



I. SCHOOL INFORMATION AND COVER PAGE (To be Completed By All Charter Schools)

Created: 07/12/2015

Last updated: 07/18/2015

Please be advised that you will need to complete this task first (including signatures) before all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer or you may not be assigned the correct tasks.

Page 1

1. SCHOOL NAME AND AUTHORIZER

(Select name from the drop down menu)

SISULU-WALKER CS OF HARLEM (SUNY TRUSTEES) 310300860804

2. CHARTER AUTHORIZER

(For technical reasons, please re-select authorizer name from the drop down menu).

SUNY-Authorized Charter School

3. DISTRICT / CSD OF LOCATION

NYC CSD 3

4. SCHOOL INFORMATION

	PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
	125 West 115th Street New York, NY 10026	212-663-8216	212-663-0830	

4a. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

Contact Name	Shamik Mitchell
Title	Director of Operations
Emergency Phone Number (###-###-####)	

5. SCHOOL WEB ADDRESS (URL)

<http://www.sisuluwalker.org/>

6. DATE OF INITIAL CHARTER

1999-07-01 00:00:00

7. DATE FIRST OPENED FOR INSTRUCTION

1999-09-01 00:00:00

8. FINAL VERIFIED BEDS ENROLLMENT FOR THE 2014-15 School Year as reported to Department's Office of Information and Reporting Services (via the NYC DOE for charter schools in NYC) in August.

241

9. GRADES SERVED IN SCHOOL YEAR 2014-15

Check all that apply

Grades Served	K, 1, 2, 3, 4, 5
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10. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?

	Yes/No	Name of CMO/EMO
	No	

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11. FACILITIES

Will the School maintain or operate multiple sites?

No, just one site.

12. SCHOOL SITES

Please list the sites where the school will operate in 2015-16.

	Physical Address	Phone Number	District/CSD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)	125 West 115th Street New York, NY 10026	212-663-8216	CSD 3	K-5	No	Rent/Lease
Site 2						
Site 3						

12a. Please provide the contact information for Site 1 (same as the primary site).

Name	Work Phone	Alternate Phone	Email Address
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School Leader	Michelle Haynes	212-663-8216		
Operational Leader	Shamik Mitchell	212-663-8216		
Compliance Contact	Shamik Mitchell	212-663-8216		
Complaint Contact	Michelle Haynes	212-663-8216		

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14. Were there any revisions to the school's charter during the 2014-2015 school year? (Please include both those that required authorizer approval and those that did not require authorizer approval).

No

15. Name and Position of Individual(s) Who Completed the 2014-15 Annual Report.

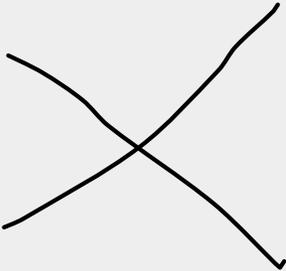
Michelle Haynes, Principal

16. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES if you agree and use the mouse on your PC or the stylus on your mobile device to sign your name).**

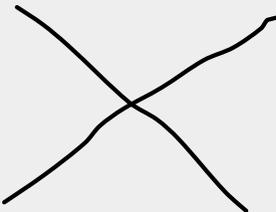
Responses Selected:

Yes

Signature, Head of Charter School



Signature, President of the Board of Trustees



Thank you.



Appendix A: Link to the New York State School Report Card

Last updated: 07/12/2015

Page 1

Charter School Name:

1. NEW YORK STATE REPORT CARD

Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See <https://reportcards.nysed.gov/>).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).

<http://data.nysed.gov/profile.php?instid=800000047050>

**SISULU WALKER
CHARTER SCHOOL of
HARLEM**

**2014-15 ACCOUNTABILITY
PLAN
PROGRESS REPORT**

Submitted to the SUNY Charter Schools Institute on:

September 15, 2015

By Michelle Haynes

125 West 115th Street
New York, NY 10026
(212) 663-8216

Michelle Haynes, Principal prepared this 2014-15 Accountability Progress Report on behalf of the school's board of trustees:

Trustee's Name	Board Position
Martez Moore	Chair/Board President; Finance and Budget Committee Chair
Minnie Goka	Vice Chair/Vice President; Academic Committee Chair
William Anthony Allen	Trustee/Member
Jeremy Harris	Secretary
Rita Hanes	Trustee/Member
Erika Ewing	Trustee/Member; Grievance Committee
Joe Drayton	Trustee/Member; Development Committee
Steven Meekins	Parent Representative; Governance and Legal Affairs Committee

Michelle Haynes has served as the Principal since 2011.

INTRODUCTION

Established in 1999, The Sisulu-Walker Charter School of Harlem, New York State's first charter school, is named for two great human rights leaders, Walter Sisulu and Dr. Wyatt Tee Walker, and their wives. Walter Sisulu, former Secretary General of the African National Congress, worked closely with Nelson Mandela and was at the forefront of the struggle against South African apartheid for over five decades. Dr. Wyatt Tee Walker, a renowned pastor, author, lecturer and advocate for human rights, served as the Chief of Staff to Dr. Martin Luther King, Jr. during critically important years of the American civil rights movement.

The mission of the school is to prepare K-5 students living in and around Central Harlem for matriculation to outstanding public, private and parochial middle and high schools by nurturing their intellectual, emotional, artistic and social development. The school is accomplishing this by offering a rigorous and challenging academic curricula taught by a highly prepared and committed cadre of professional educators. Beginning in kindergarten, we prepare our students for college and a lifetime of achievement, honor and service. Sisulu-Walker is achieving this in a small and supportive learning environment that sets high expectations for all of our students and encourages strong parental and community involvement. The school currently serves 229 students. The student population is 81.7% African-American and 80.3% economically disadvantaged.

School Enrollment by Grade Level and School Year

School Year	K	1	2	3	4	5	Total
2011-12	54	55	28	30	29	76	272
2012-13	45	57	47	35	26	26	236
2013-14	29	53	54	41	31	21	229
2014-15	27	30	54	52	43	23	229

ENGLISH LANGUAGE ARTS

Goal 1: English Language Arts

All students at the school will become proficient in reading and writing of the English language

Background

At SWCSH, our mantra is “Literacy is Everything and Everywhere.” We believe that children learn to read and write by reading and writing daily for information and enjoyment. Students are required to read books on or above their independent reading level across content areas and demonstrate mastery of all content through writing. Writing is embedded across the curriculum through reading, social studies, science and mathematics. As a result, literacy is taught across the curriculum using a comprehensive balanced literacy approach. Balanced Literacy is an all-inclusive framework that encompasses all of the research-based best practices for literacy instruction as outlined by the National Reading Panel (2000). This literacy model comprises two distinct elements. Students learn to read during the traditional literacy block and read to learn during the social studies and science blocks. Additionally, opportunities for reading or being read to are integrated into the mathematics block. The gradual release method is employed to ensure student mastery of concepts as well as a workshop model. The Literacy Block is 135 minutes. The block is organized into three forty-five minute periods. The chart below illustrates the breakdown of each block by grade level.

Block	K-2	3-5
ELA I	Vocabulary/Read-aloud	Guided Reading
ELA II	Word Work/Writing	Vocabulary/Novel
ELA III	Guided Reading	Text Analysis/Writing

Writing is anchored in the reading process as students write about what they read and use mentor texts that are read to write in a variety of genres. Opportunities for independent reading and writing are incorporated in the literacy framework during the guided reading/ small group instructional period; when students are not working with a teacher, they engage in independent reading and writing. The framework for instruction for social studies and science instruction includes opportunities for students to develop and refine questioning skills, increase content vocabulary and read and respond to nonfiction texts.

The literacy curriculum is organized into thematic units that include wide reading of prose and poetry that encompasses reading during the traditional literacy period as well as during the social studies and science blocks. Thematic units include an emphasis on balancing fiction and nonfiction texts. All unit plans are standards based and aligned to the Common Core Learning Standards for English Language Arts and Literacy in History/Social Studies, Science, and Technical Subjects.

Goal 1: Absolute Measure

Each year, 75 percent of all tested students enrolled in at least their second year will perform at proficiency on the New York State English language arts examination for grades 3-8.

Method

The school administered the New York State Testing Program English Language Arts assessment to students in grades 3 through 5 in April 2015. Each student’s raw score has been converted to a grade-specific scaled score and a performance level.

The table below summarizes participation information for this year’s test administration. The table indicates total enrollment and total number of students tested. It also provides a detailed breakdown of those students excluded from the exam. Note that this table includes all students according to grade level, even if they are not enrolled in at least their second year (defined as enrolled by BEDS day of the previous school year).

**2014-15 State English Language Arts Exam
Number of Students Tested and Not Tested**

Grade	Total Tested	Not Tested ¹			Total Enrolled
		IEP	ELL	Absent	
3	52	0	0	1	53
4	43	0	0	0	43
5	22	0	0	1	23
All	117	0	0	2	119

Results

The following table presents the English Language Arts test results for all third through fifth grade students and for those third through fifth grade students enrolled in at least their second year at Sisulu-Walker. Overall, 23.9% of students, and 21.3% enrolled in at least their second year enrolled at Sisulu-Walker, tested at a proficient level on the 2014-15 English Language Arts exam.

**Performance on 2014-15 State English Language Arts Exam
By All Students and Students Enrolled in At Least Their Second Year**

Grade S	All Students		Enrolled in at least their Second Year	
	Percent Proficient	Number Tested	Percent Proficient	Number Tested

¹ Students exempted from this exam according to their Individualized Education Program (IEP), because of English Language Learners (ELL) status, or absence for at least some part of the exam.

3	28.8%	52	28.6%	42
4	25.6%	43	19.4%	31
5	9.1%	22	10.0%	21
All	23.9%	117	21.3%	94

Evaluation

For 2014-15 school year, Sisulu-Walker did not meet the absolute measure for English Language Arts proficiency. Overall, 23.9% of the entire school's third through fifth grade students tested at a proficient level. 21.3% of third through fifth grade students in at least their second year at the school performed at a proficient level. The school was 53.7 percentage points shy of reaching its stated goal of 75% proficiency on the ELA exam.

Although Sisulu-Walker's unit plans are aligned to the Common Core State Standards, additional opportunities for students to engage in meaningful opportunities to master the standards are needed. In addition, allocating more time for content specific reading and explicit instruction in the organizational patterns and craft specific to nonfiction reading is necessary. Students also need additional opportunities to demonstrate their understanding of skills and concepts associated with each standard via writing.

Sisulu-Walker's guided reading program began to address the needs of students at their instructional levels, which were well below the rigorous ranges of the Common Core. Our novel program required students to read more challenging texts with the support of teachers. However, the number of novels that are covered during the academic year must increase in order to give students the practice needed to transfer what they are taught in independent reading situations. In addition, content literacy instruction must require students to explicitly apply reading comprehension skills and strategies to science and social studies content- the dual focus most emphasize the application of what students learn during the traditional literacy block.

Additional Evidence

From the 2012-13 to 2014-15 school years, Sisulu-Walker showed an overall improvement in the percentage of students achieving proficiency on the English Language Arts exams. Additionally, the percentage of students performing at a proficient level in the third grade increased 1.6 percentage points.

Also, additional evidence may include other valid and reliable assessment results that demonstrate the effectiveness of the school's instructional program.

English Language Arts Performance by Grade Level and School Year

Grade	Percent of Students Enrolled in At Least Their Second Year Achieving Proficiency					
	2012-13		2013-14		2014-15	
	Percent	Number	Percent	Number	Percent	Number

	t	Tested		r	nt	r
				Tested		Tested
3	13%	31	27%	37	28.6%	42
4	24%	21	22%	27	19.4%	31
5	24%	21	5%	21	10.0%	21
All	19%	73	20%	85	21.3%	94

Goal 1: Absolute Measure

Each year, the school's aggregate Performance Level Index ("PLI") on the State English language arts exam will meet the Annual Measurable Objective ("AMO") set forth in the state's NCLB accountability system.

Method

The federal No Child Left Behind law holds schools accountable for making annual yearly progress towards enabling all students to be proficient. As a result, the state sets an AMO each year to determine if schools are making satisfactory progress toward the goal of proficiency in the state's learning standards in English Language Arts. To achieve this measure, all tested students must have a Performance Level Index ("PLI") value that equals or exceeds the 2014-15 English Language arts AMO of 97. The PLI is calculated by adding the sum of the percent of all tested students at Levels 2 through 4 with the sum of the percent of all tested students at Levels 3 and 4. Thus, the highest possible PLI is 200.²

Results

Sisulu-Walker achieved an aggregate PLI score of 88 on the English Language arts exam in the 2013-14 school year.

English Language Arts 2014-15 Performance Level Index (PLI)

Number in Cohort	Percent of Students at Each Performance Level			
	Level 1	Level 2	Level 3	Level 4
	36.0	40.2	22.2	1.7

$$\begin{array}{rclclclclcl}
 \text{PI} & = & 40. & + & 22. & + & 1.7 & = & 64.1 \\
 & & 2 & & 2 & & & & \\
 & & & & 22. & + & 1.7 & = & \underline{23.9} \\
 & & & & 2 & & & & \\
 & & & & & & \text{PLI} & = & 88
 \end{array}$$

Evaluation

Sisulu-Walker fell short of the PLI goal by 9 points. The third grade tested well on the exam and exceeded the average Community School District 5 score. However, the percentage of students performing at a proficient level in the fifth grade was lower than

² In contrast to SED's Performance Index, the PLI does not account for year-to-year growth toward proficiency.

expected. This low performance contributed to the school not meeting its goal of scoring 97 or above on the PLI.

Goal 1: Comparative Measure

Each year, the percent of all tested students who are enrolled in at least their second year and performing at proficiency on the state English language arts exam will be greater than that of all students in the same tested grades in the local school district.

Method

A school compares tested students enrolled in at least their second year to all tested students in the surrounding public school district. Comparisons are between the results for each grade in which the school had tested students in at least their second year at the school and the total result for all students at the corresponding grades in the school district.³

Results

The chart below shows the results of this year’s assessment of students who were enrolled in at least their second year at Sisulu-Walker as compared to all tested students in the surrounding public school district, Community School District 5, on the state English Language Arts exam. Sisulu-Walker’s aggregate percentage of students at proficiency was 21.3%, while the local district’s average was 13.5%.

**2014-15 State English Language Arts Exam
Charter School and District Performance by Grade Level**

Grade	Percent of Students at Proficiency			
	Charter School Students In At Least 2 nd Year		All District Students	
	Percent	Number Tested	Percent	Number Tested
3	28.6%	42	16.1%	834
4	19.4%	31	13.0%	898
5	10.0%	21	11.4%	826
All	21.3%	94	13.5%	2558

Evaluation

Sisulu-Walker met this measure. The school's aggregate percentage of students performing at a proficient level on the English language arts exam was 7.8 percentage points above Community School District 5.

³ Schools can acquire these data when the New York State Education Department releases its Access database containing grade level ELA and math test results for all schools and districts statewide. The NYSED announces the release of the data on its [News Release webpage](#).

Additional Evidence

As shown through the chart below, Sisulu-Walker has had a higher percentage of students performing at a proficient level on the state English Language Arts exam for the past three years compared to Community School District 5. Additionally, the percentage of students performing at a proficient level at each individual grade level has matched or exceeded the district average in all but two of the grades shown over the past three years.

Also, additional evidence may include demographic differences between the school and the district as well as compelling reasons for comparing the school to a subset of schools within the district.

English Language Arts Performance of Charter School and Local District by Grade Level and School Year

Grade	Percent of Students Enrolled in at Least their Second Year Who Are at Proficiency Compared to Local District Students					
	2012-13		2013-14		2014-15	
	Charter School	Local District	Charter School	Local District	Charter School	Local District
3	13%	13%	27%	14%	28.6%	16.1%
4	24%	12%	22%	16%	19.4%	13.0%
5	24%	11%	5%	13%	10.0%	11.4%
All	19%	12%	20%	14%	21.3%	13.5%

Goal 1: Comparative Measure

Each year, the school will exceed its predicted level of performance on the state English language arts exam by an Effect Size of 0.3 or above (performing higher than expected to a meaningful degree) according to a regression analysis controlling for economically disadvantaged students among all public schools in New York State.

Method

The Charter Schools Institute conducts a Comparative Performance Analysis, which compares the school's performance to demographically similar public schools state-wide. The Institute uses a regression analysis to control for the percentage of economically disadvantaged students among all public schools in New York State. The Institute compares the school's actual performance to the predicted performance of public schools with a similar economically disadvantaged percentage. The difference between the schools' actual and predicted performance, relative to other schools with similar economically disadvantaged statistics, produces an Effect Size. An Effect Size of 0.3 or performing higher than expected to a meaningful degree is the requirement for achieving this measure.

Given the timing of the state's release of economically disadvantaged data and the demands of the data analysis, the 2014-15 analysis is not yet available. This report contains 2013-14 results, the most recent Comparative Performance Analysis available.

Results

The effect size of Sisulu-Walker's predicted level of performance on the state English Language Arts exam was -0.23, .53 points below the comparative goal. However, the effect size of the school's third grade exceeded the comparative goal by 0.6 points.

2013-14 English Language Arts Comparative Performance by Grade Level

Grade	Percent Economically Disadvantaged	Number Tested	Percent of Students at Levels 3&4		Difference between Actual and Predicted	Effect Size
			Actual	Predicted		
3	68.3	42	28	27.4	0.6	0.04
4	74.2	29	24	25.7	-1.7	-0.11
5	95.2	21	5	15.3	-10.3	-0.91
All	76.3	92	21.5	24.1	-2.6	-0.23

School's Overall Comparative Performance:
<i>Lower than expected</i>

Evaluation

Sisulu-Walker's aggregate Effect Size did not exceed the comparative measure. This is largely attributable to the low performance in the fifth grade.

Additional Evidence

The negative effect size grew from the 2012-13 to the 2013-14 school year. However, during this time, the school served a larger population of economically disadvantaged students.

English Language Arts Comparative Performance by School Year

School Year	Grades	Percent Eligible for Free Lunch/Economically Disadvantaged	Number Tested	Actual	Predicted	Effect Size
2011-12	3-5	67%	135	44.5	47.4	-0.19
2012-13	3-5	69%	84	17.8	18.8	-0.07
2013-14	3-5	76.3%	92	21.5	24.1	-0.23

Goal 1: Growth Measure⁴

⁴ See Guidelines for [Creating a SUNY Accountability Plan](#) for an explanation.

Each year, under the state’s Growth Model, the school’s mean unadjusted growth percentile in English language arts for all tested students in grades 4-8 will be above the state’s unadjusted median growth percentile.

Method

This measure examines the change in performance of the same group of students from one year to the next and the progress they are making in comparison to other students with the same score in the previous year. The analysis only includes students who took the state exam in 2013-14 and also have a state exam score from 2012-13 including students who were retained in the same grade. Students with the same 2012-13 score are ranked by their 2013-14 score and assigned a percentile based on their relative growth in performance (student growth percentile). Students’ growth percentiles are aggregated school-wide to yield a school’s mean growth percentile. In order for a school to perform above the statewide median, it must have a mean growth percentile greater than 50.

Given the timing of the state’s release of Growth Model data, the 2014-15 analysis is not yet available. This report contains 2013-14 results, the most recent Growth Model data available.⁵

Results

2013-14 English Language Arts Mean Growth Percentile by Grade Level

Grade	Mean Growth Percentile	
	School	Statewide Median
4	39	50.0
5	35	50.0
All	38	50.0

Evaluation

SWCS’s mean growth percentile was below the statewide average for all grades analyzed, as well as fourth and fifth grade individually.

Additional Evidence

In the two years that the mean growth percentile has been analyzed, SWCS was below the statewide median for all grades served, but was above the statewide median at the fourth grade level in the 2012-13 school year.

English Language Arts Mean Growth Percentile by Grade Level and School Year

Grad	Mean Growth Percentile
------	------------------------

⁵ Schools can acquire these data from the NYSED’s Business Portal: portal.nysed.gov.

e	2011-12 ⁶	2012-13	2013-14	Statewide Median
4		53.5	39	50.0
5		39	35	50.0
All		46.3	38	50.0

Summary of the English Language Arts Goal

Sisulu-Walker achieved one comparative goal on the 2014-15 English language arts exam. However, the school did not achieve both of the absolute goals, one comparative goal, and the school's growth goal. However, the school did show growth at the third and fifth grade when compared to the previous school year..

Type	Measure	Outcome
Absolute	Each year, 75 percent of all tested students who are enrolled in at least their second year will perform at proficiency on the New York State English language arts exam for grades 3-8.	Did Not Achieve
Absolute	Each year, the school's aggregate Performance Level Index (PLI) on the state English language arts exam will meet that year's Annual Measurable Objective (AMO) set forth in the state's NCLB accountability system.	Did Not Achieve
Comparative	Each year, the percent of all tested students who are enrolled in at least their second year and performing at proficiency on the state English Language Arts exam will be greater than that of students in the same tested grades in the local school district.	Achieved
Comparative	Each year, the school will exceed its predicted level of performance on the state English Language arts exam by an Effect Size of 0.3 or above (performing higher than expected to a small degree) according to a regression analysis controlling for economically disadvantaged students among all public schools in New York State. (Using 2013-14 school district results.)	Did Not Achieve
Growth	Each year, under the state's Growth Model the school's mean unadjusted growth percentile in English Language Arts for all tested students in grades 4-8 will be above the state's unadjusted median growth percentile.	Achieved/ Did Not Achieve

Action Plan

Curriculum

- A literary coach developed a *Reading Comprehension Strategy Guide* that provides teachers with tools to provide explicit strategy instruction for comprehension strategies. The guide defines each strategy, provides the implications for instruction, and includes a mini-lesson for each strategy as well as additional activities to reinforce each strategy.
- A nonfiction unit plan will be developed to ensure that students are reading equal amounts of fiction and nonfiction during the guided reading period and instruction is explicitly aligned to the demands of reading different nonfiction text structures.

⁶ Grade level results not available.

- SWSCH began the process of revising its curriculum across all subject areas in the late spring of 2015 to include more opportunities for reading and writing across the curriculum. This work continued during our *Summer Curriculum Institute* during the first two weeks of August.
- Lesson plans were developed and refined to reflect greater alignment to the standards. Rubrics and checklists to aid students during the writing process were developed using resources from Engage New York as a guide.
- New frameworks for nonfiction reading in the content areas were developed. The increased emphasis on preparing students for college and career readiness demands that student be proficient in acquiring information from nonfiction text. The weekly frameworks will ensure that students have equal exposure to fiction and nonfiction texts.
- Social Studies unit plans were revised and realigned to the standards to include additional standards-based learning outcomes.
- Additional nonfiction texts were purchased to supplement the traditional literacy block as well as to enhance the social studies and science blocks. We also increased the number of novels students will read this year and paired these texts with nonfiction texts for paired reading, analysis and writing.
- Students in grades 3-5 are required to read assigned texts for homework and complete short and extended responses aligned to released test questions to increase accountability for independent reading at home and deepen and increase opportunities for textual analysis.

Instruction

- Teachers will use the *Reading Comprehension Strategy Guide* to provide students with explicit strategy instruction during the guided reading period each day
- An intervention teacher will be assigned to each class in grades 3-5. The intervention teacher assigned to each class will work closely with the lead teacher to provide strategic intervention during the guided reading period based on the results of our internal assessments (6-week and Fountas and Pinnell assessments).
- In an effort to increase student exposure to nonfiction texts, the reading and writing have been embedded into the framework for instruction for social studies and science. The first six weeks of guided reading instruction will include explicit instruction on text features and organizational patterns as well as point of view, author purpose and main idea/ details for nonfiction texts.
- 45 minutes per day will be devoted to text analysis. 15 minutes will be devoted to evaluating short and extended responses from the homework novel program using NYS rubrics. The additional 30 minutes will be allocated to analyzing texts from a variety of genres using a combination of multiple-choice and response writing.
- To address the vocabulary gap and the standards related to vocabulary acquisition, students will receive explicit instruction in five Tier II words per week. This will include teaching students' one synonym and one antonym for each

word. Vocabulary instruction will include teaching students to use context clues to determine the meaning of unknown words and phrases in texts. Tier III words will be addressed using a weekly vocabulary inventory. Teachers will use linguistic (questions, reasons, examples etc.) and nonlinguistic (pictures, gestures and graphic organizers) to reinforce tier II and III words.

- During the academic year, teachers will develop questions for nonfiction articles aligned to the standards and questions published by Engaged New York. We will continue developing our question and passage bank during the school year. The PLAR-Q (Preview the Text, Label the Questions, Annotate the Text, Reread the Passage and Answer the Question) will be reinforced at the beginning of the school year to ensure that students develop stamina and test sophistication.
- Homework will include assigned reading of novels and nonfiction articles. Students will complete textual analysis tasks nightly.

Assessment

- We increased the number of interim assessments students will take during the academic year from three to five. Assessments will be administered every six weeks. Students will receive a bi-weekly literacy assessment to ensure that the period devoted to text analysis is data-driven and we respond to gaps in student understanding earlier.
- Teachers will use assessment data to create action plans for cohorts of students. Students will be divided into the following categories: 0-70%-Intensive Intervention, 71-85%-Strategic Intervention and 86-100%-Benchmark. Action plans will consist of whole group intervention strategies and targeted small group support. Deficits will be addressed during the guided reading period and the whole class novel period.
- As we continue to develop our PLAR-Q question bank, teachers will develop questions aligned to skills/concepts identified as deficits on interim assessments.
- We will continue to use the Fountas and Pinnell Benchmark System to determine the instructional and independent reading levels of students. Students will read leveled books during the guided reading period and independent reading period. However, we will align our questions to the questions on our interim assessments to create informal opportunities for assessment.
- Rubrics and checklist for writing tasks emphasize using textual evidence to justify claims and support responses. In all subjects, student writing will be assessed to ensure that all responses are rooted in text.

Professional Development

- The Summer Curriculum Institute included one-to-one coaching sessions with teachers to revise curriculum maps and develop lesson plans.
- Pre-Service included an introduction to the revised frameworks for instruction for all subject areas as well as workshops on strategies that will be employed to increase proficiency in English Language Arts (i.e. vocabulary, writing, fluency and comprehension).

- Monthly half-day workshops will reinforce strategies introduced during Pre-Service as well as include opportunities for vertical and horizontal planning.
- We will host professional development workshops on Saturdays and during holiday breaks. The emphasis of the sessions will be on developing action plans and planning learning experiences to close instructional gaps.

MATHEMATICS

Goal 2: Mathematics

All students at the school will demonstrate competency in the understanding and application of mathematics computation and problem solving

Background

At Sisulu-Walker, we believe that MATH IS ALL AROUND US! In this, we define that math involves abstraction, logical reasoning, counting, calculation, measurement, and systematically studying shapes and motions of physical objects. Math is an essential tool in many fields including science, engineering, medicine and social science. As a result, we apply math in daily life through numeration (counting, calculating, estimating), examination, and analysis of patterns, numbers, space, quantities, shapes, etc.

The math curriculum is organized into thematic units. Math instruction is composed of the following components to ensure content/skill development, investigation/manipulative-based methodologies, and incorporation of data to drive student achievement:

- QQ/Do Now
 - Quick Questions are data driven spiraled review questions and/or activities. This can include daily routines in grades K – 1 (calendar, counting, attendance, class survey) and standards-based questioning from what students have demonstrated mastery of.
- Hook
 - The lesson hook is the explanation or example of real world relevancy, which brings students to be engaged in the content and brings the content to life.
- Direct Instruction/Modeling
 - The modeling component shows students the strategy/process utilized to problem solve. Students should be taught and then practice a variety of strategies, then ultimately choose the best strategy for them.
- Guided Instruction
 - Guided instruction, as with the gradual release methodology of instruction, allows students to practice the daily skill with direction from the teacher

through directing the teacher (“puppeteering”), responding to teacher questions, sharing and discussing with classmates.

- Independent Practice
 - Students practice a series of scaffolding questions related to the skill to ensure that application of the skill is developed in accordance to Bloom’s Taxonomy of Higher Order Thinking.
- Checks for Understanding
 - The teacher incorporates various methodologies to collect data on student progress of understanding and learning of the day’s lesson objective through use of whiteboards for students to show what they know, a sign-language system, turn and talks, partner talks, and teacher questioning.
- Other Cumulative Review/Centers
 - Centers are designed to develop the application of the day’s skill in a variety of other contexts: word problems, real life scenarios, and remediation/differentiation. Students should work through various centers in small groups to collaborate and get small group instructional support.
- Lesson Closing
 - Teachers must close the loop with students to ensure students have an opportunity to articulate what they’ve understood/learned from the day’s instruction.

Goal 2: Absolute Measure

Each year, 75 percent of all tested students enrolled in at least their second year will perform at proficiency on the New York State mathematics examination for grades 3-8.

Method

The school administered the New York State Testing Program mathematics assessment to students in grades 3 through 5 in April 2015. Each student’s raw score has been converted to a grade-specific scaled score and a performance level.

The table below summarizes participation information for this year’s test administration. The table indicates total enrollment and total number of students tested. It also provides a detailed breakdown of those students excluded from the exam. Note that this table includes all students according to grade level, even if they have not enrolled in at least their second year.

**2014-15 State Mathematics Exam
Number of Students Tested and Not Tested**

Grade	Total Tested	Not Tested ⁷	Total Enrolled
-------	--------------	-------------------------	----------------

		IEP	ELL	Absent	
3	50	0	0	3	53
4	43	0	0	0	43
5	22	0	0	1	23
All	115	0	0	4	119

Results

The following table presents the mathematics test results for all third through fifth grade students and for those third through fifth grade students enrolled in at least their second year at Sisulu-Walker. Overall, 43.5% of the students who took the 2014-15 state mathematics exam performed at a proficient level. 44.0% of students enrolled in at least their second year performed at the school tested at a proficient level.

Performance on 2014-15 State Mathematics Exam By All Students and Students Enrolled in At Least Their Second Year

Grade s	All Students		Enrolled in at least their Second Year	
	Percent Proficient	Number Tested	Percent Proficient	Number Tested
3	40.0%	50	47.5%	40
4	53.5%	43	51.6%	31
5	31.8%	22	33.3%	21
All	43.5%	115	44.0%	91

Evaluation

Sisulu-Walker did not meet the absolute measure for math proficiency. 44% of students in at least their second year scored at or above level three on the state mathematics assessment exam. The school missed its goal of 75% proficiency by 31 percentage points.

Additional Evidence

Sisulu-Walker showed a vast overall improvement in the percentage of students performing at a proficient level on the state mathematics assessment exam from the previous year. Additionally, the school showed a double digit percentage point increase in the percentage of students performing at or above proficiency in every grade. Further, there was a 25.6 percentage point increase in the percentage of students performing at a proficient level in the cohort of students who took the exam as third graders in the 2013-14 school year when they took the exam as fourth graders in 2014-15.

7 Students exempted from this exam according to their Individualized Education Program (IEP), because of English Language Learners (ELL) status, or absence for at least some part of the exam.

Also, additional evidence may include other valid and reliable assessment results that demonstrate the effectiveness of the school's instructional program.

Mathematics Performance by Grade Level and School Year

Grade	Percent of Students Enrolled in At Least Their Second Year Achieving Proficiency					
	2012-13		2013-14		2014-15	
	Percent	Number Tested	Percent	Number Tested	Percent	Number Tested
3	52%	23	26%	31	47.5%	40
4	68%	22	38%	21	51.6%	31
5	71%	65	19%	21	33.3%	21
All	66%	110	27%	73	44.0%	91

Goal 2: Absolute Measure

Each year, the school's aggregate Performance Level Index (PLI) on the State mathematics exam will meet the Annual Measurable Objective (AMO) set forth in the state's NCLB accountability system.

Method

The federal No Child Left Behind law holds schools accountable for making annual yearly progress towards enabling all students to be proficient. As a result, the state sets an AMO each year to determine if schools are making satisfactory progress toward the goal of proficiency in the state's learning standards in mathematics. To achieve this measure, all tested students must have a Performance Level Index (PLI) value that equals or exceeds the 2014-15 mathematics AMO of 94. The PLI is calculated by adding the sum of the percent of all tested students at Levels 2 through 4 with the sum of the percent of all tested students at Levels 3 and 4. Thus, the highest possible PLI is 200.⁸

Results

Sisulu-Walker achieved an aggregate PLI score of 122.1 in mathematics in the 2013-14 school year.

Mathematics 2014-15 Performance Level Index (PLI)

Number in Cohort	Percent of Students at Each Performance Level			
	Level 1	Level 2	Level 3	Level 4
	20.9	35.6	33.0	10.4

$$\begin{array}{rcccccc}
 \text{PI} & = & 35. & + & 33. & + & 10. & = & 79 \\
 & & 6 & & 0 & & 4 & & \\
 & & & & 33. & + & 10. & = & \underline{43.4}
 \end{array}$$

⁸ In contrast to NYSED's Performance Index, the PLI does not account for year-to-year growth toward proficiency.

$$0 \quad \quad \quad 4 \quad \quad \quad = \quad \frac{122.4}{4}$$

Evaluation

Sisulu-Walker exceeded the state’s goal of a PLI of 94 by 28.4 points.

Goal 2: Comparative Measure

Each year, the percent of all tested students who are enrolled in at least their second year and performing at proficiency on the state mathematics exam will be greater than that of all students in the same tested grades in the local school district.

Method

A school compares the performance of tested students enrolled in at least their second year to that of all tested students in the surrounding public school district. Comparisons are between the results for each grade in which the school had tested students in at least their second year at the school and the total result for all students at the corresponding grades in the school district.⁹

Results

The chart below shows the percentage of students performing at or above level three on the state mathematics assessment exam enrolled in at least their second year at Sisulu-Walker compared to the average of all tested students in the surrounding public school district, Community School District 5.

**2014-15 State Mathematics Exam
Charter School and District Performance by Grade Level**

Grade	Percent of Students at Proficiency			
	Charter School Students In At Least 2 nd Year		All District Students	
	Percent	Number Tested	Percent	Number Tested
3	47.5%	40	19.9%	888
4	51.6%	31	17.5%	913
5	33.3%	21	13.7%	835
All	44.0%	91	17.1%	2636

Evaluation

Sisulu-Walker met this measure by a wide margin. The school’s aggregate percentage of students performing at a proficient level on the 2014-15 state mathematics assessment exam exceeded the district average by 26.9 percentage points.

⁹ Schools can acquire these data when the New York State Education Department releases its database containing grade level ELA and math test results for all schools and districts statewide. The NYSED announces the release of the data on its [News Release webpage](#).

Additionally, each grade level tested at Sisulu-Walker had a higher percentage of students performing at a proficient level when compared to Community School District 5 on the 2013-14 state mathematics assessment exam by at least 20 percentage points.

Additional Evidence

As shown by the table below, Sisulu-Walker has outperformed the local school district school wide and at each individual grade level in each of the past three years.

Also, additional evidence may include demographic differences between the school and the district as well as compelling reasons for comparing the school to a subset of schools within the district.

Mathematics Performance of Charter School and Local District by Grade Level and School Year

Grade	Percent of Students Enrolled in at Least their Second Year Who Are at Proficiency Compared to Local District Students					
	2012-13		2013-14		2014-15	
	Charter School	Local District	Charter School	Local District	Charter School	Local District
3	26%	16%	37%	17%	47.5%	19.9%
4	38%	15%	34%	18%	51.6%	17.5%
5	19%	8%	29%	15%	33.3%	13.7%
All	27%	14%	34%	17%	44.0%	17.1%

Goal 2: Comparative Measure

Each year, the school will exceed its predicted level of performance on the state mathematics exam by an Effect Size of 0.3 or above (performing higher than expected to a meaningful degree) according to a regression analysis controlling for economically disadvantaged students among all public schools in New York State.

Method

The Charter Schools Institute conducts a Comparative Performance Analysis, which compares the school's performance to demographically similar public schools state-wide. The Institute uses a regression analysis to control for the percentage of economically disadvantaged students among all public schools in New York State. The Institute compares the school's actual performance to the predicted performance of public schools with a similar economically disadvantaged percentage. The difference between the schools' actual and predicted performance, relative to other schools with similar economically disadvantaged statistics, produces an Effect Size. An Effect Size of 0.3 or performing higher than expected to a meaningful degree is the requirement for achieving this measure.

Given the timing of the state's release of economically disadvantaged data and the demands of the data analysis, the 2014-15 analysis is not yet available. This report contains 2013-14 results, the most recent Comparative Performance Analysis available.

Results

Sisulu-Walker met its comparative measure on its predicted level of performance on the state mathematics exam by performing higher than expected to a small degree. The school's fourth grade class performed at a particularly high level, exceeding its effect size by .33 points.

2013-14 Mathematics Comparative Performance by Grade Level

Grade	Percent Economically Disadvantaged	Number Tested	Percent of Students at Levels 3&4		Difference between Actual and Predicted	Effect Size
			Actual	Predicted		
3	68.3	42	43	37.5	5.5	0.32
4	74.2	29	41	33.9	7.1	0.36
5	95.2	21	29	23.2	5.8	0.33
All	76.3	92	39.2	33.1	6.1	0.33

School's Overall Comparative Performance:
<i>Higher than expected to a meaningful degree</i>

Evaluation

Sisulu-Walker met its measure by having an aggregate Effect Size that was higher than expected to a small degree. The school's fourth grade performed exceedingly well on the 2013-14 state mathematics exam, with a percentage of students performing at a proficient level 7.1 percentage points higher than predicted.

Additional Evidence

On the 2013-14 state mathematics assessment exam, Sisulu-Walker's Effect Size was 0.33.

Mathematics Comparative Performance by School Year

School Year	Grades	Percent Eligible for Free Lunch/ Economically Disadvantaged	Number Tested	Actual	Predicted	Effect Size
2011-12	3-5	67%	134	63	58	0.31
2012-13	3-5	69%	84	27.4	22.0	0.33
2013-14	3-5	76.3%	92	33.1	6.1	0.33

Goal 2: Growth Measure¹⁰

Each year, under the state's Growth Model, the school's mean unadjusted growth percentile in mathematics for all tested students in grades 4-8 will be above the state's unadjusted median growth percentile.

Method

This measure examines the change in performance of the same group of students from one year to the next and the progress they are making in comparison to other students with the same score in the previous year. The analysis only includes students who took the state exam in 2013-14 and also have a state exam score in 2012-13 including students who were retained in the same grade. Students with the same 2012-13 scores are ranked by their 2013-14 scores and assigned a percentile based on their relative growth in performance (student growth percentile). Students' growth percentiles are aggregated school-wide to yield a school's mean growth percentile. In order for a school to perform above the statewide median, it must have a mean growth percentile greater than 50.

Given the timing of the state's release of Growth Model data, the 2014-15 analysis is not yet available. This report contains 2013-14 results, the most recent Growth Model data available.¹¹

SWCS's mean growth percentile was below the statewide average for all grades analyzed, as well as fourth and fifth grade individually.

2013-14 Mathematics Mean Growth Percentile by Grade Level

Grade	Mean Growth Percentile	
	School	Statewide Median
4	49.0	50.0
5	41.0	50.0
All	46.0	50.0

Evaluation

Both SWCS's overall mean growth percentile, as well as each grade level was below the statewide median of 50.0.

Additional Evidence

¹⁰ See Guidelines for [Creating a SUNY Accountability Plan](#) for an explanation.

¹¹ Schools can acquire these data from the NYSED's business portal: portal.nysed.gov.

In the 2012-13 school year, Sisulu-Walker’s mean growth percentile was higher than the statewide median at each individual grade level, as well as combined grade levels. However, in the 2013-14 school year, the overall mean growth percentile, as well as the mean growth percentile at each individual grade went down.

Mathematics Mean Growth Percentile by Grade Level and School Year

Grade	Mean Growth Percentile			
	2011-12 ¹²	2012-13	2013-14	Statewide Median
4		62.5	49.0	50.0
5		54	41.0	50.0
All		58.25	46.0	50.0

Summary of the Mathematics Goal

Sisulu-Walker achieved both comparative measurements and one of the absolute measurements. The school did not achieve one absolute measurement and the growth measurement. However, the school showed tremendous overall growth and at each grade level served when compared to the previous school year.

Type	Measure	Outcome
Absolute	Each year, 75 percent of all tested students who are enrolled in at least their second year will perform at proficiency on the New York State mathematics exam for grades 3-8.	Did Not Achieve
Absolute	Each year, the school’s aggregate Performance Level Index (PLI) on the state mathematics exam will meet that year’s Annual Measurable Objective (AMO) set forth in the state’s NCLB accountability system.	Achieved
Comparative	Each year, the percent of all tested students who are enrolled in at least their second year and performing at proficiency on the state mathematics exam will be greater than that of students in the same tested grades in the local school district.	Achieved
Comparative	Each year, the school will exceed its predicted level of performance on the state mathematics exam by an Effect Size of 0.3 or above (performing higher than expected to a small degree) according to a regression analysis controlling for economically disadvantaged students among all public schools in New York State. (Using 2013-14 school district results.)	Achieved
Growth	Each year, under the state’s Growth Model the school’s mean unadjusted growth percentile in mathematics for all tested students in grades 4-8 will be above the state’s unadjusted median growth percentile.	Did Not Achieve

Action Plan

Curriculum

- A math specialist will work with teachers to review the math standards and develop lesson plans that are aligned to the standards.

¹² Grade level results not available.

- Teachers will continue to develop mathematics games aligned to units of study to ensure that students have meaningful opportunities to engage in repeated independent practice.

Instruction

- The mathematics block has been divided into two distinct periods. During the first period, teachers will use the gradual release model to teach students new concepts. During the second period, teachers will employ math games and centers to provide repeated practice as well as meet with small groups of students to address deficits identified during the lesson as well as on interim assessments.
- An intervention teacher will be assigned to each class in grades 3-5. The intervention teacher assigned to each class will work closely with the lead teacher to provide strategic intervention during the second mathematics block based on the results of our internal assessments (6-week assessment).

Assessment

- We increased the number of interim assessments students will take during the academic year from four to five. Assessments will be administered every six weeks. Teachers will use assessment data to create action plans for cohorts of students. Students will be divided into the following categories: 0-70%-Intensive Intervention, 71-85%-Strategic Intervention and 86- 100%-Benchmark. Action plans will consist of whole group intervention strategies and targeted small group support. Students will receive a bi-weekly math assessment to ensure that the period devoted to re-teaching is data-driven and we respond to gaps in student understanding earlier.
- Each unit of study will include a pre-test and post-test, so we can measure mastery of standards between interim assessments and provide remediation on problem standards prior to administering six-week assessments.

Professional Development

- Pre-Service included one-to-one coaching sessions with teachers to develop lesson plans on efficacy in mathematics instruction and strategies for increasing student engagement and developing fluency.
- A math specialist will work with teachers in grades 3-5 to ensure that lessons are standards based, rigorous and engaging. Teachers will participate in co-planning sessions with the specialist. The specialist will observe teachers and provide them with real-time feedback as well as model lessons for teachers.

SCIENCE

Goal 3: Science

All students at the school will demonstrate competency in the understanding and application of scientific reasoning

Background

Sisulu-Walker uses an interdisciplinary approach to teach science that is student-centered and inquiry based. The science curriculum for each grade is composed of units of study in Life Science, Earth Science, and Physical Science that are aligned to the New York State Standards and the Common Core Standards. All grade levels start with a unit on inquiry followed by four to five grade specific units.

The instructional strategy behind each lesson concept is ENGAGE, EXPLORE, EXPLAIN, EXTEND/APPLY and EVALUATE. These are researched and proven strategies for having students develop deeper understanding of science concepts; a detailed description of each component is listed on the following page. We further support scientific understanding by reading and writing about science content as part of the science block. In addition to the leveled readers, teachers have additional trade books to support the science curriculum. Our science curriculum provides the hands-on experience, inquiry, and investigation opportunities needed to educate students with multiple experiences to construct their own understanding, and science knowledge and apply what they learn to the real world. In addition to thematic units of study, each grade observes and investigates a live animal during the year. Teachers are encouraged to have classroom pets as well.

Goal 3: Absolute Measure

Each year, 75 percent of all tested students enrolled in at least their second year will perform at proficiency on the New York State science examination.

Method

The school administered the New York State Testing Program science assessment to students in 4th grade in spring 2015. The school converted each student's raw score to a performance level and a grade-specific scaled score. The criterion for success on this measure requires students enrolled in at least their second year to score at proficiency.

Results

Brief narrative highlighting results in the data table below that directly addresses the measure, i.e. the overall percent of students *in at least their second year* achieving proficiency.

At the time of this report's writing, Sisulu's science scores were not available. Thus, this section cannot be completed.

**Charter School Performance on 2014-15 State Science Exam
By All Students and Students Enrolled in At Least Their Second Year**

Grade	Percent of Students at Proficiency			
	Charter School Students In At Least 2 nd Year		All District Students	
	Percent Proficient	Number Tested	Percent Proficient	Number Tested
4	N/A	N/A	N/A	N/A

Evaluation

At the time of this report's writing, Sisulu's science scores were not available. Thus, this section cannot be completed.

Additional Evidence

At the time of this report's writing, Sisulu's science scores were not available. Thus, this section cannot be completed.

Science Performance by Grade Level and School Year

Grade	Percent of Students Enrolled in At Least Their Second Year at Proficiency					
	2012-13		2013-14		2014-15	
	Percent Proficient	Number Tested	Percent	Number Tested	Percent Proficient	Number Tested
4	90%	20	85%	26	N/A	N/A
All	90%	20	85%	26	N/A	N/A

Goal 3: Comparative Measure

Each year, the percent of all tested students enrolled in at least their second year and performing at proficiency on the state science exam will be greater than that of all students in the same tested grades in the local school district.

Method

The school compares tested students enrolled in at least their second year to all tested students in the surrounding public school district. Comparisons are between the results for each grade in which the school had tested students in at least their second year and the results for the respective grades in the local school district.

Results

At the time of this report's writing, Sisulu's science scores were not available. Thus, this section cannot be completed.

2014-15 State Science Exam Charter School and District Performance by Grade Level

Grade	Percent of Students at Proficiency			
	Charter School Students In At Least 2 nd Year		All District Students	
	Percent Proficient	Number Tested	Percent Proficient	Number Tested
4	N/A	N/A	N/A	N/A

Evaluation

At the time of this report's writing, Sisulu's science scores were not available. Thus, this section cannot be completed.

Additional Evidence

At the time of this report's writing, Sisulu's science scores were not available. Thus, this section cannot be completed.

Science Performance of Charter School and Local District by Grade Level and School Year

Grade	Percent of Charter School Students at Proficiency and Enrolled in At Least their Second Year Compared to Local District Students					
	2012-13		2013-14		2014-15	
	Charter School	Local District	Charter School	Local District	Charter School	Local District
4	90%	76%	85%	N/A	N/A	N/A
All	90%	76%	85%	N/A	N/A	N/A

Summary of the Science Goal

At the time of this report's writing, Sisulu's science scores were not available. Thus, this section cannot be completed.

Type	Measure	Outcome
Absolute	Each year, 75 percent of all tested students enrolled in at least their second year will perform at proficiency on the New York State examination.	N/A
Comparative	Each year, the percent of all tested students enrolled in at least their second year and performing at proficiency on the state exam will be greater than that of all students in the same tested grades in the local school district.	N/A

Action Plan

Curriculum

- A math/science consultant will develop science curriculum maps aligned to the Common Core Standards and the new science standards. Teachers develop lesson plans using the curriculum maps as a guide as well as instructional notes. Additional trade books were purchased to supplement the science curriculum.

Instruction

- This year, students will continue to have science instruction daily for 45 minutes. The five day structure for science will include reading and writing to build content knowledge and vocabulary and weekly investigations for students to apply what they have learned. There will also be an emphasis on reading and analyzing diagrams.

Assessment

- Students will be assessed informally during lesson via reading, writing and experimentation. The analysis of diagrams related to units of study will be employed. Students will also take teacher-generated assessments at the end of science each unit.

Professional Development

- The coach assigned to the fourth grade teacher will provide individual support through lesson development, co-planning and modeling.

NCLB

Goal 4: NCLB

Under the state's NCLB accountability system, the school's Accountability Status will be "Good Standing" each year.

Goal 4: Absolute Measure

Under the state's NCLB accountability system, the school's Accountability Status is in good standing: the state has not identified the school as a Focus School nor determined that it has met the criteria to be identified as school requiring a local assistance plan.

Method

Because *all* students are expected to meet the state's learning standards, the federal No Child Left Behind legislation stipulates that various sub-populations and demographic categories of students among all tested students must meet state proficiency standards. New York, like all states, established a system for making these determinations for its public schools. Each year the state issues School Report Cards. The report cards indicate each school's status under the state's No Child Left Behind (NCLB) accountability system.

Results

Sisulu-Walker is in good standing.

Evaluation

Sisulu-Walker met this measure.

Additional Evidence

The school has been in good standing for each of the last three years.

NCLB Status by Year

Year	Status
2012-13	Good Standing
2013-14	Good Standing
2014-15	Good Standing



Appendix B: Total Expenditures and Administrative Expenditures per Child

Last updated: 07/22/2015

Page 1

Charter School Name:

B. Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

1. Total Expenditures Per Child

To calculate '**Total Expenditures per Child**' take total expenditures (from the unaudited 2014-15 Schedule of Functional Expenses) and divide by the year end per pupil count. (Integers Only. No dollar signs or commas).

Line 1: Total Expenditures	3534266
Line 2: Year End Per Pupil Count	238
Line 3: Divide Line 1 by Line 2	14850

2. Administrative Expenditures per Child

To calculate '**Administrative Expenditures per Child**' take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the unaudited 2014-15 Schedule of Functional Expenses) and divide by the year end per pupil count. The relevant portion that must be included in this calculation is defined as follows:

Administrative Expenditures: Administration and management of the charter school includes the activities and personnel of the offices of the chief school officers, the treasurer, the finance or business offices, the purchasing unit, the employee personnel offices, the records management offices, or a public information and services offices. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation.

Please note the following:

- Do not include the FTE of personnel dedicated to administration of the instructional programs.
- Do not include Employee Benefit costs or expenditures in the above calculations.
- A template for the Schedule of Functional Expenses is provided on page 20 of the 2014-15 Annual Report Guidelines to assist schools identify the categories of expenses needed to compute the two per pupil calculations. This template does not need to be completed or submitted on August 1st as it will be submitted November 1st as part of the audited financial statements. Therefore schools should use unaudited amounts for these per pupil calculations. (See the 2014-15 Annual Report Guidelines in "Resources" area of your portal task page).

To calculate '**Administrative Expenditures per Child**' take the relevant portion from the 'personnel services cost' row and the 'management and general' column (from the 2014-15 Schedule of Functional Expenses) and divide by the year end per pupil count. (Integers Only. No dollar signs or commas).

Line 1: Relevant Personnel Services Cost (Row)	417771
Line 2: Management and General Cost (Column)	420941
Line 3: Sum of Line 1 and Line 2	838712
Line 4: Year End Per Pupil Count	238
Line 5: Divide Line 3 by the Year End Per Pupil Count	3524

Thank you.

GENERAL INSTRUCTIONS FOR ANNUAL BUDGET/QUARTERLY REPORT

TEMPLATE TABS

1- GRAY tab contains the Instructions

Instructions	Provides description of tabs and input requirements.
------------------------------	--

2- BLUE tabs require input of information

1.) Name of School	Enter school name, contact information and academic year for the yearly budget and quarterly reports.
2.) Enrollment	Enter enrollment information on this tab. Use for inputting BOTH Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Enrollment by Grade >Enrollment by District
3.) Staffing Plan	Enter staffing plan information on this tab. Use for inputting BOTH Annual Budget (& Revisions) and Quarterly Actuals. Includes: >Full Time Equivalent (FTE), by Position Category, By Quarter >Average Wage, by Position Category, By Quarter
4.) Yearly Budget	Enter data in light blue cells. >Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Avg FTE and Personnel Costs for current year are populated based upon input on tab "3.) Staffing Plan." >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted. >Budget Revisions, as necessary and approved by the school's Board of Directors, should be submitted when submitting Quarterly Actuals.
5.) Balance Sheet	Enter data in light blue cells. >"Pior Year" column may be completed based upon preliminary data, and adjusted with Annual Audited data when the Quarter 2 Actuals are being submitted.
6.) Quarterly Report	Enter data in light blue cells. >Enrollment data and Per Pupil Revenue for the current year are populated based upon input on tab "2.) Enrollment." >Avg FTE and Personnel Costs for current year are populated based upon input on tab "3.) Staffing Plan."
7.) Annual Report Requirement	Complete when submitting Actual Quarter 4.

CELL COLORS & GUIDANCE COMMENTS

 = Enter information into the light BLUE shaded cells.

 = Cells labeled in ORANGE containe guidance regarding the input of information.

 = Cells containing RED triangles in the upper right corner contain "guidance comments" on that particular line item. Please "mouse-over" the triangle to reveal each comment.

Charter Funding Alphabetical By NYS School District
*** (Sum of Charter School Basic Tuition and Supplemental Basic Tuition)**

District Code	School District Name	Final 2014-15 Basic Tuition*	Final 2015-16 Basic Tuition*
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Charter Schools Institute
The State University of New York

ANNUAL BUDGET & QUARTERLY REPORT TEMPLATE

The Sisulu-Walker Charter School of Harlem

Contact Name: Shamik Mitchell
Contact Title: Director of Operations
Contact Email: [REDACTED]
Contact Phone: [REDACTED]

Current Academic Year: 2015-16

Prior Academic Year: #NAME?

GRADES	K
INITIAL BUDGETED ENROLLMENT	31.845
TOTAL ENROLLMENT = 245.654	

	PRIOR YEAR
	ACTUAL
NUMBER OF SCHOOL DISTRICTS ENROLLED:	0
NUMBER OF STUDENTS ENROLLED:	0

	PRIOR YEAR
	#NAME?
	Actual Enrollment

PRIMARY/OTHER	DISTRICT NAME(S)
1 PRIMARY District	NYC CHANCELLOR'S OFFICE
2 SECONDARY District	(Select from drop-down list)
Other District 3	(Select from drop-down list)
Other District 4	(Select from drop-down list)
Other District 5	(Select from drop-down list)
Other District 6	(Select from drop-down list)
Other District 7	(Select from drop-down list)
Other District 8	(Select from drop-down list)
Other District 9	(Select from drop-down list)
Other District 10	(Select from drop-down list)
Other District 11	(Select from drop-down list)
Other District 12	(Select from drop-down list)
Other District 13	(Select from drop-down list)
Other District 14	(Select from drop-down list)
Other District 15	(Select from drop-down list)
Other District 16	(Select from drop-down list)
Other District 17	(Select from drop-down list)
Other District 18	(Select from drop-down list)
Other District 19	(Select from drop-down list)
Other District 20	(Select from drop-down list)
Other District 21	(Select from drop-down list)
Other District 22	(Select from drop-down list)
Other District 23	(Select from drop-down list)
Other District 24	(Select from drop-down list)
Other District 25	(Select from drop-down list)
Other District 26	(Select from drop-down list)

PRIMARY/OTHER	DISTRICT NAME(S)
Other District 27	(Select from drop-down list)
Other District 28	(Select from drop-down list)
Other District 29	(Select from drop-down list)
Other District 30	(Select from drop-down list)
Other District 31	(Select from drop-down list)
Other District 32	(Select from drop-down list)
Other District 33	(Select from drop-down list)
Other District 34	(Select from drop-down list)
Other District 35	(Select from drop-down list)
Other District 36	(Select from drop-down list)
Other District 37	(Select from drop-down list)
Other District 38	(Select from drop-down list)
Other District 39	(Select from drop-down list)
Other District 40	(Select from drop-down list)
Other District 41	(Select from drop-down list)
Other District 42	(Select from drop-down list)
Other District 43	(Select from drop-down list)
Other District 44	(Select from drop-down list)
Other District 45	(Select from drop-down list)
Other District 46	(Select from drop-down list)
Other District 47	(Select from drop-down list)
Other District 48	(Select from drop-down list)
Other District 49	(Select from drop-down list)
Other District 50	(Select from drop-down list)

PRIOR YEAR
#NAME?
Actual Enrollment

THE SISULU-WALKER CHARTER SCHOOL (
2015-16

ENROLLMENT BY GRADES

1	2	3	4	5	6	7
31.845	31.548	54.412	52.406	43.598		

ENROLLMENT BY DISTRICT

ANNUAL BUDGET
TOTAL DISTRICTS/ENROLLMENT BY QUARTER

QUARTER 1		QUARTER 2		QUARTER 3		QUAR
Original	<i>Revised</i>	Original	<i>Revised</i>	Original	<i>Revised</i>	Original
1	0	1	0	1	0	1
245.654	0	245.654	0	245.654	0	245.654

NOTE:
 IF there are NO Annual Budget revisions leave "*Revised* Budgeted Enrollment" Column(s) COM
 BLANK.

IF "*Revised* Budgeted Enrollment" column is utilized, all cells in the *entire column* should be con

ANNUAL BUDGET
ENROLLMENT BY QUARTER

QUARTER 1		QUARTER 2		QUARTER 3		QUAR
Original Budgeted Enrollment	<i>Revised</i> Budgeted Enrollment	Original Budgeted Enrollment	<i>Revised</i> Budgeted Enrollment	Original Budgeted Enrollment	<i>Revised</i> Budgeted Enrollment	Original Budgeted Enrollment
245.654		245.654		245.654		245.654

**ANNUAL BUDGET
ENROLLMENT BY QUARTER**

QUARTER 1		QUARTER 2		QUARTER 3		QUAR
Original Budgeted Enrollment	<i>Revised</i> Budgeted Enrollment	Original Budgeted Enrollment	<i>Revised</i> Budgeted Enrollment	Original Budgeted Enrollment	<i>Revised</i> Budgeted Enrollment	Original Budgeted Enrollment

OF HARLEM

8	9	10	11	12

	ACTUAL QUARTERLY TOTAL DISTRICTS/ENROLLMENT			
QUARTER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
<i>Revised</i>	Actual	Actual	Actual	Actual
0	0	0	0	0
0	0	0	0	0
COMPLETELY Completed.				
	ACTUAL ENROLLMENT BY QUARTER			
QUARTER 4	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
<i>Revised</i> Budgeted Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment

QUARTER 4
<i>Revised</i> Budgeted Enrollment

ACTUAL ENROLLMENT BY QUARTER			
QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
Actual Enrollment	Actual Enrollment	Actual Enrollment	Actual Enrollment

ADMINISTRATIVE PERSONNEL WAGES**NOTE: Enter the average salary for each category in the "blue" cells.*

Executive Management
Instructional Management
Deans, Directors & Coordinators
CFO / Director of Finance
Operation / Business Manager
Administrative Staff

INSTRUCTIONAL PERSONNEL WAGES**NOTE: Enter the average salary for each category in the "blue" cells.*

Teachers - Regular
Teachers - SPED
Substitute Teachers
Teaching Assistants
Specialty Teachers
Aides
Therapists & Counselors
Other

NON-INSTRUCTIONAL PERSONNEL WAGES**NOTE: Enter the average salary for each category in the "blue" cells.*

Nurse
Librarian
Custodian
Security
Other

PRIOR YEAR

2014-15
ACTUAL

PRIOR YEAR

2014-15
ACTUAL

PRIOR YEAR

2014-15
ACTUAL

Q1	
Original	Revised
130000	
92718	
64505	
35350	

Q1	
Original	Revised
54422.6	
61200	
36729.5	
47743.75	
22722.33333333	
60096.5	

Q1	
Original	Revised
29856	

THE SISULU-WALKER

STAFFING PLAN - FTE

Revisions at the time of quarterly submittal leave the original column as is. If a position is not utilized, the ENTIRE column should be completed.

ADMINISTRATIVE PERSONNEL FTE	ANNUAL BUDGETED FTE		
<i>*NOTE: Enter the number of FTE positions in the "blue" cells.</i>	Q2		Q1
	Original	Revised	Original
Executive Management			
Instructional Management	1.0		1.0
Deans, Directors & Coordinators	2.0		2.0
CFO / Director of Finance			
Operation / Business Manager	1.0		1.0
Administrative Staff	2.0		2.0
TOTAL ADMINISTRATIVE STAFF	6.0	0.0	6.0
INSTRUCTIONAL PERSONNEL FTE	ANNUAL BUDGETED FTE		
<i>*NOTE: Enter the number of FTE positions in the "blue" cells.</i>	Q2		Q1
	Original	Revised	Original
Teachers - Regular	15.0		15.0
Teachers - SPED	1.0		1.0
Substitute Teachers			
Teaching Assistants	2.0		2.0
Specialty Teachers	4.0		4.0
Aides	3.0		3.0
Therapists & Counselors	1.0		1.0
Other			
TOTAL INSTRUCTIONAL	26.0	0.0	26.0
NON-INSTRUCTIONAL PERSONNEL FTE	ANNUAL BUDGETED FTE		
<i>*NOTE: Enter the number of FTE positions in the "blue" cells.</i>	Q2		Q1
	Original	Revised	Original
Nurse			
Librarian			
Custodian	3.0		3.0
Security			
Other			
TOTAL NON-INSTRUCTIONAL	3.0	0.0	3.0
TOTAL PERSONNEL SERVICE FTE	35.0	0.0	35.0

THE SISULU-WALKER

STAFF

ADMINISTRATIVE PERSONNEL WAGES	ANNUAL BUDGETED WAGES		
<i>*NOTE: Enter the average salary for each category in the "blue" cells.</i>	Q2		Q
	Original	Revised	Original
Executive Management			
Instructional Management	130000		130000
Deans, Directors & Coordinators	92718		92718
CFO / Director of Finance			
Operation / Business Manager	64505		64505
Administrative Staff	35350		35350

INSTRUCTIONAL PERSONNEL WAGES	ANNUAL BUDGETED WAGES		
<i>*NOTE: Enter the average salary for each category in the "blue" cells.</i>	Q2		Q
	Original	Revised	Original
Teachers - Regular	54422.6		54422.6
Teachers - SPED	61200		61200
Substitute Teachers			
Teaching Assistants	36729.5		36729.5
Specialty Teachers	47743.75		47743.75
Aides	22722.3333333		22722.3333333
Therapists & Counselors	60096.5		60096.5
Other			

NON-INSTRUCTIONAL PERSONNEL WAGES	ANNUAL BUDGETED WAGES		
<i>*NOTE: Enter the average salary for each category in the "blue" cells.</i>	Q2		Q
	Original	Revised	Original
Nurse			
Librarian			
Custodian	29856		29856
Security			
Other			

**R CHARTER SCHOOL OF HARLEM
2015-16**

FULL TIME EQUIVALENT ("FTE")

'REVISED' Column(s) COMPLETELY BLANK.
for both the FTE and WAGES sections.

ADMINISTRATIVE PERSONNEL FTE			
<i>*NOTE: Enter the number of FTE positions in the "blue" cells.</i>	3	Q4	
	Revised	Original	Revised
Executive Management			
Instructional Management		1.0	
Deans, Directors & Coordinators		2.0	
CFO / Director of Finance			
Operation / Business Manager		1.0	
Administrative Staff		2.0	
TOTAL ADMINISTRATIVE STAFF	0.0	6.0	0.0
INSTRUCTIONAL PERSONNEL FTE			
<i>*NOTE: Enter the number of FTE positions in the "blue" cells.</i>	3	Q4	
	Revised	Original	Revised
Teachers - Regular		15.0	
Teachers - SPED		1.0	
Substitute Teachers			
Teaching Assistants		2.0	
Specialty Teachers		4.0	
Aides		3.0	
Therapists & Counselors		1.0	
Other		4.0	
TOTAL INSTRUCTIONAL	0.0	30.0	0.0
NON-INSTRUCTIONAL PERSONNEL FTE			
<i>*NOTE: Enter the number of FTE positions in the "blue" cells.</i>	3	Q4	
	Revised	Original	Revised
Nurse			
Librarian			
Custodian		3.0	
Security			
Other			
TOTAL NON-INSTRUCTIONAL	0.0	3.0	0.0
TOTAL PERSONNEL SERVICE FTE	0.0	39.0	0.0

R CHARTER SCHOOL OF HARLEM

ING PLAN - WAGES

ADMINISTRATIVE PERSONNEL WAGES			
*NOTE: Enter the average salary for each category in the "blue" cells.	Q3	Q4	
	Revised	Original	Revised
Executive Management			
Instructional Management		130000	
Deans, Directors & Coordinators		92718	
CFO / Director of Finance			
Operation / Business Manager		64505	
Administrative Staff		35350	
INSTRUCTIONAL PERSONNEL WAGES			
*NOTE: Enter the average salary for each category in the "blue" cells.	Q3	Q4	
	Revised	Original	Revised
Teachers - Regular		54422.6	
Teachers - SPED		61200	
Substitute Teachers			
Teaching Assistants		36729.5	
Specialty Teachers		47743.75	
Aides		22722.3333333	
Therapists & Counselors		60096.5	
Other		50500	
NON-INSTRUCTIONAL PERSONNEL WAGES			
*NOTE: Enter the average salary for each category in the "blue" cells.	Q3	Q4	
	Revised	Original	Revised
Nurse			
Librarian			
Custodian		29856	
Security			
Other			



ADMINISTRATIVE PERSONNEL FTE	ACTUAL QUARTERLY FTE		
<i>*NOTE: Enter the number of FTE positions in the "blue" cells.</i>	Q1	Q2	Q3
	Actual	Actual	Actual
Executive Management			
Instructional Management			
Deans, Directors & Coordinators			
CFO / Director of Finance			
Operation / Business Manager			
Administrative Staff			
TOTAL ADMINISTRATIVE STAFF	0.0	0.0	0.0
INSTRUCTIONAL PERSONNEL FTE	ACTUAL QUARTERLY FTE		
<i>*NOTE: Enter the number of FTE positions in the "blue" cells.</i>	Q1	Q2	Q3
	Actual	Actual	Actual
Teachers - Regular			
Teachers - SPED			
Substitute Teachers			
Teaching Assistants			
Specialty Teachers			
Aides			
Therapists & Counselors			
Other			
TOTAL INSTRUCTIONAL	0.0	0.0	0.0
NON-INSTRUCTIONAL PERSONNEL FTE	ACTUAL QUARTERLY FTE		
<i>*NOTE: Enter the number of FTE positions in the "blue" cells.</i>	Q1	Q2	Q3
	Actual	Actual	Actual
Nurse			
Librarian			
Custodian			
Security			
Other			
TOTAL NON-INSTRUCTIONAL	0.0	0.0	0.0
TOTAL PERSONNEL SERVICE FTE	0.0	0.0	0.0

ADMINISTRATIVE PERSONNEL WAGES	ACTUAL QUARTERLY WAGES		
<i>*NOTE: Enter the average salary for each category in the "blue" cells.</i>	Q1	Q2	Q3
	Actual	Actual	Actual
Executive Management			
Instructional Management			
Deans, Directors & Coordinators			
CFO / Director of Finance			
Operation / Business Manager			
Administrative Staff			
INSTRUCTIONAL PERSONNEL WAGES	ACTUAL QUARTERLY WAGES		
<i>*NOTE: Enter the average salary for each category in the "blue" cells.</i>	Q1	Q2	Q3
	Actual	Actual	Actual
Teachers - Regular			
Teachers - SPED			
Substitute Teachers			
Teaching Assistants			
Specialty Teachers			
Aides			
Therapists & Counselors			
Other			
NON-INSTRUCTIONAL PERSONNEL WAGES	ACTUAL QUARTERLY WAGES		
<i>*NOTE: Enter the average salary for each category in the "blue" cells.</i>	Q1	Q2	Q3
	Actual	Actual	Actual
Nurse			
Librarian			
Custodian			
Security			
Other			



ADMINISTRATIVE PERSONNEL FTE	
<i>*NOTE: Enter the number of FTE positions in the "blue" cells.</i>	Q4
	Actual
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
TOTAL ADMINISTRATIVE STAFF	0.0
INSTRUCTIONAL PERSONNEL FTE	
<i>*NOTE: Enter the number of FTE positions in the "blue" cells.</i>	Q4
	Actual
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
TOTAL INSTRUCTIONAL	0.0
NON-INSTRUCTIONAL PERSONNEL FTE	
<i>*NOTE: Enter the number of FTE positions in the "blue" cells.</i>	Q4
	Actual
Nurse	
Librarian	
Custodian	
Security	
Other	
TOTAL NON-INSTRUCTIONAL	0.0
TOTAL PERSONNEL SERVICE FTE	0.0

ADMINISTRATIVE PERSONNEL WAGES	
<i>*NOTE: Enter the average salary for each category in the "blue" cells.</i>	Q4
	Actual
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
INSTRUCTIONAL PERSONNEL WAGES	
<i>*NOTE: Enter the average salary for each category in the "blue" cells.</i>	Q4
	Actual
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
NON-INSTRUCTIONAL PERSONNEL WAGES	
<i>*NOTE: Enter the average salary for each category in the "blue" cells.</i>	Q4
	Actual
Nurse	
Librarian	
Custodian	
Security	
Other	

***NOTE:** State the assumptions that are being made for personnel FTE levels in the section provided below.

ADMINISTRATIVE PERSONNEL FTE	Description of Assumptions
*NOTE: Enter the number of FTE positions in the "blue" cells.	
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
TOTAL ADMINISTRATIVE STAFF	
INSTRUCTIONAL PERSONNEL FTE	Description of Assumptions
*NOTE: Enter the number of FTE positions in the "blue" cells.	
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
TOTAL INSTRUCTIONAL	
NON-INSTRUCTIONAL PERSONNEL FTE	Description of Assumptions
*NOTE: Enter the number of FTE positions in the "blue" cells.	
Nurse	
Librarian	
Custodian	
Security	
Other	
TOTAL NON-INSTRUCTIONAL	
TOTAL PERSONNEL SERVICE FTE	



ADMINISTRATIVE PERSONNEL WAGES	Description of Assumptions
*NOTE: Enter the average salary for each category in the "blue" cells.	
Executive Management	
Instructional Management	
Deans, Directors & Coordinators	
CFO / Director of Finance	
Operation / Business Manager	
Administrative Staff	
INSTRUCTIONAL PERSONNEL WAGES	Description of Assumptions
*NOTE: Enter the average salary for each category in the "blue" cells.	
Teachers - Regular	
Teachers - SPED	
Substitute Teachers	
Teaching Assistants	
Specialty Teachers	
Aides	
Therapists & Counselors	
Other	
NON-INSTRUCTIONAL PERSONNEL WAGES	Description of Assumptions
*NOTE: Enter the average salary for each category in the "blue" cells.	
Nurse	
Librarian	
Custodian	
Security	
Other	

Total Revenue	-
Total Expenses	-
Net Income	-
Actual Student Enrollment	-
	Prior Year Actual
	#NAME?
Other	-
TOTAL REVENUE FROM FEDERAL SOURCES	-
LOCAL and OTHER REVENUE	
Contributions and Donations	-
Fundraising	-
Erate Reimbursement	-
Earnings on Investments	-
Interest Income	-
Food Service (Income from meals)	-
Text Book	-
OTHER	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-
TOTAL REVENUE	-

Total Revenue	-
Total Expenses	-
Net Income	-
Actual Student Enrollment	-
	Prior Year Actual
	#NAME?

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

	Avg. No. of Positions	
Executive Management	-	-
Instructional Management	1.00	-
Deans, Directors & Coordinators	2.00	-
CFO / Director of Finance	-	-
Operation / Business Manager	1.00	-
Administrative Staff	2.00	-
TOTAL ADMINISTRATIVE STAFF	6.00	-

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	15.00	-
Teachers - SPED	1.00	-
Substitute Teachers	-	-
Teaching Assistants	2.00	-
Specialty Teachers	4.00	-
Aides	3.00	-
Therapists & Counselors	1.00	-
Other	1.00	-
TOTAL INSTRUCTIONAL	27.00	-

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-
Librarian	-	-
Custodian	3.00	-
Security	-	-
Other	-	-
TOTAL NON-INSTRUCTIONAL	3.00	-

SUBTOTAL PERSONNEL SERVICE COSTS

	36.00	-
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PAYROLL TAXES AND BENEFITS

Payroll Taxes		-
Fringe / Employee Benefits		-
Retirement / Pension		-

Total Revenue		-
Total Expenses		-
Net Income		-
Actual Student Enrollment		-
		Prior Year Actual
		#NAME?
TOTAL PAYROLL TAXES AND BENEFITS		-
TOTAL PERSONNEL SERVICE COSTS	36.00	-
CONTRACTED SERVICES		
Accounting / Audit		-
Legal		-
Management Company Fee		-
Nurse Services		-
Food Service / School Lunch		-
Payroll Services		-
Special Ed Services		-
Titlement Services (i.e. Title I)		-
Other Purchased / Professional / Consulting		-
TOTAL CONTRACTED SERVICES		-

Total Revenue	-
Total Expenses	-
Net Income	-
Actual Student Enrollment	-
	Prior Year Actual
	#NAME?
SCHOOL OPERATIONS	
Board Expenses	-
Classroom / Teaching Supplies & Materials	-
Special Ed Supplies & Materials	-
Textbooks / Workbooks	-
Supplies & Materials other	-
Equipment / Furniture	-
Telephone	-
Technology	-
Student Testing & Assessment	-
Field Trips	-
Transportation (student)	-
Student Services - other	-
Office Expense	-
Staff Development	-
Staff Recruitment	-
Student Recruitment / Marketing	-
School Meals / Lunch	-
Travel (Staff)	-
Fundraising	-
Other	-
TOTAL SCHOOL OPERATIONS	-
FACILITY OPERATION & MAINTENANCE	
Insurance	-
Janitorial	-
Building and Land Rent / Lease / Facility Finance Interest	-
Repairs & Maintenance	-
Equipment / Furniture	-
Security	-
Utilities	-
TOTAL FACILITY OPERATION & MAINTENANCE	-
DEPRECIATION & AMORTIZATION	-
RESERVES / CONTINGENCY	-
TOTAL EXPENSES	-

Total Revenue	-
Total Expenses	-
Net Income	-
Actual Student Enrollment	-
	Prior Year Actual
	#NAME?
NET INCOME	-

Total Revenue	-
Total Expenses	-
Net Income	-
Actual Student Enrollment	-
	Prior Year Actual
	#NAME?

ENROLLMENT - *School Districts Are Linked To Above Entries*	
Number of Districts:	-
NYC CHANCELLOR'S OFFICE	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
ALL OTHER School Districts: (Weighted Avg)	-
TOTAL ENROLLMENT	-
REVENUE PER PUPIL	-
EXPENSES PER PUPIL	-

Total Revenue	#NAME?	#NAME?
Total Expenses	881,538	#NAME?
Net Income	#NAME?	#NAME?
Actual Student Enrollment	246	-
1st Quarter - 7/1 -		
	Original Budget	Revised Budget

REVENUE

REVENUES FROM STATE SOURCES

2015-16

Per Pupil Revenue

Per Pupil Rate

NYC CHANCELLOR'S OFFICE

-

-

-

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Total Revenue	#NAME?	#NAME?
Total Expenses	881,538	#NAME?
Net Income	#NAME?	#NAME?
Actual Student Enrollment	246	-
	1st Quarter - 7/1 -	
	Original Budget	Revised Budget
Other	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	11,431	-
LOCAL and OTHER REVENUE		
Contributions and Donations	4,037	-
Fundraising	-	-
Erate Reimbursement	-	-
Earnings on Investments	-	-
Interest Income	91	-
Food Service (Income from meals)	-	-
Text Book	-	-
OTHER	<u>1,691</u>	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	5,819	-
TOTAL REVENUE	#NAME?	#NAME?

Total Revenue		#NAME?	#NAME?
Total Expenses		881,538	#NAME?
Net Income		#NAME?	#NAME?
Actual Student Enrollment		246	-
1st Quarter - 7/1 -			
		Original Budget	Revised Budget
EXPENSES			
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions		
Executive Management	-	-	-
Instructional Management	1.00	32,500	-
Deans, Directors & Coordinators	2.00	46,359	-
CFO / Director of Finance	-	-	-
Operation / Business Manager	1.00	16,126	-
Administrative Staff	<u>2.00</u>	<u>17,675</u>	<u>-</u>
TOTAL ADMINISTRATIVE STAFF	6.00	112,660	-
INSTRUCTIONAL PERSONNEL COSTS			
Teachers - Regular	15.00	204,085	-
Teachers - SPED	1.00	15,300	-
Substitute Teachers	-	-	-
Teaching Assistants	2.00	18,365	-
Specialty Teachers	4.00	47,744	-
Aides	3.00	17,042	-
Therapists & Counselors	1.00	15,024	-
Other	<u>1.00</u>	<u>-</u>	<u>-</u>
TOTAL INSTRUCTIONAL	27.00	317,559	-
NON-INSTRUCTIONAL PERSONNEL COSTS			
Nurse	-	-	-
Librarian	-	-	-
Custodian	3.00	22,392	-
Security	-	-	-
Other	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL NON-INSTRUCTIONAL	3.00	22,392	-
SUBTOTAL PERSONNEL SERVICE COSTS	36.00	452,611	-
PAYROLL TAXES AND BENEFITS			
Payroll Taxes		48,026	-
Fringe / Employee Benefits		70,071	-
Retirement / Pension		<u>9,605</u>	<u>-</u>

Total Revenue		#NAME?	#NAME?
Total Expenses		881,538	#NAME?
Net Income		#NAME?	#NAME?
Actual Student Enrollment		246	-
		1st Quarter - 7/1 -	
		Original Budget	Revised Budget
TOTAL PAYROLL TAXES AND BENEFITS		127,702	-
TOTAL PERSONNEL SERVICE COSTS	36.00	580,313	-
CONTRACTED SERVICES			
Accounting / Audit		-	-
Legal		6,250	-
Management Company Fee		-	-
Nurse Services		-	-
Food Service / School Lunch		-	-
Payroll Services		3,841	-
Special Ed Services		-	-
Titlement Services (i.e. Title I)		-	-
Other Purchased / Professional / Consulting		<u>93,181</u>	-
TOTAL CONTRACTED SERVICES		103,272	-

Total Revenue	#NAME?	#NAME?
Total Expenses	881,538	#NAME?
Net Income	#NAME?	#NAME?
Actual Student Enrollment	246	-
	1st Quarter - 7/1 -	
	Original Budget	Revised Budget
SCHOOL OPERATIONS		
Board Expenses	-	-
Classroom / Teaching Supplies & Materials	4,048	-
Special Ed Supplies & Materials	-	-
Textbooks / Workbooks	5,000	-
Supplies & Materials other	-	-
Equipment / Furniture	4,652	-
Telephone	1,712	-
Technology	8,461	-
Student Testing & Assessment	311	-
Field Trips	1,024	-
Transportation (student)	416	-
Student Services - other	240	-
Office Expense	4,376	-
Staff Development	3,800	-
Staff Recruitment	2,500	-
Student Recruitment / Marketing	-	-
School Meals / Lunch	312	-
Travel (Staff)	-	-
Fundraising	-	-
Other	<u>1,087</u>	<u>-</u>
TOTAL SCHOOL OPERATIONS	37,940	-
FACILITY OPERATION & MAINTENANCE		
Insurance	6,535	-
Janitorial	3,900	-
Building and Land Rent / Lease / Facility Finance Interest	120,110	-
Repairs & Maintenance	3,491	-
Equipment / Furniture	520	-
Security	-	-
Utilities	<u>19,037</u>	<u>-</u>
TOTAL FACILITY OPERATION & MAINTENANCE	153,593	-
DEPRECIATION & AMORTIZATION	6,421	-
RESERVES / CONTINGENCY	-	-
TOTAL EXPENSES	<u>881,538</u>	-

Total Revenue Total Expenses Net Income Actual Student Enrollment	#NAME? 881,538 #NAME? 246	#NAME? #NAME? #NAME? -
NET INCOME	#NAME?	#NAME?

1st Quarter - 7/1 -

Original Budget	Revised Budget
----------------------------	---------------------------

#NAME?	#NAME?
---------------	---------------

Total Revenue	#NAME?	#NAME?
Total Expenses	881,538	#NAME?
Net Income	#NAME?	#NAME?
Actual Student Enrollment	246	-
	1st Quarter - 7/1 -	
	Original Budget	Revised Budget
ENROLLMENT - *School Districts Are Linked To Above Entries*		
Number of Districts:	1	-
NYC CHANCELLOR'S OFFICE	246	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-
TOTAL ENROLLMENT	<u>246</u>	<u>-</u>
REVENUE PER PUPIL	<u>#NAME?</u>	<u>-</u>
EXPENSES PER PUPIL	<u>3,589</u>	<u>-</u>

Total Revenue	#NAME?	#NAME?
Total Expenses	#NAME?	911,518
Net Income	#NAME?	#NAME?
Actual Student Enrollment	-	246
	9/30	2nd Q
	Variance	Original Budget
Other	#NAME?	-
TOTAL REVENUE FROM FEDERAL SOURCES	#NAME?	34,294
LOCAL and OTHER REVENUE		
Contributions and Donations	#NAME?	12,111
Fundraising	#NAME?	-
Erate Reimbursement	#NAME?	7,862
Earnings on Investments	#NAME?	-
Interest Income	#NAME?	91
Food Service (Income from meals)	#NAME?	-
Text Book	#NAME?	-
OTHER	#NAME?	1,691
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?	21,755
TOTAL REVENUE	#NAME?	#NAME?

Total Revenue	#NAME?	#NAME?
Total Expenses	#NAME?	911,518
Net Income	#NAME?	#NAME?
Actual Student Enrollment	-	246
	9/30	2nd Q
	Variance	Original Budget

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Avg. No. of Positions

Executive Management	-	#NAME?	-
Instructional Management	1.00	#NAME?	32,500
Deans, Directors & Coordinators	2.00	#NAME?	46,359
CFO / Director of Finance	-	#NAME?	-
Operation / Business Manager	1.00	#NAME?	16,126
Administrative Staff	2.00	#NAME?	17,675
TOTAL ADMINISTRATIVE STAFF	6.00	#NAME?	112,660

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	15.00	#NAME?	204,085
Teachers - SPED	1.00	#NAME?	15,300
Substitute Teachers	-	#NAME?	-
Teaching Assistants	2.00	#NAME?	18,365
Specialty Teachers	4.00	#NAME?	47,744
Aides	3.00	#NAME?	17,042
Therapists & Counselors	1.00	#NAME?	15,024
Other	1.00	#NAME?	-
TOTAL INSTRUCTIONAL	27.00	#NAME?	317,559

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	#NAME?	-
Librarian	-	#NAME?	-
Custodian	3.00	#NAME?	22,392
Security	-	#NAME?	-
Other	-	#NAME?	-
TOTAL NON-INSTRUCTIONAL	3.00	#NAME?	22,392

SUBTOTAL PERSONNEL SERVICE COSTS

36.00	#NAME?	452,611
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PAYROLL TAXES AND BENEFITS

Payroll Taxes	#NAME?	48,026
Fringe / Employee Benefits	#NAME?	70,071
Retirement / Pension	#NAME?	9,605

		9/30	2nd Q
		Variance	Original Budget
Total Revenue		#NAME?	#NAME?
Total Expenses		#NAME?	911,518
Net Income		#NAME?	#NAME?
Actual Student Enrollment		-	246
TOTAL PAYROLL TAXES AND BENEFITS		#NAME?	127,702
TOTAL PERSONNEL SERVICE COSTS	36.00	#NAME?	580,313
CONTRACTED SERVICES			
Accounting / Audit		#NAME?	-
Legal		#NAME?	6,250
Management Company Fee		#NAME?	-
Nurse Services		#NAME?	-
Food Service / School Lunch		#NAME?	-
Payroll Services		#NAME?	3,841
Special Ed Services		#NAME?	-
Titlment Services (i.e. Title I)		#NAME?	-
Other Purchased / Professional / Consulting		#NAME?	<u>93,181</u>
TOTAL CONTRACTED SERVICES		#NAME?	103,272

	9/30	2nd Q
	Variance	Original Budget
Total Revenue	#NAME?	#NAME?
Total Expenses	#NAME?	911,518
Net Income	#NAME?	#NAME?
Actual Student Enrollment	-	246
SCHOOL OPERATIONS		
Board Expenses	#NAME?	-
Classroom / Teaching Supplies & Materials	#NAME?	12,144
Special Ed Supplies & Materials	#NAME?	-
Textbooks / Workbooks	#NAME?	15,000
Supplies & Materials other	#NAME?	-
Equipment / Furniture	#NAME?	4,652
Telephone	#NAME?	1,712
Technology	#NAME?	8,461
Student Testing & Assessment	#NAME?	934
Field Trips	#NAME?	3,073
Transportation (student)	#NAME?	1,248
Student Services - other	#NAME?	721
Office Expense	#NAME?	4,376
Staff Development	#NAME?	11,401
Staff Recruitment	#NAME?	-
Student Recruitment / Marketing	#NAME?	-
School Meals / Lunch	#NAME?	936
Travel (Staff)	#NAME?	-
Fundraising	#NAME?	-
Other	#NAME?	3,262
TOTAL SCHOOL OPERATIONS	#NAME?	67,919
FACILITY OPERATION & MAINTENANCE		
Insurance	#NAME?	6,535
Janitorial	#NAME?	3,900
Building and Land Rent / Lease / Facility Finance Interest	#NAME?	120,110
Repairs & Maintenance	#NAME?	3,491
Equipment / Furniture	#NAME?	520
Security	#NAME?	-
Utilities	#NAME?	19,037
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?	153,593
DEPRECIATION & AMORTIZATION	#NAME?	6,421
RESERVES / CONTINGENCY	#NAME?	-
TOTAL EXPENSES	#NAME?	911,518

THE SISULU-1

<p>Total Revenue</p> <p>Total Expenses</p> <p>Net Income</p> <p>Actual Student Enrollment</p>	<p>#NAME?</p> <p>#NAME?</p> <p>#NAME?</p> <p>-</p>	<p>#NAME?</p> <p>911,518</p> <p>#NAME?</p> <p>246</p>
<p>NET INCOME</p>	<p>9/30</p> <p>Variance</p>	<p>2nd Q</p> <p>Original Budget</p> <p>#NAME?</p> <p>#NAME?</p>

**WALKER CHARTER S
Budget / Operating
2015-16**

Total Revenue	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?
Net Income	#NAME?	#NAME?
Actual Student Enrollment	-	-
Quarter - 10/1 - 12/31		
	Revised Budget	Variance
Other	-	#NAME?
TOTAL REVENUE FROM FEDERAL SOURCES	-	#NAME?
LOCAL and OTHER REVENUE		
Contributions and Donations	-	#NAME?
Fundraising	-	#NAME?
Erate Reimbursement	-	#NAME?
Earnings on Investments	-	#NAME?
Interest Income	-	#NAME?
Food Service (Income from meals)	-	#NAME?
Text Book	-	#NAME?
OTHER	-	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	#NAME?
TOTAL REVENUE	#NAME?	#NAME?

**WALKER CHARTER S
Budget / Operating
2015-16**

Total Revenue	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?
Net Income	#NAME?	#NAME?
Actual Student Enrollment	-	-

Quarter - 10/1 - 12/31	
Revised Budget	Variance

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

	Avg. No. of Positions		
Executive Management	-	-	#NAME?
Instructional Management	1.00	-	#NAME?
Deans, Directors & Coordinators	2.00	-	#NAME?
CFO / Director of Finance	-	-	#NAME?
Operation / Business Manager	1.00	-	#NAME?
Administrative Staff	<u>2.00</u>	-	#NAME?
TOTAL ADMINISTRATIVE STAFF	6.00	-	#NAME?

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	15.00	-	#NAME?
Teachers - SPED	1.00	-	#NAME?
Substitute Teachers	-	-	#NAME?
Teaching Assistants	2.00	-	#NAME?
Specialty Teachers	4.00	-	#NAME?
Aides	3.00	-	#NAME?
Therapists & Counselors	1.00	-	#NAME?
Other	<u>1.00</u>	-	#NAME?
TOTAL INSTRUCTIONAL	27.00	-	#NAME?

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	#NAME?
Librarian	-	-	#NAME?
Custodian	3.00	-	#NAME?
Security	-	-	#NAME?
Other	-	-	#NAME?
TOTAL NON-INSTRUCTIONAL	3.00	-	#NAME?

SUBTOTAL PERSONNEL SERVICE COSTS

36.00	-	#NAME?
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PAYROLL TAXES AND BENEFITS

Payroll Taxes	-	#NAME?
Fringe / Employee Benefits	-	#NAME?
Retirement / Pension	-	#NAME?

**WALKER CHARTER S
Budget / Operating
2015-16**

Total Revenue		#NAME?	#NAME?
Total Expenses		#NAME?	#NAME?
Net Income		#NAME?	#NAME?
Actual Student Enrollment		-	-
Quarter - 10/1 - 12/31			
		Revised Budget	Variance
TOTAL PAYROLL TAXES AND BENEFITS		-	#NAME?
TOTAL PERSONNEL SERVICE COSTS	36.00	-	#NAME?
CONTRACTED SERVICES			
Accounting / Audit		-	#NAME?
Legal		-	#NAME?
Management Company Fee		-	#NAME?
Nurse Services		-	#NAME?
Food Service / School Lunch		-	#NAME?
Payroll Services		-	#NAME?
Special Ed Services		-	#NAME?
Titlement Services (i.e. Title I)		-	#NAME?
Other Purchased / Professional / Consulting		-	#NAME?
TOTAL CONTRACTED SERVICES		-	#NAME?

**WALKER CHARTER S
Budget / Operating
2015-16**

Total Revenue	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?
Net Income	#NAME?	#NAME?
Actual Student Enrollment	-	-
Quarter - 10/1 - 12/31		
	Revised Budget	Variance
SCHOOL OPERATIONS		
Board Expenses	-	#NAME?
Classroom / Teaching Supplies & Materials	-	#NAME?
Special Ed Supplies & Materials	-	#NAME?
Textbooks / Workbooks	-	#NAME?
Supplies & Materials other	-	#NAME?
Equipment / Furniture	-	#NAME?
Telephone	-	#NAME?
Technology	-	#NAME?
Student Testing & Assessment	-	#NAME?
Field Trips	-	#NAME?
Transportation (student)	-	#NAME?
Student Services - other	-	#NAME?
Office Expense	-	#NAME?
Staff Development	-	#NAME?
Staff Recruitment	-	#NAME?
Student Recruitment / Marketing	-	#NAME?
School Meals / Lunch	-	#NAME?
Travel (Staff)	-	#NAME?
Fundraising	-	#NAME?
Other	-	#NAME?
TOTAL SCHOOL OPERATIONS	-	#NAME?
FACILITY OPERATION & MAINTENANCE		
Insurance	-	#NAME?
Janitorial	-	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	-	#NAME?
Repairs & Maintenance	-	#NAME?
Equipment / Furniture	-	#NAME?
Security	-	#NAME?
Utilities	-	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	-	#NAME?
DEPRECIATION & AMORTIZATION	-	#NAME?
RESERVES / CONTINGENCY	-	#NAME?
TOTAL EXPENSES	-	#NAME?

**WALKER CHARTER S
Budget / Operating
2015-16**

Total Revenue	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?
Net Income	#NAME?	#NAME?
Actual Student Enrollment	-	-
	Quarter - 10/1 - 12/31	
	Revised	
	Budget	Variance
NET INCOME	<u>#NAME?</u>	<u>#NAME?</u>

**WALKER CHARTER S
Budget / Operating
2015-16**

Total Revenue	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?
Net Income	#NAME?	#NAME?
Actual Student Enrollment	-	-
Quarter - 10/1 - 12/31		
	Revised Budget	Variance
ENROLLMENT - *School Districts Are Linked To Above Entries*		
Number of Districts:	-	-
NYC CHANCELLOR'S OFFICE	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-
TOTAL ENROLLMENT	-	-
REVENUE PER PUPIL	-	#NAME?
EXPENSES PER PUPIL	-	#NAME?

**SCHOOL OF HARLEM
Plan**

Total Revenue	#NAME?	#NAME?
Total Expenses	915,268	#NAME?
Net Income	#NAME?	#NAME?
Actual Student Enrollment	246	-
3rd Quarter - 1/1 -		
	Original Budget	Revised Budget
Other	-	-
TOTAL REVENUE FROM FEDERAL SOURCES	34,294	-
LOCAL and OTHER REVENUE		
Contributions and Donations	12,111	-
Fundraising	-	-
Erate Reimbursement	-	-
Earnings on Investments	-	-
Interest Income	91	-
Food Service (Income from meals)	-	-
Text Book	-	-
OTHER	<u>1,691</u>	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	13,893	-
TOTAL REVENUE	#NAME?	#NAME?

**SCHOOL OF HARLEM
Plan**

Total Revenue	#NAME?	#NAME?
Total Expenses	915,268	#NAME?
Net Income	#NAME?	#NAME?
Actual Student Enrollment	246	-
3rd Quarter - 1/1 -		
	Original Budget	Revised Budget

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Avg. No. of Positions

Executive Management	-	-	-
Instructional Management	1.00	32,500	-
Deans, Directors & Coordinators	2.00	46,359	-
CFO / Director of Finance	-	-	-
Operation / Business Manager	1.00	16,126	-
Administrative Staff	<u>2.00</u>	<u>17,675</u>	-
TOTAL ADMINISTRATIVE STAFF	6.00	112,660	-

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	15.00	204,085	-
Teachers - SPED	1.00	15,300	-
Substitute Teachers	-	-	-
Teaching Assistants	2.00	18,365	-
Specialty Teachers	4.00	47,744	-
Aides	3.00	17,042	-
Therapists & Counselors	1.00	15,024	-
Other	<u>1.00</u>	<u>-</u>	<u>-</u>
TOTAL INSTRUCTIONAL	27.00	317,559	-

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	-
Librarian	-	-	-
Custodian	3.00	22,392	-
Security	-	-	-
Other	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL NON-INSTRUCTIONAL	3.00	22,392	-

SUBTOTAL PERSONNEL SERVICE COSTS

36.00	452,611	-
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PAYROLL TAXES AND BENEFITS

Payroll Taxes	48,026	-
Fringe / Employee Benefits	70,071	-
Retirement / Pension	<u>9,605</u>	<u>-</u>

**SCHOOL OF HARLEM
Plan**

Total Revenue		#NAME?	#NAME?
Total Expenses		915,268	#NAME?
Net Income		#NAME?	#NAME?
Actual Student Enrollment		246	-
		3rd Quarter - 1/1 -	
		Original Budget	Revised Budget
TOTAL PAYROLL TAXES AND BENEFITS		127,702	-
TOTAL PERSONNEL SERVICE COSTS	36.00	580,313	-
CONTRACTED SERVICES			
Accounting / Audit		-	-
Legal		6,250	-
Management Company Fee		-	-
Nurse Services		-	-
Food Service / School Lunch		-	-
Payroll Services		3,841	-
Special Ed Services		-	-
Titlement Services (i.e. Title I)		-	-
Other Purchased / Professional / Consulting		<u>93,181</u>	-
TOTAL CONTRACTED SERVICES		103,272	-

**SCHOOL OF HARLEM
Plan**

	#NAME?	#NAME?
Total Revenue		
Total Expenses	915,268	#NAME?
Net Income	#NAME?	#NAME?
Actual Student Enrollment	246	-
	3rd Quarter - 1/1 -	
	Original Budget	Revised Budget
SCHOOL OPERATIONS		
Board Expenses	-	-
Classroom / Teaching Supplies & Materials	12,144	-
Special Ed Supplies & Materials	-	-
Textbooks / Workbooks	15,000	-
Supplies & Materials other	-	-
Equipment / Furniture	4,652	-
Telephone	1,712	-
Technology	8,461	-
Student Testing & Assessment	934	-
Field Trips	3,073	-
Transportation (student)	1,248	-
Student Services - other	721	-
Office Expense	4,376	-
Staff Development	11,401	-
Staff Recruitment	-	-
Student Recruitment / Marketing	3,750	-
School Meals / Lunch	936	-
Travel (Staff)	-	-
Fundraising	-	-
Other	<u>3,262</u>	<u>-</u>
TOTAL SCHOOL OPERATIONS	71,669	-
FACILITY OPERATION & MAINTENANCE		
Insurance	6,535	-
Janitorial	3,900	-
Building and Land Rent / Lease / Facility Finance Interest	120,110	-
Repairs & Maintenance	3,491	-
Equipment / Furniture	520	-
Security	-	-
Utilities	<u>19,037</u>	<u>-</u>
TOTAL FACILITY OPERATION & MAINTENANCE	153,593	-
DEPRECIATION & AMORTIZATION	6,421	-
RESERVES / CONTINGENCY	-	-
TOTAL EXPENSES	<u>915,268</u>	-

**SCHOOL OF HARLEM
Plan**

Total Revenue	#NAME?	#NAME?
Total Expenses	915,268	#NAME?
Net Income	#NAME?	#NAME?
Actual Student Enrollment	246	-
	3rd Quarter - 1/1 -	
	Original Budget	Revised Budget
NET INCOME	#NAME?	#NAME?

**SCHOOL OF HARLEM
Plan**

Total Revenue	#NAME?	#NAME?
Total Expenses	915,268	#NAME?
Net Income	#NAME?	#NAME?
Actual Student Enrollment	246	-
	3rd Quarter - 1/1 -	
	Original Budget	Revised Budget
ENROLLMENT - *School Districts Are Linked To Above Entries*		
Number of Districts:	1	-
NYC CHANCELLOR'S OFFICE	246	-
-	-	-
ALL OTHER School Districts: (Weighted Avg)	-	-
TOTAL ENROLLMENT	<u>246</u>	<u>-</u>
REVENUE PER PUPIL	#NAME?	-
EXPENSES PER PUPIL	3,726	-

Total Revenue	#NAME?	#NAME?
Total Expenses	#NAME?	1,000,574
Net Income	#NAME?	#NAME?
Actual Student Enrollment	-	246
	3/31	4th C
	Variance	Original Budget

REVENUE

REVENUES FROM STATE SOURCES

2015-16

Per Pupil Revenue

Per Pupil Rate

s) COMPLETELY BLANK.
ted.

NYC CHANCELLOR'S OFFICE

#NAME?

#NAME?

#NAME?

-

#N/A

#NAME?

#N/A

-

#N/A

Total Revenue	#NAME?	#NAME?
Total Expenses	#NAME?	1,000,574
Net Income	#NAME?	#NAME?
Actual Student Enrollment	-	246
	3/31	4th Q
	Variance	Original Budget
Other	#NAME?	-
TOTAL REVENUE FROM FEDERAL SOURCES	#NAME?	40,510
LOCAL and OTHER REVENUE		
Contributions and Donations	#NAME?	12,111
Fundraising	#NAME?	-
Erate Reimbursement	#NAME?	7,862
Earnings on Investments	#NAME?	-
Interest Income	#NAME?	91
Food Service (Income from meals)	#NAME?	-
Text Book	#NAME?	19,826
OTHER	#NAME?	1,691
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?	41,581
TOTAL REVENUE	#NAME?	#NAME?

Total Revenue	#NAME?	#NAME?
Total Expenses	#NAME?	1,000,574
Net Income	#NAME?	#NAME?
Actual Student Enrollment	-	246
	3/31	4th C
	Variance	Original Budget

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Avg. No. of Positions

Executive Management	-	#NAME?	-
Instructional Management	1.00	#NAME?	32,500
Deans, Directors & Coordinators	2.00	#NAME?	46,359
CFO / Director of Finance	-	#NAME?	-
Operation / Business Manager	1.00	#NAME?	16,126
Administrative Staff	2.00	#NAME?	17,675
TOTAL ADMINISTRATIVE STAFF	6.00	#NAME?	112,660

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	15.00	#NAME?	204,085
Teachers - SPED	1.00	#NAME?	15,300
Substitute Teachers	-	#NAME?	-
Teaching Assistants	2.00	#NAME?	18,365
Specialty Teachers	4.00	#NAME?	47,744
Aides	3.00	#NAME?	17,042
Therapists & Counselors	1.00	#NAME?	15,024
Other	1.00	#NAME?	50,500
TOTAL INSTRUCTIONAL	27.00	#NAME?	368,059

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	#NAME?	-
Librarian	-	#NAME?	-
Custodian	3.00	#NAME?	22,392
Security	-	#NAME?	-
Other	-	#NAME?	-
TOTAL NON-INSTRUCTIONAL	3.00	#NAME?	22,392

SUBTOTAL PERSONNEL SERVICE COSTS

36.00	#NAME?	503,111
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PAYROLL TAXES AND BENEFITS

Payroll Taxes	#NAME?	48,026
Fringe / Employee Benefits	#NAME?	70,071
Retirement / Pension	#NAME?	9,605

Total Revenue		#NAME?	#NAME?
Total Expenses		#NAME?	1,000,574
Net Income		#NAME?	#NAME?
Actual Student Enrollment		-	246
		3/31	4th Q
		Variance	Original Budget
TOTAL PAYROLL TAXES AND BENEFITS		#NAME?	127,702
TOTAL PERSONNEL SERVICE COSTS	36.00	#NAME?	630,813
CONTRACTED SERVICES			
Accounting / Audit		#NAME?	12,480
Legal		#NAME?	6,250
Management Company Fee		#NAME?	-
Nurse Services		#NAME?	-
Food Service / School Lunch		#NAME?	-
Payroll Services		#NAME?	3,841
Special Ed Services		#NAME?	-
Titlement Services (i.e. Title I)		#NAME?	-
Other Purchased / Professional / Consulting		#NAME?	<u>93,181</u>
TOTAL CONTRACTED SERVICES		#NAME?	115,752

	#NAME?	#NAME?
	#NAME?	1,000,574
	#NAME?	#NAME?
	-	246
	3/31	4th Q
	Variance	Original Budget
SCHOOL OPERATIONS		
Board Expenses	#NAME?	-
Classroom / Teaching Supplies & Materials	#NAME?	12,144
Special Ed Supplies & Materials	#NAME?	-
Textbooks / Workbooks	#NAME?	34,826
Supplies & Materials other	#NAME?	-
Equipment / Furniture	#NAME?	4,652
Telephone	#NAME?	1,712
Technology	#NAME?	8,461
Student Testing & Assessment	#NAME?	934
Field Trips	#NAME?	3,073
Transportation (student)	#NAME?	1,248
Student Services - other	#NAME?	721
Office Expense	#NAME?	4,376
Staff Development	#NAME?	11,401
Staff Recruitment	#NAME?	2,500
Student Recruitment / Marketing	#NAME?	3,750
School Meals / Lunch	#NAME?	936
Travel (Staff)	#NAME?	-
Fundraising	#NAME?	-
Other	#NAME?	<u>3,262</u>
TOTAL SCHOOL OPERATIONS	#NAME?	93,995
FACILITY OPERATION & MAINTENANCE		
Insurance	#NAME?	6,535
Janitorial	#NAME?	3,900
Building and Land Rent / Lease / Facility Finance Interest	#NAME?	120,110
Repairs & Maintenance	#NAME?	3,491
Equipment / Furniture	#NAME?	520
Security	#NAME?	-
Utilities	#NAME?	<u>19,037</u>
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?	153,593
DEPRECIATION & AMORTIZATION	#NAME?	6,421
RESERVES / CONTINGENCY	#NAME?	-
TOTAL EXPENSES	#NAME?	<u>1,000,574</u>

Total Revenue Total Expenses Net Income Actual Student Enrollment	#NAME? #NAME? #NAME? -	#NAME? 1,000,574 #NAME? 246
NET INCOME	3/31 Variance	4th Q Original Budget #NAME?

Total Revenue		#NAME?	#NAME?
Total Expenses		#NAME?	#NAME?
Net Income		#NAME?	#NAME?
Actual Student Enrollment		-	-
		Quarter - 4/1 - 6/30	
		Revised Budget	Variance
REVENUE			
REVENUES FROM STATE SOURCES		2015-16	
Per Pupil Revenue	Per Pupil Rate		
NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?	#NAME?
-	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?
-	#N/A	#N/A	#NAME?
ALL OTHER School Districts: (Weighted Avg)	#N/A	#N/A	#NAME?
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?	#NAME?
Special Education Revenue		-	#NAME?
Grants			
Stimulus		-	#NAME?
DYCD (Department of Youth and Community Development)		-	#NAME?
Other		-	#NAME?
Other		-	#NAME?
TOTAL REVENUE FROM STATE SOURCES		#NAME?	#NAME?
REVENUE FROM FEDERAL FUNDING			
IDEA Special Needs		-	#NAME?
Title I		-	#NAME?
Title Funding - Other		-	#NAME?
School Food Service (Free Lunch)		-	#NAME?
Grants			
Charter School Program (CSP) Planning & Implementation		-	#NAME?
Other		-	#NAME?

Total Revenue	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?
Net Income	#NAME?	#NAME?
Actual Student Enrollment	-	-
	Quarter - 4/1 - 6/30	
	Revised Budget	Variance
Other	-	#NAME?
TOTAL REVENUE FROM FEDERAL SOURCES	-	#NAME?
LOCAL and OTHER REVENUE		
Contributions and Donations	-	#NAME?
Fundraising	-	#NAME?
Erate Reimbursement	-	#NAME?
Earnings on Investments	-	#NAME?
Interest Income	-	#NAME?
Food Service (Income from meals)	-	#NAME?
Text Book	-	#NAME?
OTHER	-	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-	#NAME?
TOTAL REVENUE	#NAME?	#NAME?

Total Revenue		#NAME?	#NAME?
Total Expenses		#NAME?	#NAME?
Net Income		#NAME?	#NAME?
Actual Student Enrollment		-	-
		Quarter - 4/1 - 6/30	
		Revised Budget	Variance
EXPENSES			
ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions		
Executive Management	-	-	#NAME?
Instructional Management	1.00	-	#NAME?
Deans, Directors & Coordinators	2.00	-	#NAME?
CFO / Director of Finance	-	-	#NAME?
Operation / Business Manager	1.00	-	#NAME?
Administrative Staff	<u>2.00</u>	-	#NAME?
TOTAL ADMINISTRATIVE STAFF	6.00	-	#NAME?
INSTRUCTIONAL PERSONNEL COSTS			
Teachers - Regular	15.00	-	#NAME?
Teachers - SPED	1.00	-	#NAME?
Substitute Teachers	-	-	#NAME?
Teaching Assistants	2.00	-	#NAME?
Specialty Teachers	4.00	-	#NAME?
Aides	3.00	-	#NAME?
Therapists & Counselors	1.00	-	#NAME?
Other	<u>1.00</u>	-	#NAME?
TOTAL INSTRUCTIONAL	27.00	-	#NAME?
NON-INSTRUCTIONAL PERSONNEL COSTS			
Nurse	-	-	#NAME?
Librarian	-	-	#NAME?
Custodian	3.00	-	#NAME?
Security	-	-	#NAME?
Other	-	-	#NAME?
TOTAL NON-INSTRUCTIONAL	3.00	-	#NAME?
SUBTOTAL PERSONNEL SERVICE COSTS	36.00	-	#NAME?
PAYROLL TAXES AND BENEFITS			
Payroll Taxes		-	#NAME?
Fringe / Employee Benefits		-	#NAME?
Retirement / Pension		-	#NAME?

Total Revenue		#NAME?	#NAME?
Total Expenses		#NAME?	#NAME?
Net Income		#NAME?	#NAME?
Actual Student Enrollment		-	-
		Quarter - 4/1 - 6/30	
		Revised Budget	Variance
TOTAL PAYROLL TAXES AND BENEFITS		-	#NAME?
TOTAL PERSONNEL SERVICE COSTS	36.00	-	#NAME?
CONTRACTED SERVICES			
Accounting / Audit		-	#NAME?
Legal		-	#NAME?
Management Company Fee		-	#NAME?
Nurse Services		-	#NAME?
Food Service / School Lunch		-	#NAME?
Payroll Services		-	#NAME?
Special Ed Services		-	#NAME?
Titlement Services (i.e. Title I)		-	#NAME?
Other Purchased / Professional / Consulting		-	#NAME?
TOTAL CONTRACTED SERVICES		-	#NAME?

Total Revenue	#NAME?	#NAME?
Total Expenses	#NAME?	#NAME?
Net Income	#NAME?	#NAME?
Actual Student Enrollment	-	-
	Quarter - 4/1 - 6/30	
	Revised Budget	Variance
SCHOOL OPERATIONS		
Board Expenses	-	#NAME?
Classroom / Teaching Supplies & Materials	-	#NAME?
Special Ed Supplies & Materials	-	#NAME?
Textbooks / Workbooks	-	#NAME?
Supplies & Materials other	-	#NAME?
Equipment / Furniture	-	#NAME?
Telephone	-	#NAME?
Technology	-	#NAME?
Student Testing & Assessment	-	#NAME?
Field Trips	-	#NAME?
Transportation (student)	-	#NAME?
Student Services - other	-	#NAME?
Office Expense	-	#NAME?
Staff Development	-	#NAME?
Staff Recruitment	-	#NAME?
Student Recruitment / Marketing	-	#NAME?
School Meals / Lunch	-	#NAME?
Travel (Staff)	-	#NAME?
Fundraising	-	#NAME?
Other	-	#NAME?
TOTAL SCHOOL OPERATIONS	-	#NAME?
FACILITY OPERATION & MAINTENANCE		
Insurance	-	#NAME?
Janitorial	-	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	-	#NAME?
Repairs & Maintenance	-	#NAME?
Equipment / Furniture	-	#NAME?
Security	-	#NAME?
Utilities	-	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	-	#NAME?
DEPRECIATION & AMORTIZATION	-	#NAME?
RESERVES / CONTINGENCY	-	#NAME?
TOTAL EXPENSES	-	#NAME?

Total Revenue Total Expenses Net Income Actual Student Enrollment	<table border="1"> <tr> <td data-bbox="1114 241 1305 293">#NAME?</td> <td data-bbox="1305 241 1509 293">#NAME?</td> </tr> <tr> <td data-bbox="1114 293 1305 344">#NAME?</td> <td data-bbox="1305 293 1509 344">#NAME?</td> </tr> <tr> <td data-bbox="1114 344 1305 396">#NAME?</td> <td data-bbox="1305 344 1509 396">#NAME?</td> </tr> <tr> <td data-bbox="1114 396 1305 448">-</td> <td data-bbox="1305 396 1509 448">-</td> </tr> </table>	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	-	-
#NAME?	#NAME?								
#NAME?	#NAME?								
#NAME?	#NAME?								
-	-								
NET INCOME	<table border="1"> <tr> <td colspan="2" data-bbox="1114 622 1509 674">Quarter - 4/1 - 6/30</td> </tr> <tr> <td data-bbox="1114 674 1305 719">Revised Budget</td> <td data-bbox="1305 674 1509 719">Variance</td> </tr> <tr> <td data-bbox="1114 719 1305 770">#NAME?</td> <td data-bbox="1305 719 1509 770">#NAME?</td> </tr> </table>	Quarter - 4/1 - 6/30		Revised Budget	Variance	#NAME?	#NAME?		
Quarter - 4/1 - 6/30									
Revised Budget	Variance								
#NAME?	#NAME?								

Total Revenue Total Expenses Net Income Actual Student Enrollment	<table border="1"> <tr> <td>#NAME?</td> <td>#NAME?</td> </tr> <tr> <td>#NAME?</td> <td>#NAME?</td> </tr> <tr> <td>#NAME?</td> <td>#NAME?</td> </tr> <tr> <td>-</td> <td>-</td> </tr> <tr> <td colspan="2">Quarter - 4/1 - 6/30</td> </tr> <tr> <td>Revised Budget</td> <td>Variance</td> </tr> </table>	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	#NAME?	-	-	Quarter - 4/1 - 6/30		Revised Budget	Variance																																				
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Quarter - 4/1 - 6/30																																																	
Revised Budget	Variance																																																
ENROLLMENT - *School Districts Are Linked To Above Entries* Number of Districts: NYC CHANCELLOR'S OFFICE - - - - - - - - - - - - - - - - - ALL OTHER School Districts: (Weighted Avg) TOTAL ENROLLMENT REVENUE PER PUPIL EXPENSES PER PUPIL	<table border="1"> <tr> <td>-</td> <td>-</td> </tr> <tr> <td>-</td> <td>#NAME?</td> </tr> <tr> <td>-</td> <td>#NAME?</td> </tr> </table>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	#NAME?	-	#NAME?
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Total Revenue	#NAME?	#NAME?
Total Expenses	3,708,898	#NAME?
Net Income	#NAME?	#NAME?
Actual Student Enrollment		
	Total Year	
	Original Budget	Revised Budget

REVENUE

REVENUES FROM STATE SOURCES

Per Pupil Revenue

2015-16
Per Pupil Rate

NYC CHANCELLOR'S OFFICE

-
-
-
-
-
-
-
-
-
-
-
-
-
-
-
-
-
-

#NAME?	#NAME?	#NAME?
#N/A	#N/A	#NAME?
#NAME?	#NAME?	#NAME?

ALL OTHER School Districts: (Weighted Avg)

TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)

Special Education Revenue

Grants

Stimulus

DYCD (Department of Youth and Community Development)

Other

Other

TOTAL REVENUE FROM STATE SOURCES

251,561	#NAME?
-	#NAME?
#NAME?	#NAME?

REVENUE FROM FEDERAL FUNDING

IDEA Special Needs

Title I

Title Funding - Other

School Food Service (Free Lunch)

Grants

Charter School Program (CSP) Planning & Implementation

Other

6,216	#NAME?
90,908	#NAME?
23,405	#NAME?
-	#NAME?
-	#NAME?
-	#NAME?

Total Revenue	#NAME?	#NAME?
Total Expenses	3,708,898	#NAME?
Net Income	#NAME?	#NAME?
Actual Student Enrollment		
	Total Year	
	Original Budget	Revised Budget
Other	-	#NAME?
TOTAL REVENUE FROM FEDERAL SOURCES	120,529	#NAME?
LOCAL and OTHER REVENUE		
Contributions and Donations	40,371	#NAME?
Fundraising	-	#NAME?
Erate Reimbursement	15,724	#NAME?
Earnings on Investments	-	#NAME?
Interest Income	362	#NAME?
Food Service (Income from meals)	-	#NAME?
Text Book	19,826	#NAME?
OTHER	6,765	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	83,048	#NAME?
TOTAL REVENUE	#NAME?	#NAME?

Total Revenue	#NAME?	#NAME?
Total Expenses	3,708,898	#NAME?
Net Income	#NAME?	#NAME?
Actual Student Enrollment		

Total Year

Original Budget	Revised Budget
------------------------	-----------------------

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Avg. No. of Positions

Executive Management	-	-	#NAME?
Instructional Management	1.00	130,000	#NAME?
Deans, Directors & Coordinators	2.00	185,436	#NAME?
CFO / Director of Finance	-	-	#NAME?
Operation / Business Manager	1.00	64,505	#NAME?
Administrative Staff	2.00	70,700	#NAME?
TOTAL ADMINISTRATIVE STAFF	6.00	450,641	#NAME?

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	15.00	816,339	#NAME?
Teachers - SPED	1.00	61,200	#NAME?
Substitute Teachers	-	-	#NAME?
Teaching Assistants	2.00	73,459	#NAME?
Specialty Teachers	4.00	190,975	#NAME?
Aides	3.00	68,167	#NAME?
Therapists & Counselors	1.00	60,097	#NAME?
Other	1.00	50,500	#NAME?
TOTAL INSTRUCTIONAL	27.00	1,320,737	#NAME?

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	-	#NAME?
Librarian	-	-	#NAME?
Custodian	3.00	89,568	#NAME?
Security	-	-	#NAME?
Other	-	-	#NAME?
TOTAL NON-INSTRUCTIONAL	3.00	89,568	#NAME?

SUBTOTAL PERSONNEL SERVICE COSTS

36.00	1,860,946	#NAME?
-------	-----------	--------

PAYROLL TAXES AND BENEFITS

Payroll Taxes	192,104	#NAME?
Fringe / Employee Benefits	280,282	#NAME?
Retirement / Pension	38,421	#NAME?

		Total Year	
		Original Budget	Revised Budget
Total Revenue		#NAME?	#NAME?
Total Expenses		3,708,898	#NAME?
Net Income		#NAME?	#NAME?
Actual Student Enrollment			
TOTAL PAYROLL TAXES AND BENEFITS		510,807	#NAME?
TOTAL PERSONNEL SERVICE COSTS	36.00	2,371,753	#NAME?
CONTRACTED SERVICES			
Accounting / Audit		12,480	#NAME?
Legal		25,000	#NAME?
Management Company Fee		-	#NAME?
Nurse Services		-	#NAME?
Food Service / School Lunch		-	#NAME?
Payroll Services		15,364	#NAME?
Special Ed Services		-	#NAME?
Titlement Services (i.e. Title I)		-	#NAME?
Other Purchased / Professional / Consulting		<u>372,723</u>	#NAME?
TOTAL CONTRACTED SERVICES		425,567	#NAME?

	#NAME?	#NAME?
Total Revenue		
Total Expenses	3,708,898	#NAME?
Net Income	#NAME?	#NAME?
Actual Student Enrollment		
	Total Year	
	Original Budget	Revised Budget
SCHOOL OPERATIONS		
Board Expenses	-	#NAME?
Classroom / Teaching Supplies & Materials	40,481	#NAME?
Special Ed Supplies & Materials	-	#NAME?
Textbooks / Workbooks	69,826	#NAME?
Supplies & Materials other	-	#NAME?
Equipment / Furniture	18,608	#NAME?
Telephone	6,846	#NAME?
Technology	33,845	#NAME?
Student Testing & Assessment	3,112	#NAME?
Field Trips	10,244	#NAME?
Transportation (student)	4,160	#NAME?
Student Services - other	2,402	#NAME?
Office Expense	17,503	#NAME?
Staff Development	38,004	#NAME?
Staff Recruitment	5,000	#NAME?
Student Recruitment / Marketing	7,500	#NAME?
School Meals / Lunch	3,120	#NAME?
Travel (Staff)	-	#NAME?
Fundraising	-	#NAME?
Other	<u>10,873</u>	#NAME?
TOTAL SCHOOL OPERATIONS	271,524	#NAME?
FACILITY OPERATION & MAINTENANCE		
Insurance	26,140	#NAME?
Janitorial	15,600	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	480,439	#NAME?
Repairs & Maintenance	13,964	#NAME?
Equipment / Furniture	2,080	#NAME?
Security	-	#NAME?
Utilities	<u>76,149</u>	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	614,372	#NAME?
DEPRECIATION & AMORTIZATION	25,682	#NAME?
RESERVES / CONTINGENCY	-	#NAME?
TOTAL EXPENSES	<u>3,708,898</u>	#NAME?

Total Revenue	#NAME?	#NAME?
Total Expenses	3,708,898	#NAME?
Net Income	#NAME?	#NAME?
Actual Student Enrollment		
	Total Year	
	Original Budget	Revised Budget
NET INCOME	#NAME?	#NAME?

<p>Total Revenue</p> <p>Total Expenses</p> <p>Net Income</p> <p>Actual Student Enrollment</p>	<table border="1"> <tr> <td>#NAME?</td> <td>#NAME?</td> </tr> <tr> <td>3,708,898</td> <td>#NAME?</td> </tr> <tr> <td>#NAME?</td> <td>#NAME?</td> </tr> <tr> <td colspan="2" style="text-align: right;">Total Year</td> </tr> <tr> <td>Original Budget</td> <td>Revised Budget</td> </tr> </table>	#NAME?	#NAME?	3,708,898	#NAME?	#NAME?	#NAME?	Total Year		Original Budget	Revised Budget
#NAME?	#NAME?										
3,708,898	#NAME?										
#NAME?	#NAME?										
Total Year											
Original Budget	Revised Budget										
<p>ENROLLMENT - *School Districts Are Linked To Above Entries*</p> <p>Number of Districts:</p> <p>NYC CHANCELLOR'S OFFICE</p> <p>-</p> <p>ALL OTHER School Districts: (Weighted Avg)</p> <p>TOTAL ENROLLMENT</p> <p>REVENUE PER PUPIL</p> <p>EXPENSES PER PUPIL</p>											

**THE SISULU-WALKER
Budget**

Total Revenue	#NAME?	#NAME?
Total Expenses	#NAME?	(3,708,898)
Net Income	#NAME?	#NAME?
Actual Student Enrollment		
	Variance	VARI/ Original Budget vs. PY Budget
Other	#NAME?	-
TOTAL REVENUE FROM FEDERAL SOURCES	#NAME?	120,529
LOCAL and OTHER REVENUE		
Contributions and Donations	#NAME?	40,371
Fundraising	#NAME?	-
Erate Reimbursement	#NAME?	15,724
Earnings on Investments	#NAME?	-
Interest Income	#NAME?	362
Food Service (Income from meals)	#NAME?	-
Text Book	#NAME?	19,826
OTHER	#NAME?	6,765
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?	83,048
TOTAL REVENUE	#NAME?	#NAME?

**HE SISULU-WALKER
Budget**

Total Revenue	#NAME?	#NAME?
Total Expenses	#NAME?	(3,708,898)
Net Income	#NAME?	#NAME?
Actual Student Enrollment		
	Variance	VARI/ Original Budget vs. PY Budget

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Avg. No. of
Positions

Executive Management	-	#NAME?	-
Instructional Management	1.00	#NAME?	(130,000)
Deans, Directors & Coordinators	2.00	#NAME?	(185,436)
CFO / Director of Finance	-	#NAME?	-
Operation / Business Manager	1.00	#NAME?	(64,505)
Administrative Staff	<u>2.00</u>	#NAME?	<u>(70,700)</u>
TOTAL ADMINISTRATIVE STAFF	6.00	#NAME?	(450,641)

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	15.00	#NAME?	(816,339)
Teachers - SPED	1.00	#NAME?	(61,200)
Substitute Teachers	-	#NAME?	-
Teaching Assistants	2.00	#NAME?	(73,459)
Specialty Teachers	4.00	#NAME?	(190,975)
Aides	3.00	#NAME?	(68,167)
Therapists & Counselors	1.00	#NAME?	(60,097)
Other	<u>1.00</u>	#NAME?	<u>(50,500)</u>
TOTAL INSTRUCTIONAL	27.00	#NAME?	(1,320,737)

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	#NAME?	-
Librarian	-	#NAME?	-
Custodian	3.00	#NAME?	(89,568)
Security	-	#NAME?	-
Other	<u>-</u>	#NAME?	<u>-</u>
TOTAL NON-INSTRUCTIONAL	3.00	#NAME?	(89,568)

SUBTOTAL PERSONNEL SERVICE COSTS

	36.00	#NAME?	(1,860,946)
--	--------------	--------	--------------------

PAYROLL TAXES AND BENEFITS

Payroll Taxes		#NAME?	(192,104)
Fringe / Employee Benefits		#NAME?	(280,282)
Retirement / Pension		#NAME?	<u>(38,421)</u>

**HE SISULU-WALKER
Budget**

Total Revenue		#NAME?	#NAME?
Total Expenses		#NAME?	(3,708,898)
Net Income		#NAME?	#NAME?
Actual Student Enrollment			
			VARI
		Variance	Original Budget vs. PY Budget
TOTAL PAYROLL TAXES AND BENEFITS		#NAME?	(510,807)
TOTAL PERSONNEL SERVICE COSTS	36.00	#NAME?	(2,371,753)
CONTRACTED SERVICES			
Accounting / Audit		#NAME?	(12,480)
Legal		#NAME?	(25,000)
Management Company Fee		#NAME?	-
Nurse Services		#NAME?	-
Food Service / School Lunch		#NAME?	-
Payroll Services		#NAME?	(15,364)
Special Ed Services		#NAME?	-
Titlement Services (i.e. Title I)		#NAME?	-
Other Purchased / Professional / Consulting		#NAME?	(372,723)
TOTAL CONTRACTED SERVICES		#NAME?	(425,567)

**HE SISULU-WALKER
Budget**

Total Revenue	#NAME?	
Total Expenses	#NAME?	(3,708,898)
Net Income	#NAME?	#NAME?
Actual Student Enrollment		
	Variance	VARI/ Original Budget vs. PY Budget
SCHOOL OPERATIONS		
Board Expenses	#NAME?	-
Classroom / Teaching Supplies & Materials	#NAME?	(40,481)
Special Ed Supplies & Materials	#NAME?	-
Textbooks / Workbooks	#NAME?	(69,826)
Supplies & Materials other	#NAME?	-
Equipment / Furniture	#NAME?	(18,608)
Telephone	#NAME?	(6,846)
Technology	#NAME?	(33,845)
Student Testing & Assessment	#NAME?	(3,112)
Field Trips	#NAME?	(10,244)
Transportation (student)	#NAME?	(4,160)
Student Services - other	#NAME?	(2,402)
Office Expense	#NAME?	(17,503)
Staff Development	#NAME?	(38,004)
Staff Recruitment	#NAME?	(5,000)
Student Recruitment / Marketing	#NAME?	(7,500)
School Meals / Lunch	#NAME?	(3,120)
Travel (Staff)	#NAME?	-
Fundraising	#NAME?	-
Other	#NAME?	(10,873)
TOTAL SCHOOL OPERATIONS	#NAME?	(271,524)
FACILITY OPERATION & MAINTENANCE		
Insurance	#NAME?	(26,140)
Janitorial	#NAME?	(15,600)
Building and Land Rent / Lease / Facility Finance Interest	#NAME?	(480,439)
Repairs & Maintenance	#NAME?	(13,964)
Equipment / Furniture	#NAME?	(2,080)
Security	#NAME?	-
Utilities	#NAME?	(76,149)
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?	(614,372)
DEPRECIATION & AMORTIZATION	#NAME?	(25,682)
RESERVES / CONTINGENCY	#NAME?	-
TOTAL EXPENSES	#NAME?	(3,708,898)

**HE SISULU-WALKER
Budget**

<p>Total Revenue Total Expenses Net Income Actual Student Enrollment</p>	<p>#NAME? #NAME? #NAME?</p>	<p>#NAME? (3,708,898) #NAME?</p>
<p>NET INCOME</p>	<p>Variance</p>	<p>VARI Original Budget vs. PY Budget</p>
	<p>#NAME?</p>	<p>#NAME?</p>

**THE SISULU-WALKER
Budget**

<p>Total Revenue</p> <p>Total Expenses</p> <p>Net Income</p> <p>Actual Student Enrollment</p>	<p>#NAME?</p> <p>#NAME?</p> <p>#NAME?</p>	<p>#NAME?</p> <p>(3,708,898)</p> <p>#NAME?</p>
<p>ENROLLMENT - *School Districts Are Linked To Above Entries*</p> <p>Number of Districts:</p> <p>NYC CHANCELLOR'S OFFICE</p> <p>-</p> <p>ALL OTHER School Districts: (Weighted Avg)</p> <p>TOTAL ENROLLMENT</p> <p>REVENUE PER PUPIL</p> <p>EXPENSES PER PUPIL</p>	<p>Variance</p>	<p>VARI/</p> <p>Original Budget vs. PY Budget</p>

**CHARTER
t / Operatin
2015-16**

Total Revenue
Total Expenses
Net Income
Actual Student Enrollment

#NAME?
#NAME?
#NAME?

BUDGET

**Revised
Budget vs.
PY Budget**

REVENUE

REVENUES FROM STATE SOURCES

Per Pupil Revenue

2015-16
Per Pupil Rate

NYC CHANCELLOR'S OFFICE

#NAME?

#NAME?

-

#N/A

#NAME?

ALL OTHER School Districts: (Weighted Avg)

#N/A

#NAME?

TOTAL Per Pupil Revenue (Weighted Average
Per Pupil Funding)

#NAME?

#NAME?

Special Education Revenue

#NAME?

Grants

Stimulus

#NAME?

DYCD (Department of Youth and Community Development)

#NAME?

Other

#NAME?

Other

#NAME?

TOTAL REVENUE FROM STATE SOURCES

#NAME?

REVENUE FROM FEDERAL FUNDING

IDEA Special Needs

#NAME?

Title I

#NAME?

Title Funding - Other

#NAME?

School Food Service (Free Lunch)

#NAME?

Grants

Charter School Program (CSP) Planning & Implementation

#NAME?

Other

#NAME?

**CHARTER
t / Operatin
2015-16**

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	
	ANCE
	Revised Budget vs. PY Budget
Other	#NAME?
TOTAL REVENUE FROM FEDERAL SOURCES	#NAME?
LOCAL and OTHER REVENUE	
Contributions and Donations	#NAME?
Fundraising	#NAME?
Erate Reimbursement	#NAME?
Earnings on Investments	#NAME?
Interest Income	#NAME?
Food Service (Income from meals)	#NAME?
Text Book	#NAME?
OTHER	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?
TOTAL REVENUE	#NAME?

**CHARTER
t / Operatin
2015-16**

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	

BALANCE

**Revised
Budget vs.
PY Budget**

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

	Avg. No. of Positions	
Executive Management	-	#NAME?
Instructional Management	1.00	#NAME?
Deans, Directors & Coordinators	2.00	#NAME?
CFO / Director of Finance	-	#NAME?
Operation / Business Manager	1.00	#NAME?
Administrative Staff	<u>2.00</u>	#NAME?
TOTAL ADMINISTRATIVE STAFF	6.00	#NAME?

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	15.00	#NAME?
Teachers - SPED	1.00	#NAME?
Substitute Teachers	-	#NAME?
Teaching Assistants	2.00	#NAME?
Specialty Teachers	4.00	#NAME?
Aides	3.00	#NAME?
Therapists & Counselors	1.00	#NAME?
Other	<u>1.00</u>	#NAME?
TOTAL INSTRUCTIONAL	27.00	#NAME?

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	-	#NAME?
Librarian	-	#NAME?
Custodian	3.00	#NAME?
Security	-	#NAME?
Other	<u>-</u>	#NAME?
TOTAL NON-INSTRUCTIONAL	3.00	#NAME?

SUBTOTAL PERSONNEL SERVICE COSTS

36.00	#NAME?
-------	--------

PAYROLL TAXES AND BENEFITS

Payroll Taxes	#NAME?
Fringe / Employee Benefits	#NAME?
Retirement / Pension	#NAME?

**CHARTER
t / Operatin
2015-16**

Total Revenue		#NAME?
Total Expenses		#NAME?
Net Income		#NAME?
Actual Student Enrollment		
		ANCE
		Revised Budget vs. PY Budget
TOTAL PAYROLL TAXES AND BENEFITS		#NAME?
TOTAL PERSONNEL SERVICE COSTS	36.00	#NAME?
CONTRACTED SERVICES		
Accounting / Audit		#NAME?
Legal		#NAME?
Management Company Fee		#NAME?
Nurse Services		#NAME?
Food Service / School Lunch		#NAME?
Payroll Services		#NAME?
Special Ed Services		#NAME?
Titlement Services (i.e. Title I)		#NAME?
Other Purchased / Professional / Consulting		#NAME?
TOTAL CONTRACTED SERVICES		#NAME?

**CHARTER
t / Operatin
2015-16**

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	
	ANCE
	Revised Budget vs. PY Budget
SCHOOL OPERATIONS	
Board Expenses	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?
Special Ed Supplies & Materials	#NAME?
Textbooks / Workbooks	#NAME?
Supplies & Materials other	#NAME?
Equipment / Furniture	#NAME?
Telephone	#NAME?
Technology	#NAME?
Student Testing & Assessment	#NAME?
Field Trips	#NAME?
Transportation (student)	#NAME?
Student Services - other	#NAME?
Office Expense	#NAME?
Staff Development	#NAME?
Staff Recruitment	#NAME?
Student Recruitment / Marketing	#NAME?
School Meals / Lunch	#NAME?
Travel (Staff)	#NAME?
Fundraising	#NAME?
Other	#NAME?
TOTAL SCHOOL OPERATIONS	#NAME?
FACILITY OPERATION & MAINTENANCE	
Insurance	#NAME?
Janitorial	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?
Repairs & Maintenance	#NAME?
Equipment / Furniture	#NAME?
Security	#NAME?
Utilities	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?
DEPRECIATION & AMORTIZATION	#NAME?
RESERVES / CONTINGENCY	#NAME?
TOTAL EXPENSES	#NAME?

**CHARTER
t / Operatin
2015-16**

Total Revenue
Total Expenses
Net Income
Actual Student Enrollment

#NAME?
#NAME?
#NAME?

ANCE
**Revised
Budget vs.
PY Budget**

NET INCOME

#NAME?

SCHOOL OF HARLEM
g Plan

Revenue
Expenses
come
I Student Enrollment

DESCRIPTION OF ASSUMPTIONS

Other
TOTAL REVENUE FROM FEDERAL SOURCES
LOCAL and OTHER REVENUE
Contributions and Donations
Fundraising
Perate Reimbursement
Earnings on Investments
Interest Income
Food Service (Income from meals)
Text Book
OTHER
TOTAL REVENUE FROM LOCAL and OTHER SOURCES
LOCAL REVENUE

SCHOOL OF HARLEM
g Plan

Revenue
Expenses
come
I Student Enrollment

DESCRIPTION OF ASSUMPTIONS

PERSONNEL COSTS

ADMINISTRATIVE STAFF PERSONNEL COSTS	Avg. No. of Positions
Executive Management	-
Instructional Management	1.00
Deans, Directors & Coordinators	2.00
CFO / Director of Finance	-
Operation / Business Manager	1.00
Administrative Staff	<u>2.00</u>
TOTAL ADMINISTRATIVE STAFF	6.00

INSTRUCTIONAL PERSONNEL COSTS	
Teachers - Regular	15.00
Teachers - SPED	1.00
Substitute Teachers	-
Teaching Assistants	2.00
Specialty Teachers	4.00
Aides	3.00
Therapists & Counselors	1.00
Other	<u>1.00</u>
TOTAL INSTRUCTIONAL	27.00

NON-INSTRUCTIONAL PERSONNEL COSTS	
Nurse	-
Librarian	-
Custodian	3.00
Security	-
Other	<u>-</u>
TOTAL NON-INSTRUCTIONAL	3.00

TOTAL PERSONNEL SERVICE COSTS	36.00
--------------------------------------	--------------

ROLL TAXES AND BENEFITS

Payroll Taxes
 Fringe / Employee Benefits
 Retirement / Pension

SCHOOL OF HARLEM
g Plan

Revenue
Expenses
come
I Student Enrollment

DESCRIPTION OF ASSUMPTIONS

TOTAL PAYROLL TAXES AND BENEFITS

TOTAL PERSONNEL SERVICE COSTS

36.00

CONTRACTED SERVICES

Accounting / Audit

Legal

Management Company Fee

Nurse Services

Food Service / School Lunch

Payroll Services

Special Ed Services

Titlment Services (i.e. Title I)

Other Purchased / Professional / Consulting

TOTAL CONTRACTED SERVICES

SCHOOL OF HARLEM
g Plan

Revenue
Expenses
come
I Student Enrollment

DESCRIPTION OF ASSUMPTIONS

SCHOOL OPERATIONS

Board Expenses
Classroom / Teaching Supplies & Materials
Special Ed Supplies & Materials
Textbooks / Workbooks
Supplies & Materials other
Equipment / Furniture
Telephone
Technology
Student Testing & Assessment
Field Trips
Transportation (student)
Student Services - other
Office Expense
Staff Development
Staff Recruitment
Student Recruitment / Marketing
School Meals / Lunch
Travel (Staff)
Fundraising
Other

TOTAL SCHOOL OPERATIONS

FACILITY OPERATION & MAINTENANCE

Insurance
Sanitorial
Building and Land Rent / Lease / Facility Finance Interest
Repairs & Maintenance
Equipment / Furniture
Security
Utilities

TOTAL FACILITY OPERATION & MAINTENANCE

DEPRECIATION & AMORTIZATION

SERVES / CONTINGENCY

GENERAL EXPENSES

**SCHOOL OF HARLEM
g Plan**

**Revenue
Expenses
come
l Student Enrollment**

DESCRIPTION OF ASSUMPTIONS

INCOME

**SCHOOL OF HARLEM
g Plan**

**Revenue
Expenses
come
l Student Enrollment**

DESCRIPTION OF ASSUMPTIONS

ENROLLMENT - *School Districts Are Linked To Above Entries*

Number of Districts:

NYC CHANCELLOR'S OFFICE

-
-
-
-
-
-
-
-
-
-
-
-
-
-
-
-
-
-
-
-

ALL OTHER School Districts: (Weighted Avg)

ENROLLMENT

REVENUE PER PUPIL

EXPENSES PER PUPIL

THE SISULU-WALKER CHARTER SCHOOL OF HARLEM
BALANCE SHEET
2015-16

	<u>Prior Year</u>	Q1	Q2	Q3	Q4
	<u>#NAME?</u>	<u>As of 9/30</u>	<u>As of 12/31</u>	<u>As of 3/31</u>	<u>As of 6/30</u>
<u>ASSETS</u>					
<u>CURRENT ASSETS</u>					
Cash and cash equivalents	\$	\$-	\$-	\$-	\$-
Grants and contracts receivable	-	-	-	-	-
Accounts receivables	-	-	-	-	-
Prepaid Expenses	-	-	-	-	-
Contributions and other receivables	-	-	-	-	-
TOTAL CURRENT ASSETS	-	-	-	-	-
<u>PROPERTY, BUILDING AND EQUIPMENT, net</u>	-	-	-	-	-
<u>OTHER ASSETS</u>	-	-	-	-	-
TOTAL ASSETS	-	-	-	-	-
<u>LIABILITIES AND NET ASSETS</u>					
<u>CURRENT LIABILITIES</u>					
Accounts payable and accrued expenses	\$	\$-	\$-	\$-	\$-
Accrued payroll and benefits	-	-	-	-	-
Deferred Revenue	-	-	-	-	-
Current maturities of long-term debt	-	-	-	-	-
Short Term Debt - Bonds, Notes Payable	-	-	-	-	-
Other	-	-	-	-	-
TOTAL CURRENT LIABILITIES	-	-	-	-	-
<u>LONG-TERM DEBT and NOTES PAYABLE, net current maturities</u>	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-
<u>NET ASSETS</u>					
Unrestricted	-	-	-	-	-
Temporarily restricted	-	-	-	-	-
TOTAL NET ASSETS	-	-	-	-	-
TOTAL LIABILITIES AND NET ASSETS	-	-	-	-	-

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-
<p style="text-align: center;">*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	1st C
	Actual
Contributions and Donations	-
Fundraising	-
Erate Reimbursement	-
Earnings on Investments	-
Interest Income	-
Food Service (Income from meals)	-
Text Book	-
OTHER	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-
TOTAL REVENUE	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	1st C
	Actual

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

	Quarter 0 No. of Positions	
Executive Management	#NAME?	-
Instructional Management	#NAME?	-
Deans, Directors & Coordinators	#NAME?	-
CFO / Director of Finance	#NAME?	-
Operation / Business Manager	#NAME?	-
Administrative Staff	#NAME?	-
TOTAL ADMINISTRATIVE STAFF	#NAME?	-

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	#NAME?	-
Teachers - SPED	#NAME?	-
Substitute Teachers	#NAME?	-
Teaching Assistants	#NAME?	-
Specialty Teachers	#NAME?	-
Aides	#NAME?	-
Therapists & Counselors	#NAME?	-
Other	#NAME?	-
TOTAL INSTRUCTIONAL	#NAME?	-

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	#NAME?	-
Librarian	#NAME?	-
Custodian	#NAME?	-
Security	#NAME?	-
Other	#NAME?	-
TOTAL NON-INSTRUCTIONAL	#NAME?	-

SUBTOTAL PERSONNEL SERVICE COSTS

#NAME?	-
--------	---

PAYROLL TAXES AND BENEFITS

Payroll Taxes	-
Fringe / Employee Benefits	-
Retirement / Pension	-
TOTAL PAYROLL TAXES AND BENEFITS	-

TOTAL PERSONNEL SERVICE COSTS

#NAME?	-
--------	---

CONTRACTED SERVICES

Accounting / Audit	-
--------------------	---

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-
<p style="text-align: center;">*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	1st C
	Actual
Legal	-
Management Company Fee	-
Nurse Services	-
Food Service / School Lunch	-
Payroll Services	-
Special Ed Services	-
Titlement Services (i.e. Title I)	-
Other Purchased / Professional / Consulting	-
TOTAL CONTRACTED SERVICES	-

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

	1st C
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	
	Actual

SCHOOL OPERATIONS

Board Expenses	-
Classroom / Teaching Supplies & Materials	-
Special Ed Supplies & Materials	-
Textbooks / Workbooks	-
Supplies & Materials other	-
Equipment / Furniture	-
Telephone	-
Technology	-
Student Testing & Assessment	-
Field Trips	-
Transportation (student)	-
Student Services - other	-
Office Expense	-
Staff Development	-
Staff Recruitment	-
Student Recruitment / Marketing	-
School Meals / Lunch	-
Travel (Staff)	-
Fundraising	-
Other	-
TOTAL SCHOOL OPERATIONS	-

FACILITY OPERATION & MAINTENANCE

Insurance	-
Janitorial	-
Building and Land Rent / Lease / Facility Finance Interest	-
Repairs & Maintenance	-
Equipment / Furniture	-
Security	-
Utilities	-
TOTAL FACILITY OPERATION & MAINTENANCE	-

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	-
-------------------------------	---

TOTAL EXPENSES	-
-----------------------	---

NET INCOME	#NAME?
-------------------	--------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	1st C
	Actual

ENROLLMENT - *School Districts Are Linked To Above Entries*

NYC CHANCELLOR'S OFFICE	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
ALL OTHER School Districts: (Count = 0)	-
TOTAL ENROLLMENT	-
REVENUE PER PUPIL	-
EXPENSES PER PUPIL	-

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	#NAME?

Quarter - 7/1 -

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Current Budget

Contributions and Donations	#NAME?
Fundraising	#NAME?
Erate Reimbursement	#NAME?
Earnings on Investments	#NAME?
Interest Income	#NAME?
Food Service (Income from meals)	#NAME?
Text Book	#NAME?
OTHER	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?

TOTAL REVENUE	#NAME?
----------------------	---------------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	#NAME?

Quarter - 7/1 -

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Current Budget

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Quarter 0

No. of Positions

Executive Management	#NAME?	#NAME?
Instructional Management	#NAME?	#NAME?
Deans, Directors & Coordinators	#NAME?	#NAME?
CFO / Director of Finance	#NAME?	#NAME?
Operation / Business Manager	#NAME?	#NAME?
Administrative Staff	#NAME?	#NAME?
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	#NAME?	#NAME?
Teachers - SPED	#NAME?	#NAME?
Substitute Teachers	#NAME?	#NAME?
Teaching Assistants	#NAME?	#NAME?
Specialty Teachers	#NAME?	#NAME?
Aides	#NAME?	#NAME?
Therapists & Counselors	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL INSTRUCTIONAL	#NAME?	#NAME?

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	#NAME?	#NAME?
Librarian	#NAME?	#NAME?
Custodian	#NAME?	#NAME?
Security	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?

SUBTOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

PAYROLL TAXES AND BENEFITS

Payroll Taxes	#NAME?
Fringe / Employee Benefits	#NAME?
Retirement / Pension	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS	#NAME?

TOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

CONTRACTED SERVICES

Accounting / Audit	#NAME?
--------------------	--------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	#NAME?

Quarter - 7/1 -

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Current Budget

Legal	#NAME?
Management Company Fee	#NAME?
Nurse Services	#NAME?
Food Service / School Lunch	#NAME?
Payroll Services	#NAME?
Special Ed Services	#NAME?
Titlement Services (i.e. Title I)	#NAME?
Other Purchased / Professional / Consulting	#NAME?
TOTAL CONTRACTED SERVICES	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	#NAME?

Quarter - 7/1 -

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Current Budget

SCHOOL OPERATIONS

Board Expenses	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?
Special Ed Supplies & Materials	#NAME?
Textbooks / Workbooks	#NAME?
Supplies & Materials other	#NAME?
Equipment / Furniture	#NAME?
Telephone	#NAME?
Technology	#NAME?
Student Testing & Assessment	#NAME?
Field Trips	#NAME?
Transportation (student)	#NAME?
Student Services - other	#NAME?
Office Expense	#NAME?
Staff Development	#NAME?
Staff Recruitment	#NAME?
Student Recruitment / Marketing	#NAME?
School Meals / Lunch	#NAME?
Travel (Staff)	#NAME?
Fundraising	#NAME?
Other	#NAME?
TOTAL SCHOOL OPERATIONS	#NAME?

FACILITY OPERATION & MAINTENANCE

Insurance	#NAME?
Janitorial	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?
Repairs & Maintenance	#NAME?
Equipment / Furniture	#NAME?
Security	#NAME?
Utilities	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	#NAME?
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TOTAL EXPENSES	#NAME?
-----------------------	--------

NET INCOME	#NAME?
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Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	#NAME?

Quarter - 7/1 -

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**Current
Budget**

ENROLLMENT - *School Districts Are Linked To Above Entries*

NYC CHANCELLOR'S OFFICE

#NAME?

-

#NAME?

ALL OTHER School Districts: (Count = 0)

#NAME?

TOTAL ENROLLMENT

#NAME?

REVENUE PER PUPIL

#NAME?

EXPENSES PER PUPIL

#NAME?

**IR CHARTER
get / Operat
2015-16**

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

9/30

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Variance

Contributions and Donations	#NAME?
Fundraising	#NAME?
Erate Reimbursement	#NAME?
Earnings on Investments	#NAME?
Interest Income	#NAME?
Food Service (Income from meals)	#NAME?
Text Book	#NAME?
OTHER	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?

TOTAL REVENUE	#NAME?
----------------------	--------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

9/30

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Variance

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Quarter 0

No. of Positions

Executive Management	#NAME?	#NAME?
Instructional Management	#NAME?	#NAME?
Deans, Directors & Coordinators	#NAME?	#NAME?
CFO / Director of Finance	#NAME?	#NAME?
Operation / Business Manager	#NAME?	#NAME?
Administrative Staff	#NAME?	#NAME?
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	#NAME?	#NAME?
Teachers - SPED	#NAME?	#NAME?
Substitute Teachers	#NAME?	#NAME?
Teaching Assistants	#NAME?	#NAME?
Specialty Teachers	#NAME?	#NAME?
Aides	#NAME?	#NAME?
Therapists & Counselors	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL INSTRUCTIONAL	#NAME?	#NAME?

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	#NAME?	#NAME?
Librarian	#NAME?	#NAME?
Custodian	#NAME?	#NAME?
Security	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?

SUBTOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

PAYROLL TAXES AND BENEFITS

Payroll Taxes	#NAME?
Fringe / Employee Benefits	#NAME?
Retirement / Pension	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS	#NAME?

TOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

CONTRACTED SERVICES

Accounting / Audit	#NAME?
--------------------	--------

**IR CHARTER
 Budget / Operational
 2015-16**

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

9/30

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Variance

Legal	#NAME?
Management Company Fee	#NAME?
Nurse Services	#NAME?
Food Service / School Lunch	#NAME?
Payroll Services	#NAME?
Special Ed Services	#NAME?
Titlement Services (i.e. Title I)	#NAME?
Other Purchased / Professional / Consulting	#NAME?
TOTAL CONTRACTED SERVICES	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

9/30

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Variance

SCHOOL OPERATIONS

Board Expenses	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?
Special Ed Supplies & Materials	#NAME?
Textbooks / Workbooks	#NAME?
Supplies & Materials other	#NAME?
Equipment / Furniture	#NAME?
Telephone	#NAME?
Technology	#NAME?
Student Testing & Assessment	#NAME?
Field Trips	#NAME?
Transportation (student)	#NAME?
Student Services - other	#NAME?
Office Expense	#NAME?
Staff Development	#NAME?
Staff Recruitment	#NAME?
Student Recruitment / Marketing	#NAME?
School Meals / Lunch	#NAME?
Travel (Staff)	#NAME?
Fundraising	#NAME?
Other	#NAME?
TOTAL SCHOOL OPERATIONS	#NAME?

FACILITY OPERATION & MAINTENANCE

Insurance	#NAME?
Janitorial	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?
Repairs & Maintenance	#NAME?
Equipment / Furniture	#NAME?
Security	#NAME?
Utilities	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	#NAME?
------------------------	--------

TOTAL EXPENSES	#NAME?
-----------------------	--------

NET INCOME	#NAME?
-------------------	--------

**2024-2025 SCHOOL
Operating Plan
2**

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-
2nd Q	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	
	Actual
Contributions and Donations	-
Fundraising	-
Erate Reimbursement	-
Earnings on Investments	-
Interest Income	-
Food Service (Income from meals)	-
Text Book	-
OTHER	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-
TOTAL REVENUE	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	2nd Q
	Actual

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

	Quarter 0 No. of Positions	
Executive Management	#NAME?	-
Instructional Management	#NAME?	-
Deans, Directors & Coordinators	#NAME?	-
CFO / Director of Finance	#NAME?	-
Operation / Business Manager	#NAME?	-
Administrative Staff	#NAME?	-
TOTAL ADMINISTRATIVE STAFF	#NAME?	-

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	#NAME?	-
Teachers - SPED	#NAME?	-
Substitute Teachers	#NAME?	-
Teaching Assistants	#NAME?	-
Specialty Teachers	#NAME?	-
Aides	#NAME?	-
Therapists & Counselors	#NAME?	-
Other	#NAME?	-
TOTAL INSTRUCTIONAL	#NAME?	-

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	#NAME?	-
Librarian	#NAME?	-
Custodian	#NAME?	-
Security	#NAME?	-
Other	#NAME?	-
TOTAL NON-INSTRUCTIONAL	#NAME?	-

SUBTOTAL PERSONNEL SERVICE COSTS

#NAME?	-
--------	---

PAYROLL TAXES AND BENEFITS

Payroll Taxes	-
Fringe / Employee Benefits	-
Retirement / Pension	-
TOTAL PAYROLL TAXES AND BENEFITS	-

TOTAL PERSONNEL SERVICE COSTS

#NAME?	-
--------	---

CONTRACTED SERVICES

Accounting / Audit	-
--------------------	---

**2023-2024 SCHOOL
Operating Plan
2**

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-
2nd Q	
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	
	Actual
Legal	-
Management Company Fee	-
Nurse Services	-
Food Service / School Lunch	-
Payroll Services	-
Special Ed Services	-
Titlement Services (i.e. Title I)	-
Other Purchased / Professional / Consulting	-
TOTAL CONTRACTED SERVICES	-

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

	2nd Q
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	
	Actual

SCHOOL OPERATIONS

Board Expenses	-
Classroom / Teaching Supplies & Materials	-
Special Ed Supplies & Materials	-
Textbooks / Workbooks	-
Supplies & Materials other	-
Equipment / Furniture	-
Telephone	-
Technology	-
Student Testing & Assessment	-
Field Trips	-
Transportation (student)	-
Student Services - other	-
Office Expense	-
Staff Development	-
Staff Recruitment	-
Student Recruitment / Marketing	-
School Meals / Lunch	-
Travel (Staff)	-
Fundraising	-
Other	-
TOTAL SCHOOL OPERATIONS	-

FACILITY OPERATION & MAINTENANCE

Insurance	-
Janitorial	-
Building and Land Rent / Lease / Facility Finance Interest	-
Repairs & Maintenance	-
Equipment / Furniture	-
Security	-
Utilities	-
TOTAL FACILITY OPERATION & MAINTENANCE	-

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	-
-------------------------------	---

TOTAL EXPENSES	-
-----------------------	---

NET INCOME	#NAME?
-------------------	--------

**2018-19 SCHOOL
Operating Plan
2**

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	2nd Q
	Actual

ENROLLMENT - *School Districts Are Linked To Above Entries*

NYC CHANCELLOR'S OFFICE	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
ALL OTHER School Districts: (Count = 0)	-
TOTAL ENROLLMENT	-
REVENUE PER PUPIL	-
EXPENSES PER PUPIL	-

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	#NAME?

Quarter - 10/1 -

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Current Budget

REVENUE

REVENUES FROM STATE SOURCES

Per Pupil Revenue

CY Per Pupil Rate

NYC CHANCELLOR'S OFFICE

#NAME?

#NAME?

-

#N/A

#NAME?

TOTAL REVENUE FROM STATE SOURCES

#NAME?

REVENUE FROM FEDERAL FUNDING

IDEA Special Needs

#NAME?

Title I

#NAME?

Title Funding - Other

#NAME?

School Food Service (Free Lunch)

#NAME?

Grants

Charter School Program (CSP) Planning & Implementation

#NAME?

Other

#NAME?

Other

#NAME?

TOTAL REVENUE FROM FEDERAL SOURCES

#NAME?

LOCAL and OTHER REVENUE

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	#NAME?

Quarter - 10/1 -

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Current Budget

Contributions and Donations	#NAME?
Fundraising	#NAME?
Erate Reimbursement	#NAME?
Earnings on Investments	#NAME?
Interest Income	#NAME?
Food Service (Income from meals)	#NAME?
Text Book	#NAME?
OTHER	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?

TOTAL REVENUE	#NAME?
----------------------	---------------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	#NAME?

Quarter - 10/1 -

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Current Budget

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Quarter 0

No. of Positions

Executive Management	#NAME?	#NAME?
Instructional Management	#NAME?	#NAME?
Deans, Directors & Coordinators	#NAME?	#NAME?
CFO / Director of Finance	#NAME?	#NAME?
Operation / Business Manager	#NAME?	#NAME?
Administrative Staff	#NAME?	#NAME?
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	#NAME?	#NAME?
Teachers - SPED	#NAME?	#NAME?
Substitute Teachers	#NAME?	#NAME?
Teaching Assistants	#NAME?	#NAME?
Specialty Teachers	#NAME?	#NAME?
Aides	#NAME?	#NAME?
Therapists & Counselors	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL INSTRUCTIONAL	#NAME?	#NAME?

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	#NAME?	#NAME?
Librarian	#NAME?	#NAME?
Custodian	#NAME?	#NAME?
Security	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?

SUBTOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

PAYROLL TAXES AND BENEFITS

Payroll Taxes	#NAME?
Fringe / Employee Benefits	#NAME?
Retirement / Pension	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS	#NAME?

TOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

CONTRACTED SERVICES

Accounting / Audit	#NAME?
--------------------	--------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	#NAME?

Quarter - 10/1 -

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**Current
Budget**

Legal	#NAME?
Management Company Fee	#NAME?
Nurse Services	#NAME?
Food Service / School Lunch	#NAME?
Payroll Services	#NAME?
Special Ed Services	#NAME?
Titlement Services (i.e. Title I)	#NAME?
Other Purchased / Professional / Consulting	#NAME?
TOTAL CONTRACTED SERVICES	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	#NAME?

Quarter - 10/1 -

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Current Budget

SCHOOL OPERATIONS

Board Expenses	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?
Special Ed Supplies & Materials	#NAME?
Textbooks / Workbooks	#NAME?
Supplies & Materials other	#NAME?
Equipment / Furniture	#NAME?
Telephone	#NAME?
Technology	#NAME?
Student Testing & Assessment	#NAME?
Field Trips	#NAME?
Transportation (student)	#NAME?
Student Services - other	#NAME?
Office Expense	#NAME?
Staff Development	#NAME?
Staff Recruitment	#NAME?
Student Recruitment / Marketing	#NAME?
School Meals / Lunch	#NAME?
Travel (Staff)	#NAME?
Fundraising	#NAME?
Other	#NAME?
TOTAL SCHOOL OPERATIONS	#NAME?

FACILITY OPERATION & MAINTENANCE

Insurance	#NAME?
Janitorial	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?
Repairs & Maintenance	#NAME?
Equipment / Furniture	#NAME?
Security	#NAME?
Utilities	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	#NAME?
-------------------------------	--------

TOTAL EXPENSES	#NAME?
-----------------------	--------

NET INCOME	#NAME?
-------------------	--------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	#NAME?

Quarter - 10/1 -

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Current Budget

ENROLLMENT - *School Districts Are Linked To Above Entries*

NYC CHANCELLOR'S OFFICE

#NAME?

-

#NAME?

ALL OTHER School Districts: (Count = 0)

#NAME?

TOTAL ENROLLMENT

#NAME?

REVENUE PER PUPIL

#NAME?

EXPENSES PER PUPIL

#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

12/31

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Variance

Contributions and Donations	#NAME?
Fundraising	#NAME?
Erate Reimbursement	#NAME?
Earnings on Investments	#NAME?
Interest Income	#NAME?
Food Service (Income from meals)	#NAME?
Text Book	#NAME?
OTHER	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?

TOTAL REVENUE

#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

12/31

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Variance

EXPENSES**ADMINISTRATIVE STAFF PERSONNEL COSTS**

Quarter 0

No. of Positions

Executive Management	#NAME?	#NAME?
Instructional Management	#NAME?	#NAME?
Deans, Directors & Coordinators	#NAME?	#NAME?
CFO / Director of Finance	#NAME?	#NAME?
Operation / Business Manager	#NAME?	#NAME?
Administrative Staff	#NAME?	#NAME?
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	#NAME?	#NAME?
Teachers - SPED	#NAME?	#NAME?
Substitute Teachers	#NAME?	#NAME?
Teaching Assistants	#NAME?	#NAME?
Specialty Teachers	#NAME?	#NAME?
Aides	#NAME?	#NAME?
Therapists & Counselors	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL INSTRUCTIONAL	#NAME?	#NAME?

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	#NAME?	#NAME?
Librarian	#NAME?	#NAME?
Custodian	#NAME?	#NAME?
Security	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?

SUBTOTAL PERSONNEL SERVICE COSTS

#NAME? #NAME?

PAYROLL TAXES AND BENEFITS

Payroll Taxes	#NAME?
Fringe / Employee Benefits	#NAME?
Retirement / Pension	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS	#NAME?

TOTAL PERSONNEL SERVICE COSTS

#NAME? #NAME?

CONTRACTED SERVICES

Accounting / Audit	#NAME?
--------------------	--------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

12/31

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Variance

Legal	#NAME?
Management Company Fee	#NAME?
Nurse Services	#NAME?
Food Service / School Lunch	#NAME?
Payroll Services	#NAME?
Special Ed Services	#NAME?
Titlement Services (i.e. Title I)	#NAME?
Other Purchased / Professional / Consulting	#NAME?
TOTAL CONTRACTED SERVICES	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

12/31

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Variance

SCHOOL OPERATIONS

Board Expenses	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?
Special Ed Supplies & Materials	#NAME?
Textbooks / Workbooks	#NAME?
Supplies & Materials other	#NAME?
Equipment / Furniture	#NAME?
Telephone	#NAME?
Technology	#NAME?
Student Testing & Assessment	#NAME?
Field Trips	#NAME?
Transportation (student)	#NAME?
Student Services - other	#NAME?
Office Expense	#NAME?
Staff Development	#NAME?
Staff Recruitment	#NAME?
Student Recruitment / Marketing	#NAME?
School Meals / Lunch	#NAME?
Travel (Staff)	#NAME?
Fundraising	#NAME?
Other	#NAME?
TOTAL SCHOOL OPERATIONS	#NAME?

FACILITY OPERATION & MAINTENANCE

Insurance	#NAME?
Janitorial	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?
Repairs & Maintenance	#NAME?
Equipment / Furniture	#NAME?
Security	#NAME?
Utilities	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	#NAME?
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TOTAL EXPENSES	#NAME?
-----------------------	---------------

NET INCOME	#NAME?
-------------------	---------------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-
3rd Q	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	
	Actual
Contributions and Donations	-
Fundraising	-
Erate Reimbursement	-
Earnings on Investments	-
Interest Income	-
Food Service (Income from meals)	-
Text Book	-
OTHER	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-
TOTAL REVENUE	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

	3rd Q
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	
	Actual

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

	Quarter 0 No. of Positions	
Executive Management	#NAME?	-
Instructional Management	#NAME?	-
Deans, Directors & Coordinators	#NAME?	-
CFO / Director of Finance	#NAME?	-
Operation / Business Manager	#NAME?	-
Administrative Staff	#NAME?	-
TOTAL ADMINISTRATIVE STAFF	#NAME?	-

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	#NAME?	-
Teachers - SPED	#NAME?	-
Substitute Teachers	#NAME?	-
Teaching Assistants	#NAME?	-
Specialty Teachers	#NAME?	-
Aides	#NAME?	-
Therapists & Counselors	#NAME?	-
Other	#NAME?	-
TOTAL INSTRUCTIONAL	#NAME?	-

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	#NAME?	-
Librarian	#NAME?	-
Custodian	#NAME?	-
Security	#NAME?	-
Other	#NAME?	-
TOTAL NON-INSTRUCTIONAL	#NAME?	-

SUBTOTAL PERSONNEL SERVICE COSTS

	#NAME?	-
--	--------	---

PAYROLL TAXES AND BENEFITS

Payroll Taxes		-
Fringe / Employee Benefits		-
Retirement / Pension		-
TOTAL PAYROLL TAXES AND BENEFITS		-

TOTAL PERSONNEL SERVICE COSTS

	#NAME?	-
--	--------	---

CONTRACTED SERVICES

Accounting / Audit		-
--------------------	--	---

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-
3rd Q	
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	
	Actual
Legal	-
Management Company Fee	-
Nurse Services	-
Food Service / School Lunch	-
Payroll Services	-
Special Ed Services	-
Titlement Services (i.e. Title I)	-
Other Purchased / Professional / Consulting	-
TOTAL CONTRACTED SERVICES	-

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

	3rd Q
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	
	Actual

SCHOOL OPERATIONS

Board Expenses	-
Classroom / Teaching Supplies & Materials	-
Special Ed Supplies & Materials	-
Textbooks / Workbooks	-
Supplies & Materials other	-
Equipment / Furniture	-
Telephone	-
Technology	-
Student Testing & Assessment	-
Field Trips	-
Transportation (student)	-
Student Services - other	-
Office Expense	-
Staff Development	-
Staff Recruitment	-
Student Recruitment / Marketing	-
School Meals / Lunch	-
Travel (Staff)	-
Fundraising	-
Other	-
TOTAL SCHOOL OPERATIONS	-

FACILITY OPERATION & MAINTENANCE

Insurance	-
Janitorial	-
Building and Land Rent / Lease / Facility Finance Interest	-
Repairs & Maintenance	-
Equipment / Furniture	-
Security	-
Utilities	-
TOTAL FACILITY OPERATION & MAINTENANCE	-

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	-
-------------------------------	---

TOTAL EXPENSES	-
-----------------------	---

NET INCOME	#NAME?
-------------------	--------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-
3rd Q	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	
Actual	

ENROLLMENT - *School Districts Are Linked To Above Entries*

NYC CHANCELLOR'S OFFICE	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
ALL OTHER School Districts: (Count = 0)	-
TOTAL ENROLLMENT	-
REVENUE PER PUPIL	-
EXPENSES PER PUPIL	-

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	#NAME?

Quarter - 1/1 -

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Current Budget

Contributions and Donations	#NAME?
Fundraising	#NAME?
Erate Reimbursement	#NAME?
Earnings on Investments	#NAME?
Interest Income	#NAME?
Food Service (Income from meals)	#NAME?
Text Book	#NAME?
OTHER	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?

TOTAL REVENUE	#NAME?
----------------------	---------------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	#NAME?

Quarter - 1/1 -

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Current Budget

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Quarter 0

No. of Positions

Executive Management	#NAME?	#NAME?
Instructional Management	#NAME?	#NAME?
Deans, Directors & Coordinators	#NAME?	#NAME?
CFO / Director of Finance	#NAME?	#NAME?
Operation / Business Manager	#NAME?	#NAME?
Administrative Staff	#NAME?	#NAME?
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	#NAME?	#NAME?
Teachers - SPED	#NAME?	#NAME?
Substitute Teachers	#NAME?	#NAME?
Teaching Assistants	#NAME?	#NAME?
Specialty Teachers	#NAME?	#NAME?
Aides	#NAME?	#NAME?
Therapists & Counselors	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL INSTRUCTIONAL	#NAME?	#NAME?

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	#NAME?	#NAME?
Librarian	#NAME?	#NAME?
Custodian	#NAME?	#NAME?
Security	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?

SUBTOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

PAYROLL TAXES AND BENEFITS

Payroll Taxes	#NAME?
Fringe / Employee Benefits	#NAME?
Retirement / Pension	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS	#NAME?

TOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

CONTRACTED SERVICES

Accounting / Audit	#NAME?
--------------------	--------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	#NAME?

Quarter - 1/1 -

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Current Budget

Legal	#NAME?
Management Company Fee	#NAME?
Nurse Services	#NAME?
Food Service / School Lunch	#NAME?
Payroll Services	#NAME?
Special Ed Services	#NAME?
Titlement Services (i.e. Title I)	#NAME?
Other Purchased / Professional / Consulting	#NAME?
TOTAL CONTRACTED SERVICES	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	#NAME?

Quarter - 1/1 -

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Current Budget

SCHOOL OPERATIONS

Board Expenses	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?
Special Ed Supplies & Materials	#NAME?
Textbooks / Workbooks	#NAME?
Supplies & Materials other	#NAME?
Equipment / Furniture	#NAME?
Telephone	#NAME?
Technology	#NAME?
Student Testing & Assessment	#NAME?
Field Trips	#NAME?
Transportation (student)	#NAME?
Student Services - other	#NAME?
Office Expense	#NAME?
Staff Development	#NAME?
Staff Recruitment	#NAME?
Student Recruitment / Marketing	#NAME?
School Meals / Lunch	#NAME?
Travel (Staff)	#NAME?
Fundraising	#NAME?
Other	#NAME?
TOTAL SCHOOL OPERATIONS	#NAME?

FACILITY OPERATION & MAINTENANCE

Insurance	#NAME?
Janitorial	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?
Repairs & Maintenance	#NAME?
Equipment / Furniture	#NAME?
Security	#NAME?
Utilities	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	#NAME?
-------------------------------	--------

TOTAL EXPENSES	#NAME?
-----------------------	--------

NET INCOME	#NAME?
-------------------	--------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	#NAME?

Quarter - 1/1 -

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**Current
Budget**

ENROLLMENT - *School Districts Are Linked To Above Entries*

NYC CHANCELLOR'S OFFICE

#NAME?

-

#NAME?

ALL OTHER School Districts: (Count = 0)

#NAME?

TOTAL ENROLLMENT

#NAME?

REVENUE PER PUPIL

#NAME?

EXPENSES PER PUPIL

#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

3/31

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Variance

Contributions and Donations	#NAME?
Fundraising	#NAME?
Erate Reimbursement	#NAME?
Earnings on Investments	#NAME?
Interest Income	#NAME?
Food Service (Income from meals)	#NAME?
Text Book	#NAME?
OTHER	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?

TOTAL REVENUE	#NAME?
----------------------	---------------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

3/31

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Variance

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Quarter 0

No. of Positions

Executive Management	#NAME?	#NAME?
Instructional Management	#NAME?	#NAME?
Deans, Directors & Coordinators	#NAME?	#NAME?
CFO / Director of Finance	#NAME?	#NAME?
Operation / Business Manager	#NAME?	#NAME?
Administrative Staff	#NAME?	#NAME?
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	#NAME?	#NAME?
Teachers - SPED	#NAME?	#NAME?
Substitute Teachers	#NAME?	#NAME?
Teaching Assistants	#NAME?	#NAME?
Specialty Teachers	#NAME?	#NAME?
Aides	#NAME?	#NAME?
Therapists & Counselors	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL INSTRUCTIONAL	#NAME?	#NAME?

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	#NAME?	#NAME?
Librarian	#NAME?	#NAME?
Custodian	#NAME?	#NAME?
Security	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?

SUBTOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

PAYROLL TAXES AND BENEFITS

Payroll Taxes	#NAME?
Fringe / Employee Benefits	#NAME?
Retirement / Pension	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS	#NAME?

TOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

CONTRACTED SERVICES

Accounting / Audit	#NAME?
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Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

3/31

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Variance

Legal	#NAME?
Management Company Fee	#NAME?
Nurse Services	#NAME?
Food Service / School Lunch	#NAME?
Payroll Services	#NAME?
Special Ed Services	#NAME?
Titlement Services (i.e. Title I)	#NAME?
Other Purchased / Professional / Consulting	#NAME?
TOTAL CONTRACTED SERVICES	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

3/31

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Variance

SCHOOL OPERATIONS

Board Expenses	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?
Special Ed Supplies & Materials	#NAME?
Textbooks / Workbooks	#NAME?
Supplies & Materials other	#NAME?
Equipment / Furniture	#NAME?
Telephone	#NAME?
Technology	#NAME?
Student Testing & Assessment	#NAME?
Field Trips	#NAME?
Transportation (student)	#NAME?
Student Services - other	#NAME?
Office Expense	#NAME?
Staff Development	#NAME?
Staff Recruitment	#NAME?
Student Recruitment / Marketing	#NAME?
School Meals / Lunch	#NAME?
Travel (Staff)	#NAME?
Fundraising	#NAME?
Other	#NAME?
TOTAL SCHOOL OPERATIONS	#NAME?

FACILITY OPERATION & MAINTENANCE

Insurance	#NAME?
Janitorial	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?
Repairs & Maintenance	#NAME?
Equipment / Furniture	#NAME?
Security	#NAME?
Utilities	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	#NAME?
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TOTAL EXPENSES	#NAME?
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NET INCOME	#NAME?
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Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

3/31

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Variance

ENROLLMENT - *School Districts Are Linked To Above Entries*

NYC CHANCELLOR'S OFFICE

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ALL OTHER School Districts: (Count = 0)

TOTAL ENROLLMENT

-

REVENUE PER PUPIL

#NAME?

EXPENSES PER PUPIL

#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-
4th C	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	
	Actual
Contributions and Donations	-
Fundraising	-
Erate Reimbursement	-
Earnings on Investments	-
Interest Income	-
Food Service (Income from meals)	-
Text Book	-
OTHER	-
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	-
TOTAL REVENUE	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

	4th C
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

	Quarter 0 No. of Positions	
Executive Management	#NAME?	-
Instructional Management	#NAME?	-
Deans, Directors & Coordinators	#NAME?	-
CFO / Director of Finance	#NAME?	-
Operation / Business Manager	#NAME?	-
Administrative Staff	#NAME?	-
TOTAL ADMINISTRATIVE STAFF	#NAME?	-

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	#NAME?	-
Teachers - SPED	#NAME?	-
Substitute Teachers	#NAME?	-
Teaching Assistants	#NAME?	-
Specialty Teachers	#NAME?	-
Aides	#NAME?	-
Therapists & Counselors	#NAME?	-
Other	#NAME?	-
TOTAL INSTRUCTIONAL	#NAME?	-

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	#NAME?	-
Librarian	#NAME?	-
Custodian	#NAME?	-
Security	#NAME?	-
Other	#NAME?	-
TOTAL NON-INSTRUCTIONAL	#NAME?	-

SUBTOTAL PERSONNEL SERVICE COSTS

#NAME?	-
--------	---

PAYROLL TAXES AND BENEFITS

Payroll Taxes	-
Fringe / Employee Benefits	-
Retirement / Pension	-
TOTAL PAYROLL TAXES AND BENEFITS	-

TOTAL PERSONNEL SERVICE COSTS

#NAME?	-
--------	---

CONTRACTED SERVICES

Accounting / Audit	-
--------------------	---

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-
4th C	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	
	Actual
Legal	-
Management Company Fee	-
Nurse Services	-
Food Service / School Lunch	-
Payroll Services	-
Special Ed Services	-
Titlement Services (i.e. Title I)	-
Other Purchased / Professional / Consulting	-
TOTAL CONTRACTED SERVICES	-

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

	4th C
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	
	Actual

SCHOOL OPERATIONS

Board Expenses	-
Classroom / Teaching Supplies & Materials	-
Special Ed Supplies & Materials	-
Textbooks / Workbooks	-
Supplies & Materials other	-
Equipment / Furniture	-
Telephone	-
Technology	-
Student Testing & Assessment	-
Field Trips	-
Transportation (student)	-
Student Services - other	-
Office Expense	-
Staff Development	-
Staff Recruitment	-
Student Recruitment / Marketing	-
School Meals / Lunch	-
Travel (Staff)	-
Fundraising	-
Other	-
TOTAL SCHOOL OPERATIONS	-

FACILITY OPERATION & MAINTENANCE

Insurance	-
Janitorial	-
Building and Land Rent / Lease / Facility Finance Interest	-
Repairs & Maintenance	-
Equipment / Furniture	-
Security	-
Utilities	-
TOTAL FACILITY OPERATION & MAINTENANCE	-

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	-
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TOTAL EXPENSES	-
-----------------------	---

NET INCOME	#NAME?
-------------------	--------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

	4th C
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	
	Actual

ENROLLMENT - *School Districts Are Linked To Above Entries*

NYC CHANCELLOR'S OFFICE	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
ALL OTHER School Districts: (Count = 0)	-
TOTAL ENROLLMENT	-
REVENUE PER PUPIL	-
EXPENSES PER PUPIL	-

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	#NAME?

Quarter - 4/1 -

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Current Budget

REVENUE

REVENUES FROM STATE SOURCES

Per Pupil Revenue

CY Per Pupil Rate

NYC CHANCELLOR'S OFFICE

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#NAME?

#N/A

#NAME?

ALL OTHER School Districts: (Count = 0)

TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)

Special Education Revenue

Grants

Stimulus

DYCD (Department of Youth and Community Development)

Other

Other

TOTAL REVENUE FROM STATE SOURCES

REVENUE FROM FEDERAL FUNDING

IDEA Special Needs

Title I

Title Funding - Other

School Food Service (Free Lunch)

Grants

Charter School Program (CSP) Planning & Implementation

Other

Other

TOTAL REVENUE FROM FEDERAL SOURCES

LOCAL and OTHER REVENUE

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	#NAME?

Quarter - 4/1 -

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Current Budget

Contributions and Donations	#NAME?
Fundraising	#NAME?
Erate Reimbursement	#NAME?
Earnings on Investments	#NAME?
Interest Income	#NAME?
Food Service (Income from meals)	#NAME?
Text Book	#NAME?
OTHER	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?

TOTAL REVENUE	#NAME?
----------------------	---------------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	#NAME?

Quarter - 4/1 -

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Current Budget

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Quarter 0

No. of Positions

Executive Management	#NAME?	#NAME?
Instructional Management	#NAME?	#NAME?
Deans, Directors & Coordinators	#NAME?	#NAME?
CFO / Director of Finance	#NAME?	#NAME?
Operation / Business Manager	#NAME?	#NAME?
Administrative Staff	#NAME?	#NAME?
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	#NAME?	#NAME?
Teachers - SPED	#NAME?	#NAME?
Substitute Teachers	#NAME?	#NAME?
Teaching Assistants	#NAME?	#NAME?
Specialty Teachers	#NAME?	#NAME?
Aides	#NAME?	#NAME?
Therapists & Counselors	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL INSTRUCTIONAL	#NAME?	#NAME?

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	#NAME?	#NAME?
Librarian	#NAME?	#NAME?
Custodian	#NAME?	#NAME?
Security	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?

SUBTOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

PAYROLL TAXES AND BENEFITS

Payroll Taxes	#NAME?
Fringe / Employee Benefits	#NAME?
Retirement / Pension	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS	#NAME?

TOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

CONTRACTED SERVICES

Accounting / Audit	#NAME?
--------------------	--------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	#NAME?

Quarter - 4/1 -

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Current Budget

Legal	#NAME?
Management Company Fee	#NAME?
Nurse Services	#NAME?
Food Service / School Lunch	#NAME?
Payroll Services	#NAME?
Special Ed Services	#NAME?
Titlement Services (i.e. Title I)	#NAME?
Other Purchased / Professional / Consulting	#NAME?
TOTAL CONTRACTED SERVICES	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	#NAME?

Quarter - 4/1 -

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Current Budget

SCHOOL OPERATIONS

Board Expenses	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?
Special Ed Supplies & Materials	#NAME?
Textbooks / Workbooks	#NAME?
Supplies & Materials other	#NAME?
Equipment / Furniture	#NAME?
Telephone	#NAME?
Technology	#NAME?
Student Testing & Assessment	#NAME?
Field Trips	#NAME?
Transportation (student)	#NAME?
Student Services - other	#NAME?
Office Expense	#NAME?
Staff Development	#NAME?
Staff Recruitment	#NAME?
Student Recruitment / Marketing	#NAME?
School Meals / Lunch	#NAME?
Travel (Staff)	#NAME?
Fundraising	#NAME?
Other	#NAME?
TOTAL SCHOOL OPERATIONS	#NAME?

FACILITY OPERATION & MAINTENANCE

Insurance	#NAME?
Janitorial	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?
Repairs & Maintenance	#NAME?
Equipment / Furniture	#NAME?
Security	#NAME?
Utilities	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	#NAME?
-------------------------------	---------------

TOTAL EXPENSES	#NAME?
-----------------------	---------------

NET INCOME	#NAME?
-------------------	---------------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	#NAME?

Quarter - 4/1 -

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**Current
Budget**

ENROLLMENT - *School Districts Are Linked To Above Entries*

NYC CHANCELLOR'S OFFICE

#NAME?

-

#NAME?

ALL OTHER School Districts: (Count = 0)

#NAME?

TOTAL ENROLLMENT

#NAME?

REVENUE PER PUPIL

#NAME?

EXPENSES PER PUPIL

#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

6/30

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Variance

Contributions and Donations	#NAME?
Fundraising	#NAME?
Erate Reimbursement	#NAME?
Earnings on Investments	#NAME?
Interest Income	#NAME?
Food Service (Income from meals)	#NAME?
Text Book	#NAME?
OTHER	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?

TOTAL REVENUE	#NAME?
----------------------	---------------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-
	6/30
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	
	Variance

EXPENSES	Quarter 0	
	No. of Positions	
ADMINISTRATIVE STAFF PERSONNEL COSTS		
Executive Management	#NAME?	#NAME?
Instructional Management	#NAME?	#NAME?
Deans, Directors & Coordinators	#NAME?	#NAME?
CFO / Director of Finance	#NAME?	#NAME?
Operation / Business Manager	#NAME?	#NAME?
Administrative Staff	#NAME?	#NAME?
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?
INSTRUCTIONAL PERSONNEL COSTS		
Teachers - Regular	#NAME?	#NAME?
Teachers - SPED	#NAME?	#NAME?
Substitute Teachers	#NAME?	#NAME?
Teaching Assistants	#NAME?	#NAME?
Specialty Teachers	#NAME?	#NAME?
Aides	#NAME?	#NAME?
Therapists & Counselors	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL INSTRUCTIONAL	#NAME?	#NAME?
NON-INSTRUCTIONAL PERSONNEL COSTS		
Nurse	#NAME?	#NAME?
Librarian	#NAME?	#NAME?
Custodian	#NAME?	#NAME?
Security	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?
SUBTOTAL PERSONNEL SERVICE COSTS	#NAME?	#NAME?
PAYROLL TAXES AND BENEFITS		
Payroll Taxes		#NAME?
Fringe / Employee Benefits		#NAME?
Retirement / Pension		#NAME?
TOTAL PAYROLL TAXES AND BENEFITS		#NAME?
TOTAL PERSONNEL SERVICE COSTS	#NAME?	#NAME?
CONTRACTED SERVICES		
Accounting / Audit		#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

6/30

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Variance

Legal	#NAME?
Management Company Fee	#NAME?
Nurse Services	#NAME?
Food Service / School Lunch	#NAME?
Payroll Services	#NAME?
Special Ed Services	#NAME?
Titlement Services (i.e. Title I)	#NAME?
Other Purchased / Professional / Consulting	#NAME?
TOTAL CONTRACTED SERVICES	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-
	6/30
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	
	Variance
SCHOOL OPERATIONS	
Board Expenses	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?
Special Ed Supplies & Materials	#NAME?
Textbooks / Workbooks	#NAME?
Supplies & Materials other	#NAME?
Equipment / Furniture	#NAME?
Telephone	#NAME?
Technology	#NAME?
Student Testing & Assessment	#NAME?
Field Trips	#NAME?
Transportation (student)	#NAME?
Student Services - other	#NAME?
Office Expense	#NAME?
Staff Development	#NAME?
Staff Recruitment	#NAME?
Student Recruitment / Marketing	#NAME?
School Meals / Lunch	#NAME?
Travel (Staff)	#NAME?
Fundraising	#NAME?
Other	#NAME?
TOTAL SCHOOL OPERATIONS	#NAME?
FACILITY OPERATION & MAINTENANCE	
Insurance	#NAME?
Janitorial	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?
Repairs & Maintenance	#NAME?
Equipment / Furniture	#NAME?
Security	#NAME?
Utilities	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?
DEPRECIATION & AMORTIZATION	#NAME?
RESERVES / CONTINGENCY	#NAME?
TOTAL EXPENSES	#NAME?
NET INCOME	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

6/30

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Variance

ENROLLMENT - *School Districts Are Linked To Above Entries*

NYC CHANCELLOR'S OFFICE

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-

ALL OTHER School Districts: (Count = 0)

TOTAL ENROLLMENT	-
REVENUE PER PUPIL	#NAME?
EXPENSES PER PUPIL	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	
	Actual
Contributions and Donations	#NAME?
Fundraising	#NAME?
Erate Reimbursement	#NAME?
Earnings on Investments	#NAME?
Interest Income	#NAME?
Food Service (Income from meals)	#NAME?
Text Book	#NAME?
OTHER	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?
TOTAL REVENUE	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Actual

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Quarter 0

No. of Positions

Executive Management	#NAME?	#NAME?
Instructional Management	#NAME?	#NAME?
Deans, Directors & Coordinators	#NAME?	#NAME?
CFO / Director of Finance	#NAME?	#NAME?
Operation / Business Manager	#NAME?	#NAME?
Administrative Staff	#NAME?	#NAME?
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	#NAME?	#NAME?
Teachers - SPED	#NAME?	#NAME?
Substitute Teachers	#NAME?	#NAME?
Teaching Assistants	#NAME?	#NAME?
Specialty Teachers	#NAME?	#NAME?
Aides	#NAME?	#NAME?
Therapists & Counselors	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL INSTRUCTIONAL	#NAME?	#NAME?

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	#NAME?	#NAME?
Librarian	#NAME?	#NAME?
Custodian	#NAME?	#NAME?
Security	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?

SUBTOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
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PAYROLL TAXES AND BENEFITS

Payroll Taxes	#NAME?
Fringe / Employee Benefits	#NAME?
Retirement / Pension	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS	#NAME?

TOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

CONTRACTED SERVICES

Accounting / Audit	#NAME?
--------------------	--------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Actual

Legal	#NAME?
Management Company Fee	#NAME?
Nurse Services	#NAME?
Food Service / School Lunch	#NAME?
Payroll Services	#NAME?
Special Ed Services	#NAME?
Titlement Services (i.e. Title I)	#NAME?
Other Purchased / Professional / Consulting	#NAME?
TOTAL CONTRACTED SERVICES	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Actual

SCHOOL OPERATIONS

Board Expenses	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?
Special Ed Supplies & Materials	#NAME?
Textbooks / Workbooks	#NAME?
Supplies & Materials other	#NAME?
Equipment / Furniture	#NAME?
Telephone	#NAME?
Technology	#NAME?
Student Testing & Assessment	#NAME?
Field Trips	#NAME?
Transportation (student)	#NAME?
Student Services - other	#NAME?
Office Expense	#NAME?
Staff Development	#NAME?
Staff Recruitment	#NAME?
Student Recruitment / Marketing	#NAME?
School Meals / Lunch	#NAME?
Travel (Staff)	#NAME?
Fundraising	#NAME?
Other	#NAME?
TOTAL SCHOOL OPERATIONS	#NAME?

FACILITY OPERATION & MAINTENANCE

Insurance	#NAME?
Janitorial	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?
Repairs & Maintenance	#NAME?
Equipment / Furniture	#NAME?
Security	#NAME?
Utilities	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	#NAME?
-------------------------------	--------

TOTAL EXPENSES	#NAME?
-----------------------	--------

NET INCOME	#NAME?
-------------------	--------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Actual

ENROLLMENT - *School Districts Are Linked To Above Entries*	* Enrollment
NYC CHANCELLOR'S OFFICE	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
ALL OTHER School Districts: (Count = 0)	-
TOTAL ENROLLMENT	-
REVENUE PER PUPIL	-
EXPENSES PER PUPIL	-

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Current Budget (Current Quarter)
---	---

Contributions and Donations	#NAME?
Fundraising	#NAME?
Erate Reimbursement	#NAME?
Earnings on Investments	#NAME?
Interest Income	#NAME?
Food Service (Income from meals)	#NAME?
Text Book	#NAME?
OTHER	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?

TOTAL REVENUE	#NAME?
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Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Current Budget (Current Quarter)
---	---

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

	Quarter 0 No. of Positions	
Executive Management	#NAME?	#NAME?
Instructional Management	#NAME?	#NAME?
Deans, Directors & Coordinators	#NAME?	#NAME?
CFO / Director of Finance	#NAME?	#NAME?
Operation / Business Manager	#NAME?	#NAME?
Administrative Staff	#NAME?	#NAME?
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	#NAME?	#NAME?
Teachers - SPED	#NAME?	#NAME?
Substitute Teachers	#NAME?	#NAME?
Teaching Assistants	#NAME?	#NAME?
Specialty Teachers	#NAME?	#NAME?
Aides	#NAME?	#NAME?
Therapists & Counselors	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL INSTRUCTIONAL	#NAME?	#NAME?

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	#NAME?	#NAME?
Librarian	#NAME?	#NAME?
Custodian	#NAME?	#NAME?
Security	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?

SUBTOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

PAYROLL TAXES AND BENEFITS

Payroll Taxes	#NAME?
Fringe / Employee Benefits	#NAME?
Retirement / Pension	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS	#NAME?

TOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

CONTRACTED SERVICES

Accounting / Audit	#NAME?
--------------------	--------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Current Budget (Current Quarter)
---	---

Legal	#NAME?
Management Company Fee	#NAME?
Nurse Services	#NAME?
Food Service / School Lunch	#NAME?
Payroll Services	#NAME?
Special Ed Services	#NAME?
Titlement Services (i.e. Title I)	#NAME?
Other Purchased / Professional / Consulting	#NAME?
TOTAL CONTRACTED SERVICES	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Current Budget (Current Quarter)
---	---

SCHOOL OPERATIONS

Board Expenses	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?
Special Ed Supplies & Materials	#NAME?
Textbooks / Workbooks	#NAME?
Supplies & Materials other	#NAME?
Equipment / Furniture	#NAME?
Telephone	#NAME?
Technology	#NAME?
Student Testing & Assessment	#NAME?
Field Trips	#NAME?
Transportation (student)	#NAME?
Student Services - other	#NAME?
Office Expense	#NAME?
Staff Development	#NAME?
Staff Recruitment	#NAME?
Student Recruitment / Marketing	#NAME?
School Meals / Lunch	#NAME?
Travel (Staff)	#NAME?
Fundraising	#NAME?
Other	#NAME?
TOTAL SCHOOL OPERATIONS	#NAME?

FACILITY OPERATION & MAINTENANCE

Insurance	#NAME?
Janitorial	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?
Repairs & Maintenance	#NAME?
Equipment / Furniture	#NAME?
Security	#NAME?
Utilities	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	#NAME?
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TOTAL EXPENSES	#NAME?
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NET INCOME	#NAME?
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Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Current Budget (Current Quarter)
---	---

ENROLLMENT - *School Districts Are Linked To Above Entries*	Data Based c
NYC CHANCELLOR'S OFFICE	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
ALL OTHER School Districts: (Count = 0)	-
TOTAL ENROLLMENT	<u>-</u>
REVENUE PER PUPIL	<u>-</u>
EXPENSES PER PUPIL	<u>-</u>

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-
<hr/>	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Current Budget
Contributions and Donations	#NAME?
Fundraising	#NAME?
Erate Reimbursement	#NAME?
Earnings on Investments	#NAME?
Interest Income	#NAME?
Food Service (Income from meals)	#NAME?
Text Book	#NAME?
OTHER	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?
TOTAL REVENUE	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Current Budget
---	----------------------------------

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

	Quarter 0 No. of Positions	
Executive Management	#NAME?	#NAME?
Instructional Management	#NAME?	#NAME?
Deans, Directors & Coordinators	#NAME?	#NAME?
CFO / Director of Finance	#NAME?	#NAME?
Operation / Business Manager	#NAME?	#NAME?
Administrative Staff	#NAME?	#NAME?
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	#NAME?	#NAME?
Teachers - SPED	#NAME?	#NAME?
Substitute Teachers	#NAME?	#NAME?
Teaching Assistants	#NAME?	#NAME?
Specialty Teachers	#NAME?	#NAME?
Aides	#NAME?	#NAME?
Therapists & Counselors	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL INSTRUCTIONAL	#NAME?	#NAME?

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	#NAME?	#NAME?
Librarian	#NAME?	#NAME?
Custodian	#NAME?	#NAME?
Security	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?

SUBTOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
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PAYROLL TAXES AND BENEFITS

Payroll Taxes	#NAME?
Fringe / Employee Benefits	#NAME?
Retirement / Pension	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS	#NAME?

TOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
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CONTRACTED SERVICES

Accounting / Audit	#NAME?
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Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Current Budget
---	----------------------------------

Legal	#NAME?
Management Company Fee	#NAME?
Nurse Services	#NAME?
Food Service / School Lunch	#NAME?
Payroll Services	#NAME?
Special Ed Services	#NAME?
Titlement Services (i.e. Title I)	#NAME?
Other Purchased / Professional / Consulting	#NAME?
TOTAL CONTRACTED SERVICES	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Current Budget
---	----------------------------------

SCHOOL OPERATIONS

Board Expenses	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?
Special Ed Supplies & Materials	#NAME?
Textbooks / Workbooks	#NAME?
Supplies & Materials other	#NAME?
Equipment / Furniture	#NAME?
Telephone	#NAME?
Technology	#NAME?
Student Testing & Assessment	#NAME?
Field Trips	#NAME?
Transportation (student)	#NAME?
Student Services - other	#NAME?
Office Expense	#NAME?
Staff Development	#NAME?
Staff Recruitment	#NAME?
Student Recruitment / Marketing	#NAME?
School Meals / Lunch	#NAME?
Travel (Staff)	#NAME?
Fundraising	#NAME?
Other	#NAME?
TOTAL SCHOOL OPERATIONS	#NAME?

FACILITY OPERATION & MAINTENANCE

Insurance	#NAME?
Janitorial	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?
Repairs & Maintenance	#NAME?
Equipment / Furniture	#NAME?
Security	#NAME?
Utilities	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	#NAME?
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TOTAL EXPENSES	#NAME?
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NET INCOME	#NAME?
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Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Current Budget
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ENROLLMENT - *School Districts Are Linked To Above Entries*	on Last Actual
NYC CHANCELLOR'S OFFICE	-
-	-
-	-
-	-
-	-
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-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
ALL OTHER School Districts: (Count = 0)	-
TOTAL ENROLLMENT	<u>-</u>
REVENUE PER PUPIL	<u>-</u>
EXPENSES PER PUPIL	<u>-</u>

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**Current
Budget - TY**

Contributions and Donations	#NAME?
Fundraising	#NAME?
Erate Reimbursement	#NAME?
Earnings on Investments	#NAME?
Interest Income	#NAME?
Food Service (Income from meals)	#NAME?
Text Book	#NAME?
OTHER	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?
TOTAL REVENUE	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Current Budget - TY

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Quarter 0

No. of Positions

Executive Management	#NAME?	#NAME?
Instructional Management	#NAME?	#NAME?
Deans, Directors & Coordinators	#NAME?	#NAME?
CFO / Director of Finance	#NAME?	#NAME?
Operation / Business Manager	#NAME?	#NAME?
Administrative Staff	#NAME?	#NAME?
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	#NAME?	#NAME?
Teachers - SPED	#NAME?	#NAME?
Substitute Teachers	#NAME?	#NAME?
Teaching Assistants	#NAME?	#NAME?
Specialty Teachers	#NAME?	#NAME?
Aides	#NAME?	#NAME?
Therapists & Counselors	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL INSTRUCTIONAL	#NAME?	#NAME?

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	#NAME?	#NAME?
Librarian	#NAME?	#NAME?
Custodian	#NAME?	#NAME?
Security	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?

SUBTOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

PAYROLL TAXES AND BENEFITS

Payroll Taxes	#NAME?
Fringe / Employee Benefits	#NAME?
Retirement / Pension	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS	#NAME?

TOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

CONTRACTED SERVICES

Accounting / Audit	#NAME?
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Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**Current
Budget - TY**

Legal	#NAME?
Management Company Fee	#NAME?
Nurse Services	#NAME?
Food Service / School Lunch	#NAME?
Payroll Services	#NAME?
Special Ed Services	#NAME?
Titlement Services (i.e. Title I)	#NAME?
Other Purchased / Professional / Consulting	#NAME?
TOTAL CONTRACTED SERVICES	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Current Budget - TY

SCHOOL OPERATIONS

Board Expenses	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?
Special Ed Supplies & Materials	#NAME?
Textbooks / Workbooks	#NAME?
Supplies & Materials other	#NAME?
Equipment / Furniture	#NAME?
Telephone	#NAME?
Technology	#NAME?
Student Testing & Assessment	#NAME?
Field Trips	#NAME?
Transportation (student)	#NAME?
Student Services - other	#NAME?
Office Expense	#NAME?
Staff Development	#NAME?
Staff Recruitment	#NAME?
Student Recruitment / Marketing	#NAME?
School Meals / Lunch	#NAME?
Travel (Staff)	#NAME?
Fundraising	#NAME?
Other	#NAME?
TOTAL SCHOOL OPERATIONS	#NAME?

FACILITY OPERATION & MAINTENANCE

Insurance	#NAME?
Janitorial	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?
Repairs & Maintenance	#NAME?
Equipment / Furniture	#NAME?
Security	#NAME?
Utilities	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	#NAME?
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TOTAL EXPENSES	#NAME?
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NET INCOME	#NAME?
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Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**Current
Budget - TY**

ENROLLMENT - *School Districts Are Linked To Above Entries*	I Quarter Con
NYC CHANCELLOR'S OFFICE	
-	
-	
-	
-	
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-	
-	
-	
-	
-	
-	
-	
ALL OTHER School Districts: (Count = 0)	
TOTAL ENROLLMENT	
REVENUE PER PUPIL	
EXPENSES PER PUPIL	

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	
TOTALS	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Current Budget TY
Contributions and Donations	#NAME?
Fundraising	#NAME?
Erate Reimbursement	#NAME?
Earnings on Investments	#NAME?
Interest Income	#NAME?
Food Service (Income from meals)	#NAME?
Text Book	#NAME?
OTHER	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?
TOTAL REVENUE	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	

TOTALS

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Actual vs. Current Budget TY

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Quarter 0

No. of Positions

Executive Management	#NAME?	#NAME?
Instructional Management	#NAME?	#NAME?
Deans, Directors & Coordinators	#NAME?	#NAME?
CFO / Director of Finance	#NAME?	#NAME?
Operation / Business Manager	#NAME?	#NAME?
Administrative Staff	#NAME?	#NAME?
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	#NAME?	#NAME?
Teachers - SPED	#NAME?	#NAME?
Substitute Teachers	#NAME?	#NAME?
Teaching Assistants	#NAME?	#NAME?
Specialty Teachers	#NAME?	#NAME?
Aides	#NAME?	#NAME?
Therapists & Counselors	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL INSTRUCTIONAL	#NAME?	#NAME?

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	#NAME?	#NAME?
Librarian	#NAME?	#NAME?
Custodian	#NAME?	#NAME?
Security	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?

SUBTOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

PAYROLL TAXES AND BENEFITS

Payroll Taxes	#NAME?
Fringe / Employee Benefits	#NAME?
Retirement / Pension	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS	#NAME?

TOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

CONTRACTED SERVICES

Accounting / Audit	#NAME?
--------------------	--------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	
TOTALS	
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	<p>Actual vs. Current Budget TY</p>
Legal	#NAME?
Management Company Fee	#NAME?
Nurse Services	#NAME?
Food Service / School Lunch	#NAME?
Payroll Services	#NAME?
Special Ed Services	#NAME?
Titlement Services (i.e. Title I)	#NAME?
Other Purchased / Professional / Consulting	#NAME?
TOTAL CONTRACTED SERVICES	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	

TOTALS

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Actual vs. Current Budget TY

SCHOOL OPERATIONS

Board Expenses	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?
Special Ed Supplies & Materials	#NAME?
Textbooks / Workbooks	#NAME?
Supplies & Materials other	#NAME?
Equipment / Furniture	#NAME?
Telephone	#NAME?
Technology	#NAME?
Student Testing & Assessment	#NAME?
Field Trips	#NAME?
Transportation (student)	#NAME?
Student Services - other	#NAME?
Office Expense	#NAME?
Staff Development	#NAME?
Staff Recruitment	#NAME?
Student Recruitment / Marketing	#NAME?
School Meals / Lunch	#NAME?
Travel (Staff)	#NAME?
Fundraising	#NAME?
Other	#NAME?
TOTAL SCHOOL OPERATIONS	#NAME?

FACILITY OPERATION & MAINTENANCE

Insurance	#NAME?
Janitorial	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?
Repairs & Maintenance	#NAME?
Equipment / Furniture	#NAME?
Security	#NAME?
Utilities	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	#NAME?
-------------------------------	---------------

TOTAL EXPENSES	#NAME?
-----------------------	---------------

NET INCOME	#NAME?
-------------------	---------------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	

TOTALS

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**Actual
vs.
Current
Budget TY**

ENROLLMENT - *School Districts Are Linked To Above Entries*

Completed

NYC CHANCELLOR'S OFFICE

-
-
-
-
-
-
-
-
-
-
-
-
-
-
-

ALL OTHER School Districts: (Count = 0)

TOTAL ENROLLMENT

REVENUE PER PUPIL

EXPENSES PER PUPIL

**ER CHARTER
get / Opera
2015-16**

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

AND VARIAN

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**Original
Budget
(Current
Quarter)**

Contributions and Donations	#NAME?
Fundraising	#NAME?
Erate Reimbursement	#NAME?
Earnings on Investments	#NAME?
Interest Income	#NAME?
Food Service (Income from meals)	#NAME?
Text Book	#NAME?
OTHER	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?

TOTAL REVENUE	#NAME?
----------------------	---------------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

AND VARIAN

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**Original
Budget
(Current
Quarter)**

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Quarter 0

No. of Positions

Executive Management	#NAME?	#NAME?
Instructional Management	#NAME?	#NAME?
Deans, Directors & Coordinators	#NAME?	#NAME?
CFO / Director of Finance	#NAME?	#NAME?
Operation / Business Manager	#NAME?	#NAME?
Administrative Staff	#NAME?	#NAME?
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	#NAME?	#NAME?
Teachers - SPED	#NAME?	#NAME?
Substitute Teachers	#NAME?	#NAME?
Teaching Assistants	#NAME?	#NAME?
Specialty Teachers	#NAME?	#NAME?
Aides	#NAME?	#NAME?
Therapists & Counselors	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL INSTRUCTIONAL	#NAME?	#NAME?

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	#NAME?	#NAME?
Librarian	#NAME?	#NAME?
Custodian	#NAME?	#NAME?
Security	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?

SUBTOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

PAYROLL TAXES AND BENEFITS

Payroll Taxes	#NAME?
Fringe / Employee Benefits	#NAME?
Retirement / Pension	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS	#NAME?

TOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

CONTRACTED SERVICES

Accounting / Audit	#NAME?
--------------------	--------

**ER CHARTER
get / Opera
2015-16**

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

AND VARIAN

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**Original
Budget
(Current
Quarter)**

Legal	#NAME?
Management Company Fee	#NAME?
Nurse Services	#NAME?
Food Service / School Lunch	#NAME?
Payroll Services	#NAME?
Special Ed Services	#NAME?
Titlement Services (i.e. Title I)	#NAME?
Other Purchased / Professional / Consulting	#NAME?
TOTAL CONTRACTED SERVICES	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

AND VARIAN

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Original Budget (Current Quarter)

SCHOOL OPERATIONS

Board Expenses	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?
Special Ed Supplies & Materials	#NAME?
Textbooks / Workbooks	#NAME?
Supplies & Materials other	#NAME?
Equipment / Furniture	#NAME?
Telephone	#NAME?
Technology	#NAME?
Student Testing & Assessment	#NAME?
Field Trips	#NAME?
Transportation (student)	#NAME?
Student Services - other	#NAME?
Office Expense	#NAME?
Staff Development	#NAME?
Staff Recruitment	#NAME?
Student Recruitment / Marketing	#NAME?
School Meals / Lunch	#NAME?
Travel (Staff)	#NAME?
Fundraising	#NAME?
Other	#NAME?
TOTAL SCHOOL OPERATIONS	#NAME?

FACILITY OPERATION & MAINTENANCE

Insurance	#NAME?
Janitorial	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?
Repairs & Maintenance	#NAME?
Equipment / Furniture	#NAME?
Security	#NAME?
Utilities	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	#NAME?
-------------------------------	--------

TOTAL EXPENSES	#NAME?
-----------------------	--------

NET INCOME	#NAME?
-------------------	--------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

CE ANALYSIS

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Actual
 vs.
 Original
 Budget

Contributions and Donations	#NAME?
Fundraising	#NAME?
Erate Reimbursement	#NAME?
Earnings on Investments	#NAME?
Interest Income	#NAME?
Food Service (Income from meals)	#NAME?
Text Book	#NAME?
OTHER	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?

TOTAL REVENUE	#NAME?
----------------------	---------------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

CE ANALYSIS

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Actual
 vs.
 Original
 Budget

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

Quarter 0

No. of Positions

Executive Management	#NAME?	#NAME?
Instructional Management	#NAME?	#NAME?
Deans, Directors & Coordinators	#NAME?	#NAME?
CFO / Director of Finance	#NAME?	#NAME?
Operation / Business Manager	#NAME?	#NAME?
Administrative Staff	#NAME?	#NAME?
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	#NAME?	#NAME?
Teachers - SPED	#NAME?	#NAME?
Substitute Teachers	#NAME?	#NAME?
Teaching Assistants	#NAME?	#NAME?
Specialty Teachers	#NAME?	#NAME?
Aides	#NAME?	#NAME?
Therapists & Counselors	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL INSTRUCTIONAL	#NAME?	#NAME?

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	#NAME?	#NAME?
Librarian	#NAME?	#NAME?
Custodian	#NAME?	#NAME?
Security	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?

SUBTOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

PAYROLL TAXES AND BENEFITS

Payroll Taxes	#NAME?
Fringe / Employee Benefits	#NAME?
Retirement / Pension	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS	#NAME?

TOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

CONTRACTED SERVICES

Accounting / Audit	#NAME?
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**ER SCHOOL
ing Plan
5**

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

CE ANALYSIS

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**Actual
vs.
Original
Budget**

Legal	#NAME?
Management Company Fee	#NAME?
Nurse Services	#NAME?
Food Service / School Lunch	#NAME?
Payroll Services	#NAME?
Special Ed Services	#NAME?
Titlement Services (i.e. Title I)	#NAME?
Other Purchased / Professional / Consulting	#NAME?
TOTAL CONTRACTED SERVICES	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

CE ANALYSIS:

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

Actual
 vs.
 Original
 Budget

SCHOOL OPERATIONS

Board Expenses	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?
Special Ed Supplies & Materials	#NAME?
Textbooks / Workbooks	#NAME?
Supplies & Materials other	#NAME?
Equipment / Furniture	#NAME?
Telephone	#NAME?
Technology	#NAME?
Student Testing & Assessment	#NAME?
Field Trips	#NAME?
Transportation (student)	#NAME?
Student Services - other	#NAME?
Office Expense	#NAME?
Staff Development	#NAME?
Staff Recruitment	#NAME?
Student Recruitment / Marketing	#NAME?
School Meals / Lunch	#NAME?
Travel (Staff)	#NAME?
Fundraising	#NAME?
Other	#NAME?
TOTAL SCHOOL OPERATIONS	#NAME?

FACILITY OPERATION & MAINTENANCE

Insurance	#NAME?
Janitorial	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?
Repairs & Maintenance	#NAME?
Equipment / Furniture	#NAME?
Security	#NAME?
Utilities	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	#NAME?
------------------------	--------

TOTAL EXPENSES	#NAME?
-----------------------	--------

NET INCOME	#NAME?
-------------------	--------

Total Revenue	#NAME?
Total Expenses	3,708,898
Net Income	#NAME?
Actual Student Enrollment	

S

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**Original
Budget - TY**

Contributions and Donations	40,371
Fundraising	-
Erate Reimbursement	15,724
Earnings on Investments	-
Interest Income	362
Food Service (Income from meals)	-
Text Book	19,826
OTHER	6,765
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	83,048

TOTAL REVENUE

#NAME?

Total Revenue	#NAME?
Total Expenses	3,708,898
Net Income	#NAME?
Actual Student Enrollment	

S

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**Original
Budget - TY**

EXPENSES**ADMINISTRATIVE STAFF PERSONNEL COSTS**

	Quarter 0 No. of Positions	
Executive Management	#NAME?	-
Instructional Management	#NAME?	130,000
Deans, Directors & Coordinators	#NAME?	185,436
CFO / Director of Finance	#NAME?	-
Operation / Business Manager	#NAME?	64,505
Administrative Staff	#NAME?	70,700
TOTAL ADMINISTRATIVE STAFF	#NAME?	450,641

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	#NAME?	816,339
Teachers - SPED	#NAME?	61,200
Substitute Teachers	#NAME?	-
Teaching Assistants	#NAME?	73,459
Specialty Teachers	#NAME?	190,975
Aides	#NAME?	68,167
Therapists & Counselors	#NAME?	60,097
Other	#NAME?	50,500
TOTAL INSTRUCTIONAL	#NAME?	1,320,737

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	#NAME?	-
Librarian	#NAME?	-
Custodian	#NAME?	89,568
Security	#NAME?	-
Other	#NAME?	-
TOTAL NON-INSTRUCTIONAL	#NAME?	89,568

SUBTOTAL PERSONNEL SERVICE COSTS

	#NAME?	1,860,946
--	--------	-----------

PAYROLL TAXES AND BENEFITS

Payroll Taxes		192,104
Fringe / Employee Benefits		280,282
Retirement / Pension		38,421
TOTAL PAYROLL TAXES AND BENEFITS		510,807

TOTAL PERSONNEL SERVICE COSTS

	#NAME?	2,371,753
--	--------	-----------

CONTRACTED SERVICES

Accounting / Audit		12,480
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Total Revenue	#NAME?
Total Expenses	3,708,898
Net Income	#NAME?
Actual Student Enrollment	
	S
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	
	Original Budget - TY
Legal	25,000
Management Company Fee	-
Nurse Services	-
Food Service / School Lunch	-
Payroll Services	15,364
Special Ed Services	-
Titlement Services (i.e. Title I)	-
Other Purchased / Professional / Consulting	372,723
TOTAL CONTRACTED SERVICES	425,567

Total Revenue	#NAME?
Total Expenses	3,708,898
Net Income	#NAME?
Actual Student Enrollment	

S

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**Original
Budget - TY**

SCHOOL OPERATIONS

Board Expenses	-
Classroom / Teaching Supplies & Materials	40,481
Special Ed Supplies & Materials	-
Textbooks / Workbooks	69,826
Supplies & Materials other	-
Equipment / Furniture	18,608
Telephone	6,846
Technology	33,845
Student Testing & Assessment	3,112
Field Trips	10,244
Transportation (student)	4,160
Student Services - other	2,402
Office Expense	17,503
Staff Development	38,004
Staff Recruitment	5,000
Student Recruitment / Marketing	7,500
School Meals / Lunch	3,120
Travel (Staff)	-
Fundraising	-
Other	10,873
TOTAL SCHOOL OPERATIONS	271,524

FACILITY OPERATION & MAINTENANCE

Insurance	26,140
Janitorial	15,600
Building and Land Rent / Lease / Facility Finance Interest	480,439
Repairs & Maintenance	13,964
Equipment / Furniture	2,080
Security	-
Utilities	76,149
TOTAL FACILITY OPERATION & MAINTENANCE	614,372

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	-
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TOTAL EXPENSES	3,708,898
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NET INCOME	#NAME?
-------------------	---------------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY
--	-------------------------------

REVENUE

REVENUES FROM STATE SOURCES

Per Pupil Revenue

CY Per Pupil Rate

NYC CHANCELLOR'S OFFICE	#NAME?	#NAME?
-	#N/A	#NAME?
ALL OTHER School Districts: (Count = 0)	#N/A	#NAME?
TOTAL Per Pupil Revenue (Weighted Average Per Pupil Funding)	#NAME?	#NAME?
Special Education Revenue		#NAME?

Grants		
Stimulus		#NAME?
DYCD (Department of Youth and Community Development)		#NAME?
Other		#NAME?
Other		#NAME?
TOTAL REVENUE FROM STATE SOURCES		#NAME?

REVENUE FROM FEDERAL FUNDING

IDEA Special Needs		#NAME?
Title I		#NAME?
Title Funding - Other		#NAME?
School Food Service (Free Lunch)		#NAME?
Grants		
Charter School Program (CSP) Planning & Implementation		#NAME?
Other		#NAME?
Other		#NAME?
TOTAL REVENUE FROM FEDERAL SOURCES		#NAME?

LOCAL and OTHER REVENUE

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	
<hr/>	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY
Contributions and Donations	#NAME?
Fundraising	#NAME?
Erate Reimbursement	#NAME?
Earnings on Investments	#NAME?
Interest Income	#NAME?
Food Service (Income from meals)	#NAME?
Text Book	#NAME?
OTHER	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?
TOTAL REVENUE	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**Actual
vs.
Original
Budget TY**

EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

	Quarter 0 No. of Positions	
Executive Management	#NAME?	#NAME?
Instructional Management	#NAME?	#NAME?
Deans, Directors & Coordinators	#NAME?	#NAME?
CFO / Director of Finance	#NAME?	#NAME?
Operation / Business Manager	#NAME?	#NAME?
Administrative Staff	#NAME?	#NAME?
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	#NAME?	#NAME?
Teachers - SPED	#NAME?	#NAME?
Substitute Teachers	#NAME?	#NAME?
Teaching Assistants	#NAME?	#NAME?
Specialty Teachers	#NAME?	#NAME?
Aides	#NAME?	#NAME?
Therapists & Counselors	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL INSTRUCTIONAL	#NAME?	#NAME?

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	#NAME?	#NAME?
Librarian	#NAME?	#NAME?
Custodian	#NAME?	#NAME?
Security	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?

SUBTOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

PAYROLL TAXES AND BENEFITS

Payroll Taxes	#NAME?
Fringe / Employee Benefits	#NAME?
Retirement / Pension	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS	#NAME?

TOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

CONTRACTED SERVICES

Accounting / Audit	#NAME?
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Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	
<hr/>	
*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual vs. Original Budget TY
Legal	#NAME?
Management Company Fee	#NAME?
Nurse Services	#NAME?
Food Service / School Lunch	#NAME?
Payroll Services	#NAME?
Special Ed Services	#NAME?
Titlement Services (i.e. Title I)	#NAME?
Other Purchased / Professional / Consulting	#NAME?
TOTAL CONTRACTED SERVICES	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

**Actual
vs.
Original
Budget TY**

SCHOOL OPERATIONS

Board Expenses	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?
Special Ed Supplies & Materials	#NAME?
Textbooks / Workbooks	#NAME?
Supplies & Materials other	#NAME?
Equipment / Furniture	#NAME?
Telephone	#NAME?
Technology	#NAME?
Student Testing & Assessment	#NAME?
Field Trips	#NAME?
Transportation (student)	#NAME?
Student Services - other	#NAME?
Office Expense	#NAME?
Staff Development	#NAME?
Staff Recruitment	#NAME?
Student Recruitment / Marketing	#NAME?
School Meals / Lunch	#NAME?
Travel (Staff)	#NAME?
Fundraising	#NAME?
Other	#NAME?
TOTAL SCHOOL OPERATIONS	#NAME?

FACILITY OPERATION & MAINTENANCE

Insurance	#NAME?
Janitorial	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?
Repairs & Maintenance	#NAME?
Equipment / Furniture	#NAME?
Security	#NAME?
Utilities	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	#NAME?
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TOTAL EXPENSES	#NAME?
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NET INCOME	#NAME?
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Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	PY Actual (PY TY / No. of COMPLETED Actual CY Quarters
Contributions and Donations	#NAME?
Fundraising	#NAME?
Erate Reimbursement	#NAME?
Earnings on Investments	#NAME?
Interest Income	#NAME?
Food Service (Income from meals)	#NAME?
Text Book	#NAME?
OTHER	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?
TOTAL REVENUE	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	PY Actual (PY TY / No. of COMPLETED Actual CY Quarters
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EXPENSES

ADMINISTRATIVE STAFF PERSONNEL COSTS

	Quarter 0 No. of Positions	
Executive Management	#NAME?	#NAME?
Instructional Management	#NAME?	#NAME?
Deans, Directors & Coordinators	#NAME?	#NAME?
CFO / Director of Finance	#NAME?	#NAME?
Operation / Business Manager	#NAME?	#NAME?
Administrative Staff	#NAME?	#NAME?
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?

INSTRUCTIONAL PERSONNEL COSTS

Teachers - Regular	#NAME?	#NAME?
Teachers - SPED	#NAME?	#NAME?
Substitute Teachers	#NAME?	#NAME?
Teaching Assistants	#NAME?	#NAME?
Specialty Teachers	#NAME?	#NAME?
Aides	#NAME?	#NAME?
Therapists & Counselors	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL INSTRUCTIONAL	#NAME?	#NAME?

NON-INSTRUCTIONAL PERSONNEL COSTS

Nurse	#NAME?	#NAME?
Librarian	#NAME?	#NAME?
Custodian	#NAME?	#NAME?
Security	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?

SUBTOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
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PAYROLL TAXES AND BENEFITS

Payroll Taxes	#NAME?
Fringe / Employee Benefits	#NAME?
Retirement / Pension	#NAME?
TOTAL PAYROLL TAXES AND BENEFITS	#NAME?

TOTAL PERSONNEL SERVICE COSTS

#NAME?	#NAME?
--------	--------

CONTRACTED SERVICES

Accounting / Audit	#NAME?
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Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

***NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed**

PY Actual (PY TY / No. of COMPLETED Actual CY Quarters

Legal	#NAME?
Management Company Fee	#NAME?
Nurse Services	#NAME?
Food Service / School Lunch	#NAME?
Payroll Services	#NAME?
Special Ed Services	#NAME?
Titlement Services (i.e. Title I)	#NAME?
Other Purchased / Professional / Consulting	#NAME?
TOTAL CONTRACTED SERVICES	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	-

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	PY Actual (PY TY / No. of COMPLETED Actual CY Quarters
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SCHOOL OPERATIONS

Board Expenses	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?
Special Ed Supplies & Materials	#NAME?
Textbooks / Workbooks	#NAME?
Supplies & Materials other	#NAME?
Equipment / Furniture	#NAME?
Telephone	#NAME?
Technology	#NAME?
Student Testing & Assessment	#NAME?
Field Trips	#NAME?
Transportation (student)	#NAME?
Student Services - other	#NAME?
Office Expense	#NAME?
Staff Development	#NAME?
Staff Recruitment	#NAME?
Student Recruitment / Marketing	#NAME?
School Meals / Lunch	#NAME?
Travel (Staff)	#NAME?
Fundraising	#NAME?
Other	#NAME?
TOTAL SCHOOL OPERATIONS	#NAME?

FACILITY OPERATION & MAINTENANCE

Insurance	#NAME?
Janitorial	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?
Repairs & Maintenance	#NAME?
Equipment / Furniture	#NAME?
Security	#NAME?
Utilities	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?

DEPRECIATION & AMORTIZATION

RESERVES / CONTINGENCY	#NAME?
-------------------------------	--------

TOTAL EXPENSES	#NAME?
-----------------------	--------

NET INCOME	#NAME?
-------------------	--------

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	
<p align="center">*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	<p align="center">Actual CY vs. Actual PY</p>
Contributions and Donations	#NAME?
Fundraising	#NAME?
Erate Reimbursement	#NAME?
Earnings on Investments	#NAME?
Interest Income	#NAME?
Food Service (Income from meals)	#NAME?
Text Book	#NAME?
OTHER	#NAME?
TOTAL REVENUE FROM LOCAL and OTHER SOURCES	#NAME?
TOTAL REVENUE	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	
	Actual CY vs. Actual PY

EXPENSES	Quarter 0	
	No. of Positions	
ADMINISTRATIVE STAFF PERSONNEL COSTS		
Executive Management	#NAME?	#NAME?
Instructional Management	#NAME?	#NAME?
Deans, Directors & Coordinators	#NAME?	#NAME?
CFO / Director of Finance	#NAME?	#NAME?
Operation / Business Manager	#NAME?	#NAME?
Administrative Staff	#NAME?	#NAME?
TOTAL ADMINISTRATIVE STAFF	#NAME?	#NAME?
INSTRUCTIONAL PERSONNEL COSTS		
Teachers - Regular	#NAME?	#NAME?
Teachers - SPED	#NAME?	#NAME?
Substitute Teachers	#NAME?	#NAME?
Teaching Assistants	#NAME?	#NAME?
Specialty Teachers	#NAME?	#NAME?
Aides	#NAME?	#NAME?
Therapists & Counselors	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL INSTRUCTIONAL	#NAME?	#NAME?
NON-INSTRUCTIONAL PERSONNEL COSTS		
Nurse	#NAME?	#NAME?
Librarian	#NAME?	#NAME?
Custodian	#NAME?	#NAME?
Security	#NAME?	#NAME?
Other	#NAME?	#NAME?
TOTAL NON-INSTRUCTIONAL	#NAME?	#NAME?
SUBTOTAL PERSONNEL SERVICE COSTS	#NAME?	#NAME?
PAYROLL TAXES AND BENEFITS		
Payroll Taxes		#NAME?
Fringe / Employee Benefits		#NAME?
Retirement / Pension		#NAME?
TOTAL PAYROLL TAXES AND BENEFITS		#NAME?
TOTAL PERSONNEL SERVICE COSTS	#NAME?	#NAME?
CONTRACTED SERVICES		
Accounting / Audit		#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	
<p data-bbox="124 432 1238 499">*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	<p data-bbox="1353 483 1513 584">Actual CY vs. Actual PY</p>
Legal	#NAME?
Management Company Fee	#NAME?
Nurse Services	#NAME?
Food Service / School Lunch	#NAME?
Payroll Services	#NAME?
Special Ed Services	#NAME?
Titlement Services (i.e. Title I)	#NAME?
Other Purchased / Professional / Consulting	#NAME?
TOTAL CONTRACTED SERVICES	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	

*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed	Actual CY vs. Actual PY
---	--------------------------------

SCHOOL OPERATIONS	
Board Expenses	#NAME?
Classroom / Teaching Supplies & Materials	#NAME?
Special Ed Supplies & Materials	#NAME?
Textbooks / Workbooks	#NAME?
Supplies & Materials other	#NAME?
Equipment / Furniture	#NAME?
Telephone	#NAME?
Technology	#NAME?
Student Testing & Assessment	#NAME?
Field Trips	#NAME?
Transportation (student)	#NAME?
Student Services - other	#NAME?
Office Expense	#NAME?
Staff Development	#NAME?
Staff Recruitment	#NAME?
Student Recruitment / Marketing	#NAME?
School Meals / Lunch	#NAME?
Travel (Staff)	#NAME?
Fundraising	#NAME?
Other	#NAME?
TOTAL SCHOOL OPERATIONS	#NAME?
FACILITY OPERATION & MAINTENANCE	
Insurance	#NAME?
Janitorial	#NAME?
Building and Land Rent / Lease / Facility Finance Interest	#NAME?
Repairs & Maintenance	#NAME?
Equipment / Furniture	#NAME?
Security	#NAME?
Utilities	#NAME?
TOTAL FACILITY OPERATION & MAINTENANCE	#NAME?
DEPRECIATION & AMORTIZATION	#NAME?
RESERVES / CONTINGENCY	#NAME?
TOTAL EXPENSES	#NAME?
NET INCOME	#NAME?

Total Revenue	#NAME?
Total Expenses	#NAME?
Net Income	#NAME?
Actual Student Enrollment	
<p>*NOTE: Enrollment, Revenue and Expenditure Data IN the 'Total and Variance Analysis' Section is Based on LAST ACTUAL Quarter Completed</p>	
	Actual CY vs. Actual PY

ENROLLMENT - *School Districts Are Linked To Above Entries*	
NYC CHANCELLOR'S OFFICE	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
ALL OTHER School Districts: (Count = 0)	-
TOTAL ENROLLMENT	-
REVENUE PER PUPIL	-
EXPENSES PER PUPIL	-



Annual Report Requirement

for SUNY Authorized Charter Schools

THE SISULU-WALKER CHARTER SCHOOL OF HARLEM

2015-16

Administrative
expenditures per pupil:

\$0.00

Per NYS Statute

Administrative expenditures per pupil: the sum of all general administration salaries and other general administration expenditures divided by the total number of enrolled students. Employee benefit costs or expenditures should not be reported here.

***NOTE: THIS TAB ONLY NEEDS TO BE COMPLETED FOR Q4**

Sisulu-Walker Charter School of Harlem, Inc.

**Financial Statements
and
Independent Auditors' Report**

June 30, 2015

Sisulu-Walker Charter School of Harlem, Inc.

Financial Statements

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Independent Auditors' Report

To the Board of Trustees of
Sisulu-Walker Charter School of Harlem, Inc.
New York, New York

Report on the Financial Statements

We have audited the accompanying financial statements of Sisulu-Walker Charter School of Harlem, Inc. (a nonprofit organization) which comprise the statement of financial position as of June 30, 2015, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Sisulu-Walker Charter School of Harlem, Inc. as of June 30, 2015, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matter

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The schedule of functional expenses on page 11 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Report on Summarized Comparative Information

We have previously audited Sisulu-Walker Charter School of Harlem, Inc.'s 2014 financial statements, and our report dated October 9, 2014, expressed an unmodified opinion on those audited financial statements. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2014, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated October 21, 2015, on our consideration of Sisulu-Walker Charter School of Harlem, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Sisulu-Walker Charter School of Harlem, Inc.'s internal control over financial reporting and compliance.



New City, New York

October 21, 2015

Sisulu-Walker Charter School of Harlem, Inc.
Statement of Financial Position
June 30, 2015
(With Summarized Comparative Information For June 30, 2014)

<u>ASSETS</u>	<u>2015</u>	<u>2014</u>
<u>Current Assets</u>		
Cash	\$ 490,249	\$ 230,025
Due from Government Agencies (Note 3)	11,336	69,829
Prepaid Expenses	39,784	41,613
Total Current Assets	<u>541,369</u>	<u>341,467</u>
<u>Fixed Assets</u>		
Leasehold Improvements	77,145	77,145
Equipment, Furniture and Fixtures	598,603	582,139
	<u>675,748</u>	<u>659,284</u>
Less: Accumulated Depreciation	<u>(613,135)</u>	<u>(590,753)</u>
Total Fixed Assets	<u>62,613</u>	<u>68,531</u>
<u>Other Assets</u>		
Security Deposits	<u>37,500</u>	<u>37,500</u>
Total Other Assets	<u>37,500</u>	<u>37,500</u>
Total Assets	<u><u>\$ 641,482</u></u>	<u><u>\$ 447,498</u></u>
 <u>LIABILITIES AND NET ASSETS</u>		
<u>Current Liabilities</u>		
Accounts Payable and Accrued Expenses	\$ 34,733	\$ 52,252
Accrued Payroll and Related Expenses	206,648	177,909
Management Fee Payable (Note 5)	-	1,394
Total Current Liabilities / Total Liabilities	<u>241,381</u>	<u>231,555</u>
Total Liabilities	<u>241,381</u>	<u>231,555</u>
<u>Net Assets</u>	<u>400,101</u>	<u>215,943</u>
Total Liabilities and Net Assets	<u><u>\$ 641,482</u></u>	<u><u>\$ 447,498</u></u>

Sisulu-Walker Charter School of Harlem, Inc.
Statement of Activities
For the year ended June 30, 2015
(With Summarized Comparative Information For The Year Ended June 30, 2014)

<u>PUBLIC SUPPORT AND REVENUE</u>	Unrestricted	Temporarily Restricted	2015	2014
Resident Student Enrollment	\$ 3,524,878	\$ -	\$ 3,524,878	\$ 3,249,175
Food Service	-	-	-	95,452
Federal Funding	-	110,300	110,300	140,871
State Funding	-	19,437	19,437	18,831
Corporate Contributions	57,483	-	57,483	27,593
Interest Income	359	-	359	188
Total Public Support and Revenue	3,582,720	129,737	3,712,457	3,532,110
Net Assets Released From Restrictions	129,737	(129,737)	-	-
Total Support and Revenue	3,712,457	-	3,712,457	3,532,110
<u>EXPENSES</u>				
<u>Program Services</u>				
Regular Education	2,358,717	-	2,358,717	2,303,932
Special Education	357,127	-	357,127	248,572
	2,715,844	-	2,715,844	2,552,504
<u>Supporting Services</u>				
Management and General	812,455	-	812,455	807,553
Total Expenses	3,528,299	-	3,528,299	3,360,057
Change in Unrestricted Net Assets	184,158	-	184,158	172,053
Net Assets, Beginning of Year	215,943	-	215,943	43,890
Net Assets, End of Year	\$ 400,101	\$ -	\$ 400,101	\$ 215,943

Sisulu-Walker Charter School of Harlem, Inc.
Statement of Cash Flows
For the year ended June 30, 2015
(With Summarized Comparative Information For The Year Ended June 30, 2014)

	2015	2014
<u>CASH FLOWS FROM OPERATING ACTIVITIES</u>		
Receipts from Resident Student Enrollment	\$ 3,539,775	\$ 3,219,005
Receipts from Grants and Contributions	230,817	269,116
Receipts from Other Revenue	359	188
Payments to Employees	(2,220,702)	(1,871,589)
Payments to Vendors and Suppliers	(1,273,561)	(1,600,090)
Net Cash Provided by Operating Activities	276,688	16,630
<u>CASH FLOWS FROM INVESTING ACTIVITIES</u>		
Purchases of Equipment, Furniture and Fixtures	(16,464)	(6,072)
Net Cash Used In Investing Activities	(16,464)	(6,072)
NET INCREASE IN CASH	260,224	10,558
CASH - BEGINNING OF YEAR	230,025	219,467
CASH - END OF YEAR	\$ 490,249	\$ 230,025
<u>RECONCILIATION OF CHANGE IN NET ASSETS TO NET CASH PROVIDED BY OPERATING ACTIVITIES</u>		
Change in Unrestricted Net Assets	\$ 184,158	\$ 172,053
Adjustments to Reconcile Change in Net Assets to Net Cash Provided by Operating Activities:		
Depreciation	22,382	25,907
Changes in Assets and Liabilities (Increase) / Decrease in:		
Due from Government Agencies	58,493	(16,748)
Prepaid Expenses	1,829	16,827
Increase / (Decrease) in:		
Accounts Payable and Accrued Expenses	(17,519)	(79,028)
Accrued Payroll and Related Expenses	28,739	(20,110)
Deferred Revenue	-	(27,054)
Management Fee Payable	(1,394)	(55,217)
Total Adjustments	92,530	(155,423)
Net Cash Provided by Operating Activities	\$ 276,688	\$ 16,630

Sisulu-Walker Charter School of Harlem, Inc.
Notes to the Financial Statements
June 30, 2015

NOTE 1 - ORGANIZATION

Sisulu-Walker Charter School of Harlem, Inc. (the "School") is a charter school for children located in Harlem, New York. In fiscal year 2014, the School operated grades kindergarten through fifth. It educates children in a completely nondiscriminatory and secular basis. The founders and supporters of the School believe that access to a public education of high quality for all children is the foremost issue. The School was chartered during August 1999 and the first classes were offered during the 1999-2000 school year. Charter was renewed in 2011 and extended thru 2016.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The financial statements have been prepared using the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America. Revenues are recognized when earned and expenses are recognized when incurred.

Financial Statement Presentation

The net assets of the School and changes therein are classified and reported as follows:

Unrestricted Net Assets - Net assets that are not subject to donor imposed restrictions.

Temporarily Restricted Net Assets - Net assets subject to donor-imposed restrictions that may or will be met, either by actions of the School and/or the passage of time.

Use of Estimates in the Preparation of Financial Statements

The preparation of financial statements in conformity with accounting principles generally accepted in The United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Contributions

The School records contributions received as unrestricted, temporarily restricted, or permanently restricted support, depending on the existence and/or nature of any donor restrictions. Support that is restricted by the donor is reported as an increase in unrestricted net assets if the restriction expires in the reporting period in which the support is recognized. All other donor restricted support is reported as an increase in temporarily or permanently restricted net assets, depending on the nature of the restriction. When a restriction expires, that is, when a stipulation time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions. All contributions received in the year ended 2015 were unrestricted.

Recognition of Revenue

Government contract revenue is recognized as earned in the period services are provided and costs are incurred.

Cash and Cash Equivalents

For the purposes of the statement of cash flows, the School considers all highly liquid investments available for current use with an initial period of three months or less to be cash equivalents.

Income Tax Status

The School is a not-for-profit corporation organized under the laws of the State of New York. It is exempt from federal income taxes under Section 501 (c)(3) of the Internal Revenue Code.

Sisulu-Walker Charter School of Harlem, Inc.
Notes to the Financial Statements
June 30, 2015

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Leasehold Improvements Furniture and Fixtures, and Equipment

Leasehold improvements, furniture and equipment are valued at cost less accumulated depreciation. Depreciation is computed on a straight-line basis over the estimated useful lives of the related assets or the term of the lease agreement. Normal replacement and maintenance costs are charged to earnings as incurred, and major renewals and improvements are capitalized. Upon disposition, the cost and related accumulated depreciation is removed from the accounts and the resulting gain or loss for the period. The School capitalizes assets with cost of \$500 and over. Depreciation is calculated based on the useful lives of the assets as follows: Leasehold Improvements 5 Years, Equipment and Furniture 3 - 7 Years.

Functional Allocation of Expenses

Expenses relating to more than one function are allocated to program service and management and general based on employee time estimates or other appropriate usage factors.

Contributed Services

Contributed services that create or enhance nonfinancial assets, or that require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation, are recorded at fair value in the period received.

A number of volunteers have made a contribution of their time to the School to develop academic and other programs and to serve on the board of trustees. The value of this contributed time is not reflected in the financial statements as such services either do not require specialized skills or would not typically be purchased had they not been provided as donations.

Comparative Financial Information

The June 30, 2015 financial statements include certain prior year summarized comparative information in total but not by net asset class. As a result, the June 30, 2014 comparative information does not include sufficient detail to constitute a presentation in conformity with U.S. GAAP. Accordingly, such June 30, 2014 information should be read in conjunction with the School's financial statements for the year ended June 30, 2014, from which the summarized information was derived.

NOTE 3 – DUE FROM GOVERNMENT AGENCIES

Under the School's Charter School Agreement and the Charter School Act, the School is entitled to receive funding from both State and Federal sources that are available to public schools. These funds include State pupil enrollment funds and Federal food subsidies and Title I, IIA, IID, IV and V funds. The calculation of the amounts to be paid to the School under these programs is determined by the State, and is based on complex laws and regulations, enrollment levels, and economic information related to the home school district of the children enrolled in the school. If these regulations, some of which are relatively new in the State of New York, were to change, or other factors included in the calculations were to change, the level of funding that the School receives could vary significantly.

As of June 30, 2015, \$11,336 is due from government agencies.

NOTE 4 – DEFINED CONTRIBUTION PLAN

The School offers a 401(k) plan (the "Plan") for substantially all of its employees. Employees are eligible for the plan immediately upon employment and participation in the Plan is voluntary. Employees may contribute up to

Sisulu-Walker Charter School of Harlem, Inc.
Notes to the Financial Statements
June 30, 2015

NOTE 5 – MANAGEMENT FEE

In January 2007, the School entered into an agreement with Victory Schools, Inc. (VSI) d/b/a Victory Education Partners (VEP) to provide services related to certain education and operational aspects of the School. Victory serves as an advisor regarding functions associated with the educational services to be provided to the students at the School and consults with the School with respect to its legal and operational compliance in accordance with the terms of the charter and the Charter School Act. In providing the above services, VEP is paid a service fee in the amount equal to the product of the total full-time equivalent enrollment of students in the Charter School as defined under Section 119.1 of the New York State Commissioner of Education Regulations multiplied by one thousand four hundred seventy-nine dollars (\$1,479) (The "Per Pupil Fee"). The Per Pupil Fee shall be increased or decreased each year by the percentage increase or decrease in the Final Adjusted Per Pupil for charter schools in the New York City school district as calculated by the New York State Education Department annually.

NOTE 6 – COMMITMENTS AND CONTINGENCIES

Occupancy Lease

The School is paying rent for space for classroom instruction and administration activity under a month-to-month lease. Monthly rental payments total \$39,784.

Operating Lease

The School entered into an operating lease agreement for equipment on September 2, 2012. The lease expires on December 2, 2015, and calls for monthly payments of \$1,769.50 beginning October 2, 2012. Future minimum rental payments under the terms of this lease are as follows:

Year Ending June 30,	Amount
2016	\$ 10,617
	\$ 10,617

Audits by Funding Sources

The School participates in a number of Federal and State programs. These programs require that the School complies with certain requirement of laws, regulations, contracts, and agreements applicable to the program in which it participates. All funds expended in connection with government grants and contracts are subject to audit by government agencies. While the ultimate liability, if any, from such audits of government and contracts by government agencies is presently not determinable, it should not, in the opinion of the management, have a material effect on the financial position or result of operations. Accordingly, no provision for any such liability that may result has been made in the accompanying financial statements.

NOTE 7 – CONCENTRATION OF RISK

The School is dependent on various government agencies for funding, and is responsible for meeting the requirements of such agencies. If the school was to lose students or the related government funding, it could have a substantial effect on its ability to continue operations.

Sisulu-Walker Charter School of Harlem, Inc.
Notes to the Financial Statements
June 30, 2015

NOTE 8 – SUBSEQUENT EVENTS

The School evaluates events occurring after the date of the financial statements to consider whether or not the impact of such events needs to be reflected or disclosed in the financial statements. Such evaluation is performed through the date the financial statements are available for issuance, which was October 21, 2015, for these financial statements.

Supplemental Information

Sisulu-Walker Charter School of Harlem, Inc.
Schedule of Functional Expenses
For the year ended June 30, 2015
(With Summarized Comparative Information For The Year Ended June 30, 2014)

<u>Personnel Service Costs</u>	<u>Regular Education</u>	<u>Special Education</u>	<u>Total Programs</u>	<u>Support Services</u>	<u>2015</u>	<u>2014</u>
Salaries						
Administrative Staff Personnel	\$ 309,134	\$ 33,420	\$ 342,554	\$ 75,195	\$ 417,749	350,299
Instructional Personnel	1,065,160	140,479	1,205,639	-	1,205,639	997,734
Non-Instructional Personnel	12,499	36,071	48,570	152,970	201,540	131,265
Total Personnel Costs	<u>1,386,793</u>	<u>209,970</u>	<u>1,596,763</u>	<u>228,165</u>	<u>1,824,928</u>	<u>1,479,298</u>
Fringe Benefits	151,216	22,895	174,111	24,879	198,990	195,551
Payroll Taxes	141,038	21,354	162,392	23,205	185,597	143,278
Retirement Benefits	30,340	4,594	34,934	4,992	39,926	33,352
Total Personnel and Related Expenses	<u>1,709,387</u>	<u>258,813</u>	<u>1,968,200</u>	<u>281,241</u>	<u>2,249,441</u>	<u>1,851,479</u>
<u>Operating Expenses</u>						
Management Fee (Note 5)	-	-	-	357,895	357,895	338,808
Consultants - Education	7,159	1,084	8,243	1,178	9,421	7,123
Legal	-	-	-	29,344	29,344	81,737
Food	-	-	-	-	-	105,157
Insurance	17,586	2,663	20,249	28,034	48,283	63,400
Supplies and Materials	67,392	10,204	77,596	11,088	88,684	104,410
Technology	25,542	3,867	29,409	4,202	33,611	44,991
Occupancy	364,976	55,260	420,236	60,048	480,284	479,544
Utilities	56,047	8,486	64,533	9,221	73,754	73,203
Student Services	11,589	1,755	13,344	1,907	15,251	56,244
Staff Development	16,345	2,475	18,820	2,689	21,509	22,335
Marketing and Recruitment	4,458	675	5,133	734	5,867	12,544
Auditing Fees	-	-	-	12,000	12,000	12,000
Office Expenses	9,741	1,475	11,216	1,603	12,819	13,005
Maintenance and Repairs	14,623	2,214	16,837	2,406	19,243	29,223
Equipment and Furnishings	29,821	4,515	34,336	4,906	39,242	27,116
Depreciation	17,008	2,575	19,583	2,798	22,381	25,906
Other Expenses	7,043	1,066	8,109	1,161	9,270	11,832
Total Operating Expenses	<u>649,330</u>	<u>98,314</u>	<u>747,644</u>	<u>531,214</u>	<u>1,278,858</u>	<u>1,508,578</u>
TOTAL EXPENSES	<u>\$ 2,358,717</u>	<u>\$ 357,127</u>	<u>\$ 2,715,844</u>	<u>\$ 812,455</u>	<u>\$ 3,528,299</u>	<u>3,360,057</u>

**Independent Auditors' Report on Internal Control Over Financial Reporting and On Compliance
and Other Matters Based on an Audit of Financial Statements Performed
in Accordance with *Government Auditing Standards***

To the Board of Trustees of
Sisulu-Walker Charter School of Harlem, Inc.
New York, New York

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Sisulu-Walker Charter School of Harlem, Inc. (a nonprofit organization) which comprise the statement of financial position as of June 30, 2015 and the related statements of activities, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated October 21, 2015.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered Sisulu-Walker Charter School of Harlem, Inc.'s internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Sisulu-Walker Charter School of Harlem, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Sisulu-Walker Charter School of Harlem, Inc.'s financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Vargas & Rivera, LLP

New City, New York

October 21, 2015



Audited Financial Statement Checklist

Created: 10/29/2015

Last updated: 10/30/2015

Page 1

Charter School Name:

1. Please check each item that is included in the 2014-15 Audited Financial Statement submitted for your charter school.

	Yes/No
Audited Financial Statements (including report on compliance and report on internal control over financial reporting)	Yes
Single Audit (if applicable)	Not Applicable
CSP Agreed Upon Procedures (if applicable)	Not Applicable
Management Letter	Not Applicable
Report on Extracurricular Student Activity Accounts (if applicable)	Not Applicable
Corrective Action Plans for any Findings	No

2. Please indicated if there is a finding(s) noted in any of the following sections of your charter school's 2014-15 Audited Financial Statement.

	Yes/No
Report on Compliance	No
Report on Internal Control over Financial Reporting	No
Single Audit	No
CSP Agreed Upon Procedures Report	No
Management Letter	No

Thank you.



Appendix E: Disclosure of Financial Interest Form

Created: 07/18/2015

Last updated: 10/30/2015

Page 1

All trustees who served on an education corporation governing one or more charter schools during the 2014-2015 school year must complete the form in Appendix E (Disclosure of Financial Interest Form). **The Disclosure of Financial Interest Forms are due on November 1, 2015. A link to a safe and secure form that each Trustee must complete by the November 1, 2015 deadline will be provide here by September 1, 2015 or sooner.**

ALL charter schools or merged education corporations must complete the Board of Trustees Membership Table within the online portal in Appendix F (Board of Trustees Membership Table). The Board of Trustees Membership Table must be submitted by August 1, 2015.

Regents-authorized charter schools must upload a complete set of board of trustee Meeting Minutes from July 2014-June 2015 into Appendix G (Board Minutes). Board of Trustee Meeting Minutes must be submitted by August 1, 2015.

Yes, each member of the school's Board of Trustees will receive a link to the Disclosure of Financial Interest Form.

Yes

Thank you.



Appendix F: BOT Membership Table

Created: 07/12/2015

Last updated: 07/31/2015

Page 1

1. Current Board Member Information

	Trustee Name	Email Address	Committee Affiliation(s)	Voting Member? (Y/N)	Area of Expertise, and/or Additional Role and School (parent, staff member, etc.)	Number of Terms Served and Length of Each (Include election date and term expiration)
1	Martez Moore	[REDACTED]	Chair/Board President	Yes	Finance and Budget Committee Chair	2006 - present
2	Minnie Goka	[REDACTED]	Vice Chair/Vice President	Yes	Academic Committee Chair	1991 - present
3	William Anthony Allen	[REDACTED]	Trustee/Member	Yes		2001 - present
4	Jeremy Harris	[REDACTED]	Secretary	Yes		2011 - present
5	Rita Hanes	[REDACTED]	Trustee/Member	Yes		2012 - present
6	Erika Ewing	[REDACTED]	Trustee/Member	Yes	Grievance Committee	2012 - present
7	Joe Drayton	[REDACTED]	Trustee/Member	Yes	Development Committee	2012 - present
8	Steven Meekins	[REDACTED]	Parent Representative	No	Governance and Legal Affairs Committee	2013 - present
9						
10						
11						
12						
13						
14						
15						
16						
17						
18						
19						
20						

2. Total Number of Members Joining Board during the 2014-15 school year

0

3. Total Number of Members Departing the Board during the 2014-15 school year

0

4. According to the School's by-laws, what is the maximum number of trustees that may comprise the governing board?

15

5. How many times did the Board meet during the 2014-15 school year?

10

6. How many times will the Board meet during the 2015-16 school year?

10

Thank you.

Appendix H: Enrollment and Retention Efforts

Describe the efforts the charter school has utilized in 2014-2015 and a plan for efforts to be taken in 2015-2016 to meet or exceed enrollment and retention targets of Students with Disabilities, English Language Learners, and students who are eligible for free and reduced priced lunch.

During the 2014–2015 school year, Sisulu–Walker Charter School of Harlem sent advertisement packets to daycare centers in district 3, 4, and 5 that provide services to Students with Disabilities and who have a large population of English Language Learners. In addition, these districts have large free and reduced lunch populations. Additionally, Sisulu–Walker Charter School of Harlem took part in several school fairs in local daycare centers, after school programs and charter schools that have a high population of students eligible for free and reduced lunch. We also advertised on subway billboards in multiple highly visible locations and ran a print ad in *New York Parent Magazine's School Edition*.

The packets that were sent to the day care centers included information regarding the school's lottery and academic program as well as a date for our open house. At our annual open house, parents were given information about Sisulu–Walker Charter School of Harlem's general education program as well as an overview of the support services that are provided to Students with Disabilities and English Language Learners. Our school offers targeted services as part of our Title I Program to English Language Learners. Our Special Education program includes Integrated Co-Teaching classes for Students with Disabilities. Members of our intervention team work closely with students, parents and teachers to ensure that the needs of each population are met.

In 2015-2016, we will continue to increase our efforts to attract Students with Disabilities, English Language Learners, and students who are eligible for free and reduced priced lunch by hosting additional open houses, hosting information sessions at daycare centers, after school programs and local schools, and again advertising on subway billboards.



Appendix I: Teacher and Administrator Attrition

Last updated: 07/12/2015

Report changes in teacher and administrator staffing.

Page 1

Charter School Name:

Instructions for completing the Teacher and Administrator Attrition Tables

ALL charter schools should provide, for teachers and administrators only, the full time equivalent (FTE) of staff on June 30, 2014, the FTE for added staff from July 1, 2014 through June 30, 2015, and the FTE for any departed staff from July 1, 2014 through June 30, 2015 using the two tables provided.

2013-14 Teacher Attrition Table

	FTE Teachers on June 30, 2014	FTE Teachers Additions 7/1/14 – 6/30/15	FTE Teacher Departures 7/1/14 – 6/30/15
	16	2	1

2013-14 Administrator Position Attrition Table

	FTE Administrator Positions On 6/30/2014	FTE Administrator Additions 7/1/14 – 6/30/15	FTE Administrator Departures 7/1/14 – 6/30/15
	2	1	0

Thank you

Required Form: 2014-15 Appendix E - Trustee Disclosure of Financial Interest Form

Created Monday, October 26, 2015

<https://nysed.fluidsurveys.com/account/surveys/537586/responses/export//s/Regents-Appendix-E-BOT-Form/668c3e46fe4d58cc46>

Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

1. TRUSTEE NAME

	First Name	Last Name
Trustee Name	Erika	Ewing

2. *Your Home Address:

2. *Your Home Address: Street Address	[REDACTED]
2. *Your Home Address: City/State	[REDACTED]
2. *Your Home Address: Zip	[REDACTED]

3. *Your Business Address

3. *Your Business Address Street Address	[REDACTED]
3. *Your Business Address City/State	[REDACTED]
3. *Your Business Address Zip	[REDACTED]

4. *Daytime Phone Number:

[REDACTED]

5. *E-mail Address:

[REDACTED]

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

No, I am not.

7. Select the name of the education corporation that operates a single charter school.

SISULU-WALKER CS OF HARLEM (SUNY TRUSTEES) 310300860804

8. Select all positions you have held on the Board:

(check all that apply)

-
- Other, please specify...: Member of Academic Committee
-

9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee

A handwritten signature in black ink, consisting of several loops and a long horizontal stroke extending to the right.

Thank you.

Required Form: 2014-15 Appendix E - Trustee Disclosure of Financial Interest Form

Created Sunday, November 01, 2015

<https://nysed.fluidsurveys.com/account/surveys/537586/responses/export//s/Regents-Appendix-E-BOT-Form/0b0cc5f6947598d058>

Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

1. TRUSTEE NAME

	First Name	Last Name
Trustee Name	Jeremy	Harris

2. *Your Home Address:

2. *Your Home Address: Street Address	[REDACTED]
2. *Your Home Address: City/State	[REDACTED]
2. *Your Home Address: Zip	[REDACTED]

3. *Your Business Address

3. *Your Business Address Street Address	[REDACTED]
3. *Your Business Address City/State	[REDACTED]
3. *Your Business Address Zip	[REDACTED]

4. *Daytime Phone Number:

[REDACTED]

5. *E-mail Address:

[REDACTED]

6. I am a Trustee of a parent education corporation listed below which governs one or more charter schools.

No, I am not.

7. Select the name of the education corporation that operates a single charter school.

SISULU-WALKER CS OF HARLEM (SUNY TRUSTEES) 310300860804

8. Select all positions you have held on the Board:

(check all that apply)

-
- Secretary
-

9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

11. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

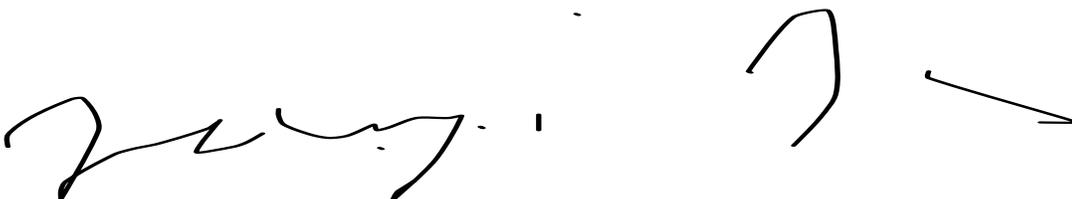
12. Are you a member, director, officer or employee of an organization formally partnered with a school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

(No response)

12a. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

	Organization Conducting Business with the School	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Member with Interest	Steps Taken to Avoid Conflict of Interest
1	none				
2					
3					
4					
5					

Signature of Trustee



Thank you.