Executive Committee _____

9. Is the trustee an employee of the school? Yes No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? Yes No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<p>NONE Please write "None" if applicable. Do not leave this space blank.</p>			

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

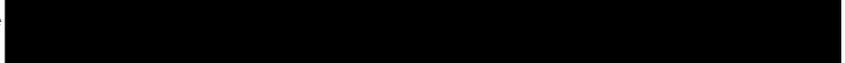
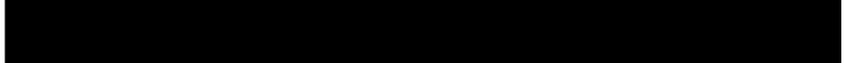
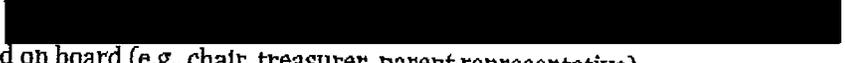
Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p>NONE Please write "None" if applicable. Do not leave this space blank.</p>				

Edward Cavalier
Signature

7/24/2012
Date

Disclosure of Financial Interest by a New York Charter School Board of Trustees Member Annual Report 2011-2012

**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

- 1. Trustee Name (print) SPIRO ZIOGAS
- 2. Charter School Name Urban Choice Charter School
- 3. Charter Authorizer Entity SED
- 4. Home Address* 
- 5. Business Address* 
- 6. Daytime Phone* 
- 7. E-Mail Address* 
- 8. List all positions held on board (e.g., chair, treasurer, parent representative)
Treasurer, Finance Committee Chairman

9. Is the trustee an employee of the school? Yes No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

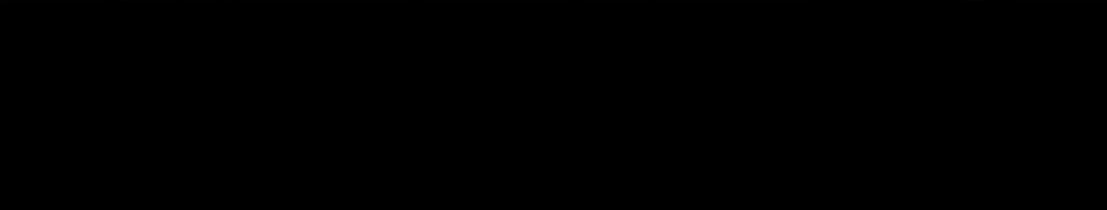
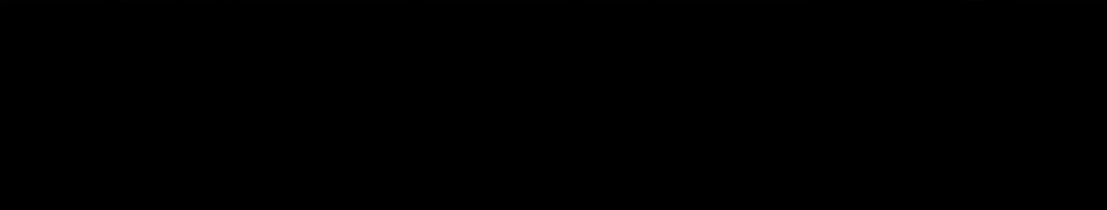
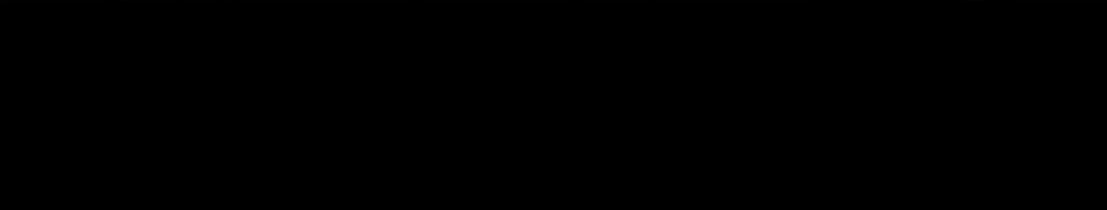
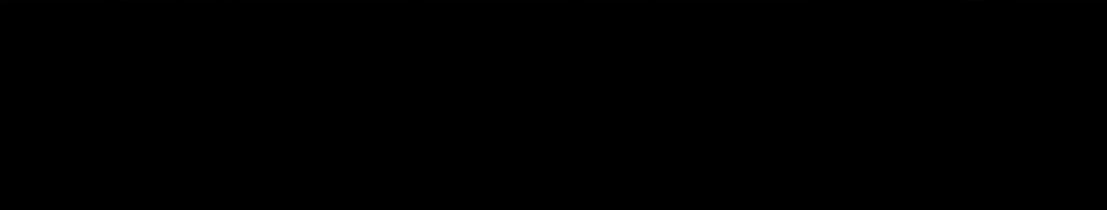
10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? Yes No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

The school currently has a banking relationship with  which is my employer. We are in the process of moving that relationship to First Niagara Bank.

Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2011-2012

*Note: This Disclosure is a public record, but asterisked data fields will be redacted.

1. Trustee Name (print) Susan Wichman Fox
2. Charter School Name Urban Choice Charter School
3. Charter Authorizer Entity State Education Dept New York
4. Home Address* 
5. Business Address* 
6. Daytime Phone* 
7. E-Mail Address* 

8. List all positions held on board (e.g., chair, treasurer, parent representative)
Utah Current: Chair of Governance Committee
Former Chair of Board

9. Is the trustee an employee of the school? Yes No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? Yes No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
<p><i>Please write "None" if applicable. Do not leave this space blank.</i></p> <p style="font-size: 2em; font-weight: bold;">NONE</p>			

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<p><i>Please write "None" if applicable. Do not leave this space blank.</i></p> <p style="font-size: 2em; font-weight: bold;">NONE</p>				

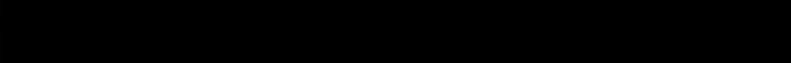
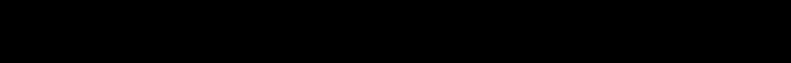
Signature

Date

7/27/12

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2011-2012**

**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

- 1. Trustee Name (print) Lisa T Richards
- 2. Charter School Name Urban Choice Charter School
- 3. Charter Authorizer Entity _____
- 4. Home Address  _____
- 5. Business Address  _____
- 6. Daytime Phone  _____
- 7. E-Mail Address  _____
- 8. List all positions held on board (e.g., chair, treasurer, parent representative)
N/A

9. Is the trustee an employee of the school? Yes No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? Yes No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of Financial Interest/Transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to yourself
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Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>None</i>				

Jessie J. Pachard
Signature

7-29-12
Date

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member
Annual Report 2011-2012**

**Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. **Trustee Name (print)** Frank Rossi
2. **Charter School Name** __Urban Choice Charter School
3. **Charter Authorizer Entity** NYSED

4. **Home Address***

5. **Business Address**

6. **Daytime Phone***

7. **E-Mail Address***

8. List all positions held on board (e.g., chair, treasurer, parent representative)

Secretary - Board of Trustees, Member - Governance Committee, Chair - Teacher Quality Committee

9. Is the trustee an employee of the school? ___Yes _No

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? ___Yes _No

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Organization conducting business with the school	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest	Steps Taken to Avoid Conflict of Interest
<i>Please write "None" if applicable. Do not leave this space blank.</i>				

Frank D. Kouri
 Signature

7/23/2012
 Date

Appendix G: Board of Trustees Membership Table

Current Board Members				
Name	Position on the Board	Committee affiliation(s)	Area of expertise, and/or additional role at school (parent, staff member etc.)	Number of terms served and length of each, including date of election and expiration
Hanif Abdul-Wahid	Chair	Executive	Community Relations	1 st term completed (3 years), 3 rd year of 2 nd term expires 6/13
Sidney Moore	Vice Chair	Executive/Governance	Human Resources	1 st term completed (3 years), 1 st year of 2 nd term expires 6/15
Edward Cavalier	Secretary	Executive/Governance	Education	3 rd year of 1 st term Concluded on 6/12 (CEO Appointee)
Spiro Ziogas	Treasurer	Executive/Finance	Finance, Parent	1 st term completed (3 years), 1 st year of 2 nd term expires 6/15
Thomas Felton, Jr.		Finance	Parent	1 st term completed (3 years), 2 nd year of 2 nd term expires 6/14
Susan Fox	Governance Chair	Governance	Finance/Business	1 st term completed (3 years), 3 rd year of 2 nd Term expires 6/13
John Page		Finance	Community Engagement	3 rd year of 1 st term expire 6/13
Lisa Richards		Finance	Finance	3 rd year of 1 st term expire 6/13
Frank Rossi		Governance	Education	1 st of 1 st Term Expires 6/15
Lynn Vacanti				1 st of 1 st Term Expires 6/14
Total Members joining the board the 2011-12 school year				2
Total Members departing the board during the 2011-12 school year				0